



**Board of Directors
Special Meeting
April 30, 2026 4:00 p.m.
Southern Coos Hospital & Health Center Conference Room**

AGENDA

- I. Special Meeting Open Session Call to Order 4:00 p.m.**
 - 1. Agenda - Corrections or Additions.....(action)
 - 2. Public Input

- II. Consent Agenda**
 - 1. None.

- III. New Business**
 - 1. None.

- IV. Old Business**
 - 1. **Consideration of Master Facility Plan.....(action)**
 - a. **Introductions & Welcome-Raymond Hino, CEO**
 - b. **Overview of Process and Deliverables-Joe Kunkel, President Healthcare Collaborative Group, Inc. Consultant**
 - c. **Guiding Principles**
 - d. **Market Data and Projections of Volumes – Davis Partnership**
 - e. **Volumes translated to space drivers – Key Findings – Davis Partnership**
 - f. **Evaluation of Current Facilities – Davis Partnership**
 - g. **Development of Options – Davis Partnership**
 - h. **Estimating Capital Costs of Options – Joe Kunkle**
 - i. **Prioritization and Preferred Option – Joe Kunkle**
 - j. **Capital Stack and Potential Financing Sources – Wipfli & Cam Marlowe, Int. CFO**
 - i. Identified Margin Improvements
 - ii. Potential Borrowing Capacity & Cost Report Analysis
 - iii. Other Sources to Consider
 - k. **Recommended Next Steps**
 - i. Further develop preferred concept (Davis proposal)
 - ii. Dr. Crane’s Office
 - iii. **City Vacation of Street**
 - iv. **Develop Understanding/Plan for Potential Bond Financing**
 - a) Education, Expertise and resources
 - b) Tax rates
 - 2. **Question & Answers, Public Comment**
 - 3. **Consideration of Hospital Loan Payoff.....(action)**

V. Open Discussion

VI. Adjournment

The next regular meeting will be held at Southern Coos Hospital & Health Center at 6:00 p.m. on Thursday, May 28, 2026.