



Board of Directors Regular Meeting

February 22, 2024 6:00 p.m.

AGENDA

I. Executive Session Call to Order 6:00 p.m.

Executive Session Under 192.660(2)(c) to consider matters pertaining to the function of the medical staff of a public hospital licensed pursuant to ORS 441.015 Licensing of facilities and health maintenance organizations. No decisions shall be made in Executive Session.

II. Call to Order Open Session Call to Order – To begin at approximately 6:30pm

1. Roll Call – Is Quorum Present?
2. Agenda Additions or Corrections & Motion to Approve
3. Reports from Executive Session
 - a. Quality & Patient Safety Report
 - b. Medical Staff Report
4. **Motion to Approve Reports from Executive Session.....(action)**
5. Public Input

III. Consent Agenda

1. Meeting Minutes
 - a. Regular Meeting–01/25/24
 - b. Executive Session–01/25/24 (*Provided in Executive Session*)
 - c. Special Meeting - 02-09/24
2. Monthly Counsel Invoice – Robert S. Miller III Attorney #1468
3. **Motion to Approve Consent Agenda.....(action)**

IV. New Business

1. Consideration of Resolution 2024-02 Banking Signature Authority – Adding Chief Financial Officer, Antone Eek & Motion to Approve.....**(action)**
2. Community Health Benefit Report (*Under separate cover*)

V. Old Business - None.

VI. Staff Reports

1. CEO Report
2. Multi-Specialty Clinic Report
3. CNO Report
4. CFO Report (*See Monthly Financial Report*)
5. CIO Report
6. SCHD Foundation Report
7. Strategic Plan Report (*Under separate cover*)

VII. Monthly Financial Statements: Review

1. Month End Narrative
2. Month End Statements for Period Ending January 31, 2024



VIII. Executive Session

Under ORS 192.660(2)(i) and 192.660(8) to review and evaluate the performance of an officer, employee or staff member if the person does not request an open meeting. This reason for executive session may not be used for general evaluation of an agency goal, objective or operation of any directive to personnel concerning those subjects.

IX. Return to Open Session

X. Open Discussion & Adjournment

**Southern Coos Health District
Board of Directors Meeting
Open Session Minutes
January 25, 2024**

- I. Executive Session Call to Order 6:00 p.m.** Executive Session Under ORS 192.660(2)(c) to consider matters pertaining to the function of the medical staff of a public hospital licensed pursuant to ORS 441.015 Licensing of facilities and health maintenance organizations. No decisions shall be made in Executive Session.

II. Open Session Call to Order 6:30 p.m.

- 1. Roll Call – Quorum established;** Brent Bischoff, Board Chairman; Mary Schamehorn, Secretary; Tom Bedell, Treasurer; Pam Hansen and Norbert Johnson Directors. **Administration:** Raymond Hino, CEO; Jeremiah Dodrill, CFO; Scott McEachern, CIO; Cori Valet, CNO; Philip J. Keizer, MD, Chief of Staff. **Absent:** Dawn Gray, Clinic Manager. **Others present:** Joe Kunkle, Project Management Consultant, The Healthcare Collaborative Group; Robert S. Miller, Legal Counsel, Kim Russell, Executive Assistant. **Press:** None.

2. Motions from Executive Session

- a. Quality & Patient Safety Report.** Presented in Executive Session by Sharon Bischoff, Quality RN.
- b. Risk & Compliance Report –** None.
- c. Medical Staff Report & Physician Credentialing & Privileging –** P.J. Keizer, MD, Chief of Staff

2-Year Privileges – New

Sharon Monsivais, MD- Provisional (Plastic/Hand Surgery)
Reetinder “Dick” Virk, MD - Provisional (Emergency Med)
Jennifer Hall, MD – Provisional (Emergency Med)
Katherine Ready, MD – Provisional (Emergency Med)
Bradley Anderson, MD - Provisional (Emergency Med)
Jordan Chick, MD – Provisional (Emergency Med)
Patrick Kelly, MD- Provisional (Emergency Med)
Patrick Hudson, MD - Provisional (Emergency Med)

2-Year Privileges – Reappointments

Thomas Kinsley, MD – Reappointment (Emergency Med)
James Tracy, DO – Reappointment (Consulting- Allergy)

Direct Radiology After Hours Service - New & Reappointed

Anthony Willis, MD – 2-year Appointment
Nathan Hannemann, MD – 2-year Appointment
Matthew Allen, MD – 2-year Appointment
Daniel Baker, MD – 2-year Reappointment

David Bass, MD – 2-year Reappointment
Robert Berger, MD – 2-year Reappointment
Dennis Burton, MD – 2-year Reappointment
Courtney Carter, MD – 2-year Reappointment
Elizabeth Dubovsky, MD – 2-year Reappointment
Laura Hotchkiss, MD – 2-year Reappointment
Kimberly Taylor, DO – 2-year Reappointment
Teppe Popovich, MD – 2-year Reappointment
Dishant Shah, MD - 2-year Reappointment

Medical Staff Status Change

Robert Evans, MD (ED Medical Director, Emergency) - Courtesy to Active Status

Mary Schamehorn **moved to accept** the Quality & Patient Safety Report and Medical Staff Report and Recommendations as presented in Executive Session. Pam Hansen **seconded** the motion. **All in favor. Motion passed.**

3. **Public Input**
None.

4. **Agenda Additions or Corrections**
None.

III. Consent Agenda

1. **Meeting Minutes**
 - a. Regular Meeting–12/28/23
 - b. Executive Session–12/28/23 (provided in Executive Session)
2. **Monthly Counsel Invoice – #1444**

Mary Schamehorn **moved** to approve the Consent Agenda. **Discussion:** Tom Bedell noted that the December minutes should reflect that the gratitude to staff for great work accomplished in 2023 be from the full Board of Directors. Tom Bedell **seconded** the motion with that notation. **All in favor. Motion passed.**

IV. New Business

1. Consideration of Sterile Processing Project & Financial Proforma

Mr. Hino, CEO, introduced the staff recommendation and request for motion to approve the sterile processing remodel project for improvements to the existing operating room to meet current code requirements that will support ability to perform significant surgeries. Joe Kunkle, project management consultant, was in attendance via Teams to answer any questions. A 3-bay stainless steel sink as a single unit is required. A wall will need to be removed in order to install the sink. Small orthopedic cases and dermatologic procedures are currently supported, but

the remodel required to support total joint replacements. Estimated 4-6 week project with architect discovery visit next week. This is a revenue producing project with 207.51% ROI (Return On Investment) with projected revenue based on physician history in Coos County. Dr. Monsivias has 40 cases currently pending. Conservative estimates in both worse- and best-case scenarios generate positive botto-line results. **Discussion:** Board members requested monthly surgery ROI financial report. Having a single operating room limits surgeries to one at a time. Fridays will remain open for scopes. Operating room time is balanced by clinic time. New washer/sterilizer included in capital budget, to be financed over 5 years, uses steam or electric sterilization; the industry is moving away from gas.

Tom Bedell **moved** to approve the Surgical Services Sterile Processing Project as presented. Pam Hansen **seconded** the motion. **All in favor. Motion passed.** Mr. Hino thanked the board for their support.

2. Consideration of Medical Staff Provider Data for Annual OPPE-PPE Policy

Mr. Hino described the policy, approved by Medical Staff earlier this month, to support continuous data driven evaluation of physician performance, required for DNV accreditation.

Tom Bedell **moved** to approve the Medical Staff Provider Data for Annual OPPE-PPE policy as presented. Norbert Johnson **seconded** the motion. **All in favor. Motion passed.**

V. Old Business.

None.

VI. Staff Reports

1. CEO Report

Raymond Hino, CEO, opened by thanking Jeremiah Dodrill for his service to Southern Coos Hospital & Health Center as Chief Financial Officer for the past 4 years, making significant contributions to the success of the organization. Mr. Dodrill's last day will be February 2, as he moves from our area for personal reasons. Recruitment efforts have received a favorable response. The interview panel includes Human Resources, Mr. Hino, and Mr. Dodrill. We hope to have a decision within the next 30 days. A search is still in progress to secure an interim as well as permanent Quality Manager, with an interview next week. ER Physician group due diligence is underway with contract in progress.

2. Clinic Report

Raymond Hino, CEO, provided a review of the Multi-Specialty Clinic Report on behalf of Dawn Gray, Clinic Manager, who is out of the office. Ms. Gray will be scheduled out of office beginning the end of February for an extended period to be

announced. Carrie Okey, HR Director, will be covering managerial duties during this time as she has clinic management experience prior to joining Southern Coos. Clinic numbers are improved, at budget the first 6-months of reporting this fiscal year. We are sad to report that Amy Hinshaw, FNP, has given notice, leaving for personal reasons, but will be providing interim per diem support. Dr. Preslar will provide Tuesday coverage and we have a temporary Nurse Practitioner secured to begin February 12. We are also recruiting for a full-time permanent provider replacement with one strong candidate, at this time.

3. CNO Report

Cori Valet, CNO, provided a summary of her written report for the month of December, noting MRI and Dexa Scan equipment down time under warranty, no service cost and we are to be credited for downtime days. The recent local electrical brown-out and its effects were described by Jason Cook, Plant Facilities Manager. Of 15 patients that were rescheduled, only one had to go elsewhere for service. The Pixus Medication Management upgrade is complete. Vaccine clinics were provided for Bandon Dunes and the Coquille Tribe. Ms. Valet concluded her report with a review of clinical staffing updates in Respiratory Therapy, Medical-Surgical, and Radiology departments.

4. CFO Report

Jeremiah Dodrill, CFO, provided a summary of Finance Department operations for the month of December into January. The OHA (Oregon Health Authority) Medicare Cost Report filing is prepared in arrears to the Medicare Report. Open Card Medicaid described; indicating \$89,000 overpayment to be paid back to the government. The retirement plan update described in December is delayed due to ADP testing engagement, with goal to convert in February. Year-end tax reporting of W-2s and 1099's to be completed this week. The Health Foundation Form 990 (501c3) was prepared and submitted by Sean Suppes, CPA.

5. CIO Report

Scott McEachern, CIO, provided a summary of his report for the month of December, including a review of activities in Information Systems, Health Information Management, and Marketing. Cyber security reporting nationwide indicates rapid increases in number and volume of records effected, with most breaches occurring at the end-user level. Employee education at Southern Coos is continuous. **Electronic Health Record and Enterprise Resource Planning Project update:** A special meeting is scheduled February 9 to review additional information and seek a motion before proposal decision deadlines, to include current financial projections. Presentation to be provided to the Board of Directors in advance of the meeting. **Rebranding Project update:** Southern Coos has received a letter of support from Coast Community Health Center in reference to a potential clinic name. An on-line focus group is in progress through NRC with results to be presented in March. A larger (longitudinal) community survey is cost-prohibitive.

6. SCHD Foundation Report

Mr. McEachern, SCH Foundation Executive Director, provided the monthly Health Foundation Report. Mr. McEachern thanked members Bedell and Johnson for their donation of service stipends to the Foundation. The Year-End Campaign is now at \$70,875. Special thanks to former Finance Committee member Paul Mounts for his donation of \$25,000. Upcoming events include Women's Health Day on February 24 and Aging Well in Bandon to be in May.

7. Strategic Plan Report

Raymond Hino, CEO, reviewed the status of strategic initiatives included in the Strategic Plan, with Human Resource initiatives nearly complete at 98%, Service at 79%, Quality at 84% and Growth initiatives at 77% completion. Incidence Response training is scheduled for all staff in February. Jeremiah will be providing the Financial Sustainability Plan before his departure February 2. We anticipate that development of a new strategic plan may begin in the next two months. **Discussion:** As noted earlier, there will be a special meeting of the board of directors in February regarding consideration of the new Electronic Health Record and Enterprise Resource Planning platforms.

VII. Monthly Financial Narrative & Review of Statements

Jeremiah Dodrill, CFO, provided a summary of the financial statements for the month of December, including a review of Gross Revenue and Volumes, Deductions from Revenue, Labor Expenses, Professional Fees, Purchased Services, and Supplies. December closed with a positive bottom line. We continue our efforts to increase commercial pay, push through delays in Surgical Services and will be onboarding new Emergency Physician group, Bandon Emergency Physicians which will lower costs in the Emergency Department. Inpatient days were below budget. Year-to-date bottom line was \$272,000. Balance sheet shows decrease in cash of \$1M since June, noting that when Accounts Receivable (A/R) is up, cash is down. Collections are typically seasonally lower during the holidays. Clinic visits have increased from prior year and are on-track year-to-date (YTD). Total monthly operations are typically \$2.6M or \$2.7M without much variance. Days in A/R closed at 54.7.

VIII. Open Discussion and Adjournment

Mr. Bischoff, Board Chairmain, on behalf of the Board of Directors, thanked Mr. Dodrill for his service to Southern Coos these past 4 years, noting that his efforts have been an asset to the District and wishing him well with his future endeavors. Mr. Bedell, Treasurer, also thanked Mr. Dodrill for his contributions, on behalf of the Finance and Budget Committees.

At 8:13 p.m. the meeting was adjourned.

Brent Bischoff, Chairman 02-22-2024

Mary Schamehorn, Secretary 02-22-2024

SCHD Board of Directors Meeting – Open Session Minutes

Page 5 of 5

January 25, 2024

**Southern Coos Health District
Board of Directors
Special Meeting
February 9, 2024**

I. Call to Order 6:00 p.m.

1. **Roll Call** – Brent Bischoff, Board Chairman (arrived 6:08); Mary Schamehorn, Secretary; Tom Bedell, Treasurer; Norbert Johnson and Pam Hansen, Directors. **Administration:** Raymond Hino, CEO; Scott McEachern, CIO **Others present via Remote Link:** Madelaine Yue, Experis; Matthew Borchardt, CLA (Clifton Larsen Allen, CPA); Jeremiah Dodrill, former CFO; **In person:** Cori Valet, CNO; Kim Russell, Executive Assistant; additional interested staff members in audience. **Press:** None.

2. **Agenda Additions or Corrections Approval**

Members were reminded to speak into the microphone.

Tom Bedell **moved to approve** the agenda as presented. Mary Schamehorn **seconded** the motion. **All in favor. Motion passed.**

3. **Public Input**

Raymond Hino, CEO, read aloud a letter submitted from Cathy Mann, Revenue Cycle Manager, in support of electronic health record proposal, submitted for the record.

II. Consideration of Resolution 2024-01 Banking Signature Authority

Best practice is to remove the departing CFO as signatory from all bank accounts, also at this time, Administration requested to add the Board Treasurer, Tom Bedell, to join the CEO and Board Chairman as authorized signers to Southern Coos Health District banking accounts. Another resolution will be introduced at the February regular meeting to add the new Chief Financial Officer, Antone Eek, scheduled to begin employment on February 14.

III. Consideration of Additional Information Regarding Proposed EHR (Electronic Health Record) and ERP (Enterprise Resource Planning) Platforms

Scott McEachern, CIO, opened with introductions of Madeline Yue, from Experis Consulting Group, Matthew Borchardt, Project Management Consultant with Clifton Larson Allen, CPA, and former CFO and co-executive sponsor, Jeremiah Dodrill, all attending via remote link. A 5-year financing plan was included with project overview. Current ability to transfer health information is challenged with current EHR and requirements for Quality metric reporting are increasing with government transition from current Medicare Cost-Based Reimbursement methods to Quality metric-driven payments. **Discussion:** Financing estimates include savings from new Emergency Physician Group to begin March 1. Written questions from a member of the Board

and responses were read aloud and submitted for the record. The \$5.5M decommission credit remains if Trubridge (Revenue Cycle – Charge Capture software) is retained. It was also noted that the Epic platform revenue cycle dashboard will allow managers to be more effective with charge capture. Concerns expressed about Trubridge were noted, but a new Trubridge account manager has addressed those concerns. Losses incurred by Bay Area Hospital at 10% of revenue were discussed as not comparable to Southern Coos as a Critical Access Hospital, though there is anticipated “leakage” of some charges through platform change. Exhibit C 15% contingency is included for approximately one year. Benchmarking has been acquired from other hospitals who have implemented Epic, including Wallowa Memorial Hospital and several other Critical Access Hospitals. Mr. Bischoff pointed out that the success of the migration will depend on staff buy in of the project. Ms. Yue added that the vendor evaluation for Southern Coos included Critical Access Hospital, DNV, and State of Oregon regulatory requirements.

Norbert Johnson **moved** to execute an agreement with Providence/Tegria for the purchase and installation of their community connect Epic Electronic Health Record (EHR) system at a total cost of \$1,901,524 for implementation costs in first 2 years, and an Epic total of \$4,612,050 (including \$1,901,524) for 5-years to include implementation, support and licensing; to approve a budget of \$1,004,892 for 3rd party application licensing over 5 years, to execute an agreement with Sage/Intacct for the purchase and installation of their Enterprise Resource Planning (ERP) system at a cost of \$605,637, plus subscriptions and licensing costs of \$698,000 for the first 5 years. The total cost over 5 years is \$1,303,637, to approve a budget of \$400,000 for Project Management for this project and to approve a budget for a 15% contingency for the Providence/Tegria EHR implementation. Tom Bedell **seconded** the motion. **Discussion:** Long range financial planning includes cost report projection algorithm. **All in favor. Motion passed. Additional Discussion:** Accountability to include addition of monthly report on regular agenda. Additional funding and grants are still being sought. This big decision is made in support of continued improved operations, hospital, and clinic quality and service delivery.

III. Open Discussion and Adjournment

On behalf of the Board of Directors, Mr. Bischoff expressed gratitude for the work completed by Administration and consultants, and also appreciation for the patience exhibited for the Board of Directors to receive and process information to make an informed decision.

At 7:20 p.m. the meeting adjourned.

Brent Bischoff, Chairman 02-09-2024

Mary Schamehorn, Secretary 02-09-2024

INVOICE

Robert S. Miller III Attorney
(CY2022+)
1010 First Street SE, Suite 210
Bandon, OR 97411

robertstevensmilleriii@gmail.com
+1 (541) 347-6075

Southern Coos Hospital & Health Center

Bill to
Southern Coos Hospital & Health Center
900 11th Street SE
Bandon, OR 97411 USA

Ship to
Southern Coos Hospital & Health Center
900 11th Street SE
Bandon, OR 97411 USA

Invoice details
Invoice no.: 1468
Terms: Net 60
Invoice date: 02/15/2024
Due date: 04/15/2024

#	Date	Product or service	SKU	Qty	Rate	Amount
1.	02/15/2024	Attorney (CY2024+) Board Meeting 1/25/2024; Board Special Meeting 2/9/2024		4	\$275.00	\$1,100.00

Total

\$1,100.00

Ways to pay



Pay invoice



**Southern Coos Health District
Resolution 2024-02**

Banking Signature Authority – Adding Chief Financial Officer

BE IT RESOLVED that the Board of Directors of the Southern Coos Health District hereby officially requests the addition of Antone Eek, Chief Financial Officer, as an authorized user and signer on all business accounts, joining Raymond Hino, CEO, Brent Bischoff, Chairman of the Board, and Thomas Bedell, Board Treasurer, as authorized signers.

The above resolution is approved and declared adopted by the Board of Directors for the Southern Coos Health District on the 22nd day of February 2024.

AYES _____ NAYS _____

ATTEST:

Brent Bischoff, Chairman

Mary Schamehorn, Secretary



CEO Report

To: Southern Coos Health District Board of Directors
From: Raymond T. Hino, MPA, FACHE, CEO
Re: CEO Report for SCHD Board of Directors, February 22, 2024

Management Vacancies:

- Quality, Risk & Compliance Director – We are continuing to receive interest in this position and conduct interviews. However, since it has taken as long as it has to fill this position, we have also interviewed and selected an Interim Director of Quality, Risk & Compliance. Her name is Dr. Carmen Rodriguez, M.D. Dr. Rodriguez is an International Medical School graduate who is not practicing medicine, but instead has built a career working in clinical operations, quality improvement, risk identification and mitigation, compliance and many other areas. She was referred to me by John Reeves, III, the Executive Director for the Confederated Tribes of Coos, Lower Umpqua and Siuslaw. She lives in San Diego, California and will be working as our Interim Quality, Risk & Compliance Director with a combination of on-site work at SCHHC and remote work from her home office. She is available to continue in this role as long as we need her. I have informed her that her primary tasks are to oversee the Quality program at our hospital and to help to guide our entire facility to DNV and ISO 9001 compliance and certification. She will start before the end of this month.
- Chief Operating Officer/Chief Financial Officer – We received a much better than anticipated response to our marketing and advertising campaign to fill our CFO position, which was vacated by Jeremiah Dodrill on February 2. Many of the applicants did not have hospital experience, but enough of them did, so that we were able to go through an interview process in which our top 4 candidates were interviewed by a panel of Jeremiah Dodrill, Carrie Okey and me. From the top 4, we identified 2 finalists. The 2 finalists also interviewed with the entire executive team and with the Finance team (Brenda Sund, Katelin Wirth, Jenny Percy). The unanimous choice of all interviewers was Mr. Antone Eek. Mr. Eek has previous experience at OHSU, Kaiser, Providence Health in Seattle, Grays Harbor Hospital in Aberdeen, Washington, and with a for-profit hospital chain in Houston, Texas. His experience is extremely rich in revenue cycle growth and improvement, but he also has extensive experience in clinical operations in the Pharmacy at OHSU and with multi-departmental operations in Texas. His family is from our area. His grandmother lived in Powers, OR and his mother was born at the Myrtle Point Hospital. He still have many living relatives in Oregon, including an aunt in Roseburg. He has been to Bandon many times. We offered him the CFO position and he has accepted. He will be moving down from Vancouver, Washington, where he currently lives and moving to Bandon. He will start on February 14.

Surgery

- Following the approval of the Board of Directors at the January Board meeting to proceed with a remodel of our Sterile Processing Department, we engaged the services of our preferred

architecture firm (Anderson, Dabrowski). Jon Anderson, Principal, was here on site on January 26, along with a project architect and 2 engineer consultants. We had an excellent meeting and the architects and engineers got to tour our surgery and sterile processing departments. We committed to 2 meetings per month with the architects and a fast tracked project implementation (a much as is possible). The architects got back to us after the meeting and said that after the initial meetings, they feel that they can reduce their original timeframe for the project by 6 weeks for design. We want more reductions in the time schedule as the scope of the project is better understood and general contractor commitments are made. The next step will be an RFP for a general contractor.

- We are very excited to announce that Dr. Sharon Monsivais will be starting her practice at Southern Coos Hospital on February 14. She has been referring all of her patients to our Outpatient Clinic. 40 potential surgeries have already been identified and are in the process of being scheduled.

Emergency Physician Coverage

- We continue to be impressed with the quality and caliber of new ED physicians that are being onboarded by our new ED staffing company, Bandon Emergency Physicians. This is the group that is led by Dr. Robert Evans. Dr. Evans has filled the schedule for February, March and is now scheduling for April. He is predicting a waiting list of high quality ED physicians that want to come work at Southern Coos Hospital.

Emergency Preparedness Training

- Southern Coos Hospital is going to be participating in a Oregon Rural Coastal Hospitals simulated Cybersecurity/ Ransomware attack event on February 22, 2024.
- On February 27 through February 29, all SCHHC employees are required to attend mandatory educational sessions on Active Shooter/ Active Threat Response Training. The classes are going to be taught by 3 of our employees. Nick Lucas, Jason Cook, and Arianne Cook, who attended a 2-Day Active Threat Train the Trainer classes at Bay Area Hospital in November 2023. We plan to follow up the mandatory employee classes in February with a simulated drill in March.

Appreciation

- I want to thank the Board of Directors for the trust and confidence that you gave our hospital team on February 9 in the Special Board meeting for the EHR/ ERP project. As I said in the meeting, this special Board meeting was the culmination of 11 months of work to be as optimally prepared as we could possibly be. We do not take lightly the responsibility that we now have to manage this project and keep in under budget and on its time schedule. We understand that the real work starts now.

2-Year Anniversary

- February 28 marks the 2-year anniversary of my start date at Southern Coos Hospital & Health Center. I can truthfully say that the last 2 years have been among the most enjoyable and satisfying years that I have spent in hospital administration in my entire career.



Multi-Specialty Clinic Report

To: Southern Coos Health District Board of Directors and Southern Coos Management
From: Dawn Gray, Clinic Manager
Re: Multi-Specialty Clinic Report for SCHD Board of Directors Meeting – February 22, 2024

Provider News

The clinic has demonstrated a notable increase in provider productivity. A comparison between January 2023 and January 2024 reveals the following improvements:

- A rise in clinic registrations by 26 encounters.
- Enhancement of Net Revenue/Expenses Per Clinic Visit, transitioning from a net loss/per visit of \$128.90 in January 2023 to a reduced net loss/per visit of \$23.80 in January 2024.

Following Amy Hinshaw's departure, we engaged with the recruiting agency, Pacific Companies, to address our staffing needs. We are pleased to announce the successful recruitment of a temporary FNP, Courtney Feral, who will join us for a six-month term commencing on February 19th. Furthermore, we are actively pursuing candidates for Amy's permanent replacement and have made promising progress in our search.

January 2024 Clinic Stats										
	Days in Clinic	Patients			Total	Average	No Show	Cancellation	Total	Total
Provider	Clinic	Scheduled	CXL'D	No Show	Seen	Seen	Rate	Rate	Telehealth	New Pts
Amy Hinshaw, FNP	11	154	22	9	123	11.2	6%	14%	0	51
Bonnie Wong, DO	14	156	21	2	133	9.5	1%	13%	3	21
Noel Pense, DO	2	22	5	0	17	8.5	0%	23%	0	0
Olixn Adams, DO	3	40	7	0	33	11.0	0%	18%	4	1
Paul Preslar, DO	15	188	27	9	152	10.1	5%	14%	0	47
Shane Matsui, LCSW	22	115	23	7	85	3.9	6%	20%	16	0
Victoria Schmelzer, CRNA	10	78	19	2	57	5.7	3%	24%	0	1
Michael Ivanitsky, MD	5	27	3	1	23	4.6	4%	11%	0	0
Outpatient Services	22	243	19	2	222	10.1	1%	8%	0	0
Totals	104	1023	146	32	845	8.1	3%	14%	23	121
Total telehealth	23				623	Clinic Registrations				

In addition to the provider stats provided above, the specialist stats are:

- Dr. Qadir, Nephrology, was not in clinic in January.
- Dr. Webster, ENT/Dermatology, was in clinic one day and saw 16 patients.

Clinic Report

- We successfully hired a new Certified Medical Assistant to work with Dr. Ivanitsky and Dr. Monsivais:
 - Jennifer Phillips comes to us with several years of experience working at North Bend Medical Center in Myrtle Point and Coquille.
- The ACO (Accountable Care Organization) we recently partnered with, Signify Health, has just released the 2024 Quality Metrics that we'll be reporting on. I've updated the spreadsheet below to incorporate these measures. Unfortunately, some of the measures lack reliable data at the moment, and we're actively collaborating with Evident to enhance our data capture methods. For many measures, manual data mining will be necessary due to inaccuracies.

Southern Coos Multi-Specialty Clinic eCQM Performance Report for 2024

Measure	Q1 2023	Q2 2023	Q3 2023	Q4 2023	As of 1/31/2024	Goals*
CARE-2: Screening for Future Fall Risk	4.5%				4.5%	TBD
DM-2: Diabetes HbA1c Poor Control (>9.0%)	28.0%				28.0%	23%
HTN-2: Controlling High Blood Pressure	50.2%				50.2%	67%
MH-1: Depression Remission at 12 months**	-				-	TBD
PREV-5: Breast Cancer Screening	35.4%				35.4%	64%
PREV-6: Colorectal Cancer Screening	4.1%				4.1%	62%
PREV-7: Influenza Immunization	29.7%				29.7%	46%
PREV-10: Tobacco Use Screening & Cessation	87.1%				87.1%	82%
PREV-12: Depression Screening and Follow-Up Plan	0.0%				0.0%	63%
PREV-13: Statin Therapy for Prevention & Treatment of CVD**	-				-	TBD
*Goals set according to PCPCH Benchmarks						
**Required for reporting but excluded from scoring due to lack of current benchmark						
Green represents goal achieved						
Yellow represents ≤ 5 of goal						
Red represents > 5 under goal						

- In January, we concluded our annual CAHPS Survey. Moving forward, we'll resume our regular monthly surveys, similar to those conducted for the hospital. Our metrics have shown minimal fluctuations over the past four months, and our commendable Net Promoter Score continues to soar at 86.8.

January 2024 CAHPS Survey Results		After hours care information		CG6:Clerks courtesy/respect		CG6:Clerks/ recept. helpful		CG6:Followed up with results		CG6:Got answer same day		CG6:Got routine appt as needed		CG6:Got urgent care appt	
Provider Name	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	
Preslar, Paul	57.1	28	92.9	28	82.8	29	61.5	13	57.1	14	69.6	23	66.7	15	
Wong, Bonnie	45.5	11	81.8	11	45.5	11	66.7	6	0	6	33.3	9	0	2	
Hinshaw, Amy	53.8	13	69.2	13	58.3	12	66.7	6	66.7	6	38.5	13	25	4	
Pense, Noel	100	2	50	2	50	2			100	1	50	2			
Adams, Olixn	0	2	50	2	50	2	0	1	0	2	0	2	0	1	
Grand Total	53.6	56	82.1	56	67.9	56	61.5	26	44.8	29	51	49	50	22	
January 2024 CAHPS Survey Results		CG6:Provider explained things		CG6:Provider knew med history		CG6:Provider listened		CG6:Provider showed respect		CG6:Provider spent enough time		CG6:Talked about meds		Discussed caring for health	
Provider Name	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	
Preslar, Paul	84.6	26	73.1	26	92.3	26	96.2	26	96	25	83.3	18	37.5	24	
Wong, Bonnie	81.8	11	81.8	11	90.9	11	81.8	11	100	11	85.7	7	44.4	9	
Hinshaw, Amy	84.6	13	76.9	13	84.6	13	84.6	13	92.3	13	100	12	50	12	
Pense, Noel	50	2	50	2	100	2	100	2	100	2	50	2	50	2	
Adams, Olixn	100	2	50	2	100	2	100	2	100	2	100	2	0	2	
Grand Total	83.3	54	74.1	54	90.7	54	90.7	54	96.2	53	87.8	41	40.8	49	
January 2024 CAHPS Survey Results		Discussed worry and stress		Informed on specialist care		NPS: Rating of provider		Talked about goals							
Provider Name	Score	n-size	Score	n-size	Score	n-size	Score	n-size							
Preslar, Paul	41.7	24	62.5	24	92	25	70.8	24							
Wong, Bonnie	33.3	9	72.7	11	81.8	11	90.9	11							
Hinshaw, Amy	50	12	61.5	13	76.9	13	75	12							
Pense, Noel	50	2	50	2	100	2	100	2							
Adams, Olixn	50	2	50	2	100	2	50	2							
Grand Total	42.9	49	63.5	52	86.8	53	76.5	51							

All Providers

For The Budget Year 2024

For The Budget Year 2024																		
	Provider Productivity Metrics												Current Budget YTD					
	ACT JUL	BUD JUL	ACT AUG	BUD AUG	ACT SEP	BUD SEP	ACT OCT	BUD OCT	ACT NOV	BUD NOV	ACT DEC	BUD DEC	ACT YTD	FY24 Budget	Variance			
Provider Productivity Metrics	Clinic Days	72	54	77	57	64	57	76	56	76	55	65	77	80	458	466	(8)	
	Total Visits	475	364	530	399	392	403	526	497	544	438	517	600	629	3394	3382	12	
	Visits/Day	6.6	6.7	6.9	7.0	6.1	7.1	6.9	8.9	7.2	8.0	7.9	7.8	7.9	7.4	7.3	0.2	
	Total RVU	1,062.44	815.78	1,131.34	916.29	924.00	922.21	1,108.17	1,025.17	1,138.06	910.62	1,095.48	1,231.85	1,304.35	7,320.63	7,300.33	20.30	
	RVU/Visit	2.24	2.24	2.13	2.30	2.36	2.29	2.24	2.06	2.09	2.08	2.12	2.05	2.07	2.16	2.16	(0.00)	
	RVU/Clinic Day	14.86	15.07	14.69	16.05	14.44	16.15	18.16	18.31	14.96	16.56	16.82	16.00	16.28	16.00	15.67	0.33	
	Gross Revenue/Visit	381.78	395.56	375.49	412.17	482.56	413.93	389.42	364.88	348.70	360.20	454.46	418.45	447.94	381.84	409.71	390.81	18.90
	Gross Revenue/RVU	170.69	176.55	175.91	179.28	204.72	180.91	173.79	173.35	169.05	172.24	218.59	197.47	218.18	184.12	189.95	181.07	8.88
	Net Rev/RVU	75.85	80.78	76.83	82.14	88.11	82.36	75.89	76.44	71.34	77.04	93.61	87.97	93.10	81.26	82.03	81.19	0.84
	Expense/RVU	111.15	157.76	129.65	138.17	120.94	134.77	141.54	121.67	105.48	115.58	156.85	121.46	104.69	104.68	123.34	125.47	(2.13)
Diff	(35.30)	(76.97)	(52.82)	(56.04)	(32.83)	(52.41)	(65.65)	(45.23)	(34.13)	(38.53)	(63.24)	(33.49)	(11.59)	(23.42)	(41.31)	(44.28)	2.97	
Patient Revenue	Net Rev/Day	1,127.08	1,217.39	1,128.78	1,318.26	1,272.09	1,330.34	1,378.32	1,112.07	1,306.08	1,152.30	1,549.86	1,490.02	1,489.40	1,323.04	1,312.67	1,272.48	40.19
	Expense/Day	1,651.58	2,377.37	1,904.84	2,217.61	1,746.09	2,176.93	2,670.57	1,770.05	1,930.94	1,728.64	2,596.86	2,043.52	1,674.82	1,704.36	1,973.67	1,966.42	7.25
	Diff	(524.50)	(1,159.98)	(776.07)	(899.35)	(474.00)	(846.58)	(1,192.26)	(657.98)	(624.86)	(576.34)	(1,047.00)	(563.50)	(185.42)	(381.32)	(661.00)	(693.94)	32.94
	Outpatient																	
Deductions From Revenue	Total Patient Revenue	181,345	144,030	199,009	164,273	189,164	166,839	179,914	192,097	173,303	196,016	199,052	216,322	268,762	240,155	1,390,548	1,321,837	68,711
	Total Deductions From Revenue (M)	100,759	78,129	112,093	89,011	107,750	90,887	101,350	107,387	100,163	108,335	113,809	119,955	154,078	134,162	790,001	729,108	60,893
Operating Expenses	Net Patient Revenue	80,587	65,901	86,916	75,262	81,414	75,952	78,564	84,710	73,141	87,681	85,242	96,368	114,684	105,992	600,547	592,729	7,817
	Total Operating Revenue	80,587	65,901	86,916	75,262	81,414	75,952	78,564	84,710	73,141	87,681	85,242	96,368	114,684	105,992	600,547	592,729	7,817
Excess of Operating Rev Over Expenses	Salaries & Wages	61,877	70,764	86,051	70,764	65,014	69,095	86,903	71,845	70,141	83,819	71,845	66,441	71,845	505,825	496,297	9,527	
	Benefits	3,426	8,703	6,338	7,979	4,569	7,478	12,992	7,835	7,582	10,673	7,835	12,893	9,057	61,299	56,889	4,410	
	Medical Supplies	0	496	0	567	131	567	57	638	567	1,273	567	0	638	2,032	3,475	(1,443)	
	Other Supplies	746	132	36	132	579	132	510	132	132	709	132	180	132	4,729	927	3,802	
	Other Expenses	2,500	2,225	1,667	2,225	1,667	2,225	2,555	2,225	2,847	2,225	4,306	2,225	2,467	2,225	18,007	15,578	2,429
Total Operating Expenses	Allocation Expense	49,539	46,373	52,526	44,940	39,750	44,787	43,546	52,155	35,835	50,888	42,750	46,980	52,643	310,326	342,806	(31,880)	
	Total Operating Expenses	118,088	128,694	146,673	126,608	111,750	124,285	146,523	134,831	108,133	131,536	142,827	133,058	128,961	136,540	902,954	915,973	(13,019)
Total Non-Operating Income	Excess of Operating Rev Over Expenses	(37,501)	(62,793)	(59,757)	(51,346)	(30,336)	(48,333)	(67,959)	(50,121)	(34,992)	(43,855)	(57,585)	(36,691)	(14,277)	(30,548)	(302,408)	(323,244)	20,836
	Total Non-Operating Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Excess of Revenue Over Expenses																		
	Excess of Revenue Over Expenses	(37,501)	(62,793)	(59,757)	(51,346)	(30,336)	(48,333)	(67,959)	(50,121)	(34,992)	(43,855)	(57,585)	(36,691)	(14,277)	(30,548)	(302,408)	(323,244)	20,836

Note A - Average Collection Rate = 41% of Gross Charges, therefore the Deduction Rate is 59% of Gross Charges



Chief Nursing Officer Report

To: Southern Coos Health District Board of Directors and Southern Coos Management

From: Cori Valet, RN, BSN, Chief Nursing Officer

Re: CNO Report for SCHD Board of Directors Meeting – February 22, 2024

Clinical Department Staffing- January 2024

- **Medical-Surgical Department –**
 - Three full-time CNA positions vacant.
 - Three full-time nurse positions vacant.
 - Three contract RNs utilized to cover vacancies as well as scheduled time off.
- **Emergency Department –**
 - One full-time RN vacancy
 - One full-time RN out on maternity leave
 - One full-time LPN float position vacant (float between MS and ED).
 - Two contract RNs utilized.
- **Surgical Services –**
 - Surgical Manager has submitted resignation effective 3/15/2024. Recruitment efforts have been initiated.
 - Two full-time RN positions vacant.
 - One per diem surgical technician position remains vacant.
 - One contract RN finished out contract first quarter of January.
- **Medical Imaging –**
 - One full-time CT/XR Technologist vacancy.
 - One full-time XR/C-arm Technologist vacancy.
 - One full-time MRI Technologist position vacant.
 - Two contract Radiology Technologists utilized.
- **Laboratory –**
 - One full time and one part-time Medical Lab Technologist/Scientist position vacant.
 - One contract Medical Lab Technologists utilized.
- **Pharmacy –**
 - Fully staffed.
- **Respiratory Therapy –**
 - Fully staffed.
 - One contract Respiratory Therapist finishing out contract.

Clinical Department FTE Statistics for January 2024

	Current Month								
	FTE			Contract			Total		
	Actual	Budget	Diff	Actual	Budget	Diff	Actual	Budget	Diff
Med Surg	27.13	25.77	1.36	3.82	3.00	0.82	30.95	28.77	2.18
Manager	1.00	1.01	-0.01	-	-	0.00	1.00	1.01	-0.01
CNA I	4.00	1.72	2.28	-	-	0.00	4.00	1.72	2.28
CNA II	4.09	3.77	0.32	-	-	0.00	4.09	3.77	0.32
Patient Activities Coordin	-	1.00	-1.00	-	-	0.00	-	1.00	-1.00
Charge Nurse	3.92	3.54	0.38	-	-	0.00	3.92	3.54	0.38
RN	10.40	10.99	-0.59	3.82	3.00	0.82	14.22	13.99	0.23
LPN	1.99	2.56	-0.57	-	-	0.00	1.99	2.56	-0.57
Telemetry Tech	1.74	1.18	0.56	-	-	0.00	1.74	1.18	0.56
Swing Bed	0.96	1.01	-0.05	-	-	0.00	0.96	1.01	-0.05
Case Manager	0.96	1.00	-0.04	-	-	0.00	0.96	1.00	-0.04
LPN	-	0.01	-0.01	-	-	0.00	-	0.01	-0.01
Emergency Room	12.61	12.12	0.49	1.83	2.00	-0.17	14.43	14.12	0.31
Manager	1.00	1.00	0.00	-	-	0.00	1.00	1.00	0.00
CNA II	1.80	2.49	-0.69	-	-	0.00	1.80	2.49	-0.69
LPN	3.17	2.39	0.78	-	-	0.00	3.17	2.39	0.78
RN	6.64	6.24	0.40	1.83	2.00	-0.17	8.46	8.24	0.22
Surgical Services	3.58	5.60	-2.02	0.20	-	0.20	3.78	5.60	-1.82
Director	-	1.00	-1.00	-	-	0.00	-	1.00	-1.00
Manager	1.00	-	1.00	-	-	0.00	1.00	-	1.00
RN	-	-	0.00	-	-	0.00	-	-	0.00
Surgical Nurse	1.63	3.00	-1.37	0.20	-	0.20	1.83	3.00	-1.17
Surgical Tech	0.95	1.60	-0.65	-	-	0.00	0.95	1.60	-0.65
Radiology	2.98	3.05	-0.07	1.09	2.00	-0.91	4.07	5.05	-0.98
Manager	1.00	1.00	0.00	-	-	0.00	1.00	1.00	0.00
Coordinator	0.77	0.75	0.02	-	-	0.00	0.77	0.75	0.02
Medical Imaging Admin	1.01	1.00	0.01	-	-	0.00	1.01	1.00	0.01
Rad Tech IV	0.20	0.30	-0.10	1.09	2.00	-0.91	1.29	2.30	-1.01
Ultrasound	1.47	1.94	-0.47	-	-	0.00	1.47	1.94	-0.47
Ultrasound Tech II	1.27	1.64	-0.37	-	-	0.00	1.27	1.64	-0.37
Ultrasound Tech IV	0.20	0.30	-0.10	-	-	0.00	0.20	0.30	-0.10
Mammography	0.09	1.63	-1.54	-	-	0.00	0.09	1.63	-1.54
Mammo Tech	0.09	1.63	-1.54	-	-	0.00	0.09	1.63	-1.54
Cat Scan	2.86	0.06	2.80	-	-	0.00	2.86	0.06	2.80
Rad Tech II	1.93	-	1.93	-	-	0.00	1.93	-	1.93
Ct/Rad Tech Reg	0.93	0.06	0.87	-	-	0.00	0.93	0.06	0.87
MRI	1.03	0.99	0.04	-	-	0.00	1.03	0.99	0.04
Rad Tech IV	1.03	0.99	0.04	-	-	0.00	1.03	0.99	0.04
Lab	9.90	9.53	0.37	2.72	2.00	0.72	12.62	11.53	1.09
Manager	1.00	1.00	0.00	-	-	0.00	1.00	1.00	0.00
Assistant I	1.01	0.99	0.02	-	-	0.00	1.01	0.99	0.02
Assistant II	1.98	3.01	-1.03	-	-	0.00	1.98	3.01	-1.03
Assistant III	1.08	0.99	0.09	-	-	0.00	1.08	0.99	0.09
CNA II	0.25	-	0.25	-	-	0.00	0.25	-	0.25
Medical Lab Tech Lead	-	1.00	-1.00	-	-	0.00	-	1.00	-1.00
Medical Lab Scientist	1.41	0.55	0.86	-	-	0.00	1.41	0.55	0.86
Medical Lab Tech	3.18	1.99	1.19	2.72	2.00	0.72	5.89	3.99	1.90
Pharmacy	1.24	1.90	-0.66	-	-	0.00	1.24	1.90	-0.66
Pharmacist	0.03	0.60	-0.57	-	-	0.00	0.03	0.60	-0.57
RN	1.21	1.30	-0.09	-	-	0.00	1.21	1.30	-0.09
Respiratory	5.56	6.00	-0.44	1.11	1.00	0.11	6.67	7.00	-0.33
Manager	1.00	1.00	0.00	-	-	0.00	1.00	1.00	0.00
Respiratory Therapist	4.56	5.00	-0.44	1.11	1.00	0.11	5.67	6.00	-0.33
Total Difference	69.41	69.60	-0.19	10.77	10.00	0.77	80.18	79.60	0.58

Surgical Services:

- Collaboration with Lower Umpqua Hospital has resulted in establishing a regular weekly schedule for Dr. Ivaninski. Monday and Tuesday each week are dedicated to SCHHC with Wednesday and Thursday at LUH. This allows for more timely follow up with post-surgical patients.
- Dr. Sharon Monsivais, MD first day of orientation 02/14/2024.
- Weekly multidisciplinary meetings continue to coordinate the sterile processing upgrade planning and implementation.

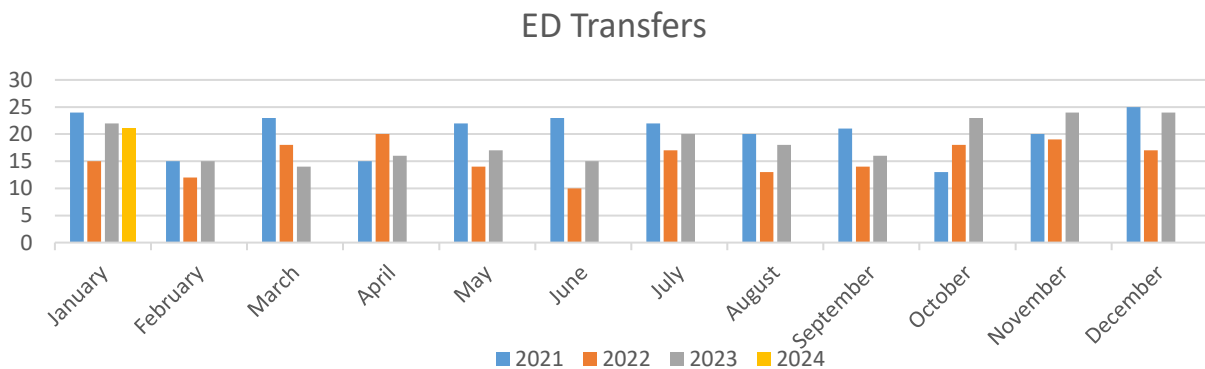
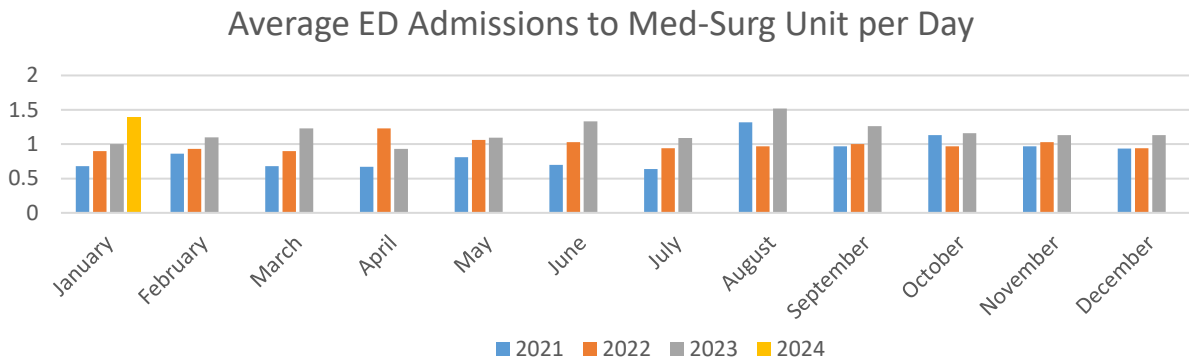
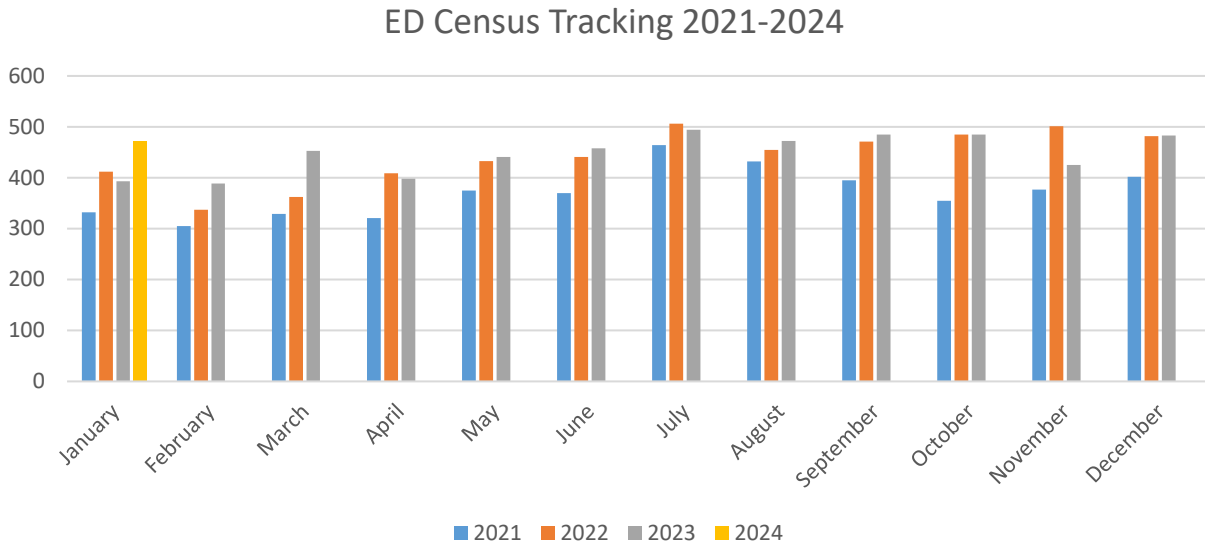
Professional, Technical, and Service Staffing Committees:

- House Bill 2697 passed by Senate June 22, 2023 requires the establishment of both a Professional and Technical, as well as a Service Staffing Committee who will be responsible for the development and implementation of written staffing plans for hospital departments where in professional, technical and service staff work.
 - Plant operations – Engineering and Environmental Services
 - Dietary
 - Respiratory Therapy
 - Laboratory
 - Medical Imaging
 - Surgical Services
- On January 30, 2024, the newly formed professional and technical committee and the service staffing committee agreed to combine to best meet the requirements the new regulations and to work collaboratively in the development of the required written staffing plans.

Hospital Nurse Staffing Committee:

- House Bill 2697 passed by Senate June 22, 2023 requires the establishment of both nursing assistant and nurse to patient ratios in Emergency Departments, Inpatient Departments, and Surgical Services.
 - This is a change from the previous laws that directed that staffing be based on patient acuity compared to intensity.
- The Hospital Nurse Staffing Committee is tasked with adapting the nurse staffing plans to incorporate these new ratios by June 1, 2024.
- The greatest impact to current staffing plans will be Emergency Department staffing during night shift where in only one registered nurse is staffed.

Emergency Department Statistics:





Chief Information Officer Report

To: Southern Coos Health District Board of Directors and Southern Coos Management
From: Scott McEachern, Chief Information Officer
Re: CIO Report for SCHD Board of Directors, February 22, 2024

Cybersecurity

Email Protection Provided by Mimecast	August 2023	September 2023	October 2023	November 2023	December 2023	January 2024
Spam Blocked/Number of Emails	646/92876	429/167479	542/59995	618/46198	624	1281/43,826
Impersonation Attacks	867	916	842	1030	1048	919
Malware Detected and Quarantined	8	4	40*	12	7	11
Links Clicked/Number Unsafe	431/0	352/0	288/0	292/1	1	363/0
Malicious Attachments	0	0	0	0	0	0
Internet Traffic Monitored by Critical Insight	August 2023	September 2023	October 2023	November 2023	December 2023	January 2024
Number of Records Ingested (in millions)	540.5	571.3	597.9M	591.9	599.8	639.1
Investigations	4	3	1	3	2	1
Reported Investigations	0	0	0	1**	0	0
High Priority Investigations	0	0	0	0	0	0
Patch Management - Vulnerability Scans	August 2023	September 2023	October 2023	November 2023	December 2023	January 2024
Critical	7	5	8*	7	7	5
High	18	18	20*	17	19	18
Medium	1545	1588	1707	1676	1736	1408
Low	145	146	148	135	148	114

January Cybersecurity Climate

In January, it was discovered that Chinese APT hackers were actively exploiting two **zero-day vulnerabilities** in Ivanti products. SCHHC utilized the Ivanti Connect Secure product (formerly known as Pulse Connect). We use this tool to give remote users access to SCHHC systems. The vulnerabilities were discovered in early January and Ivanti scheduled patches to roll out the week of January 19th; however, two additional zero-day vulnerabilities were discovered that delayed the rollout. SCHHC determined that the best course of action was to transition to a more secure vendor, Cloudflare, which offers a Zero Trust Network (ZTNA). SCHHC Information Systems department, led by Trevor Jurgenson and Chris Cox, worked quickly and decisively to make the transition as seamless as possible for end users. The Ivanti appliance is now completely disabled and does not have access to SCHHC systems.

Zero Day vulnerability: a security hole or flaw in a computer system that is unknown to owners, developers, cybersecurity experts, or anyone else.

Zero Trust Network Architecture: a design that supports zero trust principles, such as airtight access management. In the case of access management, Cloudflare inspects every request for access to the system and authenticates every user and device attempting to access SCHHC's infrastructure.

EHR/ERP Implementation Project

On February 9, the SCHD Board of Directors granted management approval to begin implementation of Providence/Tegria Epic Community Connect and Sage/Intacct. As of this writing, management is finalizing or has finalized contracts for the following vendors:

1. Providence/Tegria – electronic health record
2. Sage/Intacct – enterprise resource planning system
3. Wipfli – ERP implementation project management
4. Experis Health Solutions – Overall project management
5. EllKay – Legacy Data Archive
6. Imprivata – Single sign on

We are working with several other vendors as well.

We are planning a project kick-off in March, most likely the week of 3/18/24. The kick-off will include all stakeholders: Providence/Tegria, Sage/Intacct, Wipfli, Experis, as well as internal project leaders. SCHD board members will be invited and we hope you will consider attending.

I am working with Antone Eek, COO/CFO, and Brenda Sund, Controller, to evaluate financing options.

At the March SCHD board meeting, we will introduce a project dashboard that will be included in all subsequent board meeting packets.

USDA Telemedicine Grant

SCHHC received notice that we have received a grant from the USDA to build our telehealth capacity. The grant was \$165,000 and is earmarked for purchase of telemedicine equipment. We are working with the USDA to determine if any of the grant funds may be used in support of the EHR/ERP project. In addition, I am working with our project teams to layer in the purchase and installation of telehealth equipment in conjunction with the EHR/ERP project.



Southern Coos Health Foundation Report

To: Southern Coos Health District Board of Directors and Southern Coos Management

From: Scott McEachern, Executive Director, SCHF

Re: SCH Foundation Report for SCHD Board of Directors, February 22, 2024

Women's Health Day

There are 125 women registered for Women's Health Day, to be held on Saturday, Feb. 24, at the Bandon Community Center. Registration is still open because there will be some attrition.

The title of this year's event is "Women's Whole Health: Prevention, Care & Well-Being."

Our keynote speaker is Gillian Ehrlich from Seattle, who spoke remotely last year due to inclement weather that prevented travel. This year she will be here in person.

The afternoon speaker is Mike Torres, the Chief Medical Officer at Coast Community Health Center, arranged by Ray through Coast CEO Eddie Larsen.

There will be a video teaser for the Living and Aging Well event. SCHHC Dietary Manager Rita Hamilton and staff will provide breakfast and lunch and Amy will film a food prep video of Rita Hamilton preparing the soup that will be served.

Sponsorships total \$3,000 for the event. Additional sponsorships are still being sought.

There are several volunteers lined up, including Andy Okey and Chris Cox, who are helping with the technical side of things. Pam Hansen and Melinda Torres are also helping. If any other board members would like to volunteer, please let Alix McGinley or Amy Moss Strong know.

Living and Aging Well in Bandon

Living and Aging Well in Bandon will be held on May 4, 2024, at the Bandon Community Center. Alix McGinley has been meeting with Hank Holmes to discuss details and the core group will meet soon. Morningstar Holmes will lead a day-long workshop. The event will run from 9 a.m. to 3 p.m. at the Bandon Community Center and is open to men and women.

SCHF Quarterly Art Show

The "Stormy Weather" Quarterly Art Show, up through March, has been very popular and 25 pieces of art have sold, with most of the artists donating a percentage of the cost to the Foundation. The next show is titled "Garden Party" and will run April-June. The theme following is "Best Friends" and will run July-September. The final theme for 2024 is "Sunshine and Shadows" which runs from October-December 2024.

Golf for Health Classic

Planning meetings will commence for the 17th annual Golf for Health Classic in the spring, to be held Sept. 20 and 21, 2024 at Bandon Crossings, with the Friday night reception again at Bandon Dunes. There is already one sponsor for this year's event, Experis.



To: Board of Directors and Southern Coos Management

From: Antone Eek, CFO

Re: January 2024 Month End Financial Results – Reported February 22, 2024

Gross Revenue and Volumes – Gross revenues for October of \$4,381,000 were marginally higher than budgeted expectations of \$4,362,000. OP gross revenues of \$3,227,000 were lower than a budget of \$3,289,000. Surgical and Lab volumes were below budgeted expectations but greater than the previous month. Respiratory Therapy, Clinic, and Imaging met (or nearly met) budgeted volumes while ER visits exceeded budget. IP and Swing Bed revenues of \$1,154,000 were higher than a budget of \$1,073,000 for the month with an Average Daily Census (ADC) of 8.6 slightly above budgeted expectations of 8.5.

Deductions from Revenue – Revenue deductions at \$1,622,000 or 37.0% of gross revenue were lower than the budget of 38.1% due primarily to patient account transactions which can be volatile month over month. Additionally, the updated cost report settlement estimation tool reflected an increase in the expected receivable of ~ \$31k for the month of January. The Medicare cost report settlement estimate YTD through January 2024 is a receivable of \$300k. The year-to-date revenue deductions are 35.8% compared to budget of 38.1%.

Total Operating Revenues of \$2,761,000 were marginally higher than the budget of \$2,709,000 in January.

Labor Expenses were \$1,805,000 in January compared to a budget of \$1,826,000. Contract staffing for radiology, surgery, lab, and the clinic remain in use; however, budget assumptions anticipated the continued use of contract staffing in FY24.

Professional Fees and Purchased Services combined were \$608,000 which was higher than the budget of \$514,000, due in large part to the continued utilization of directly contracted providers in the ED which cost the hospital \$77,000 more than was budgeted in January and \$320,000 more year-to-date.

Medical Supplies, Drugs and Other Supplies combined at \$228,000 were higher than budgeted expectations of \$183,000 due largely to adjustments in pharmacy issued inventory; however, the YTD variance for the same category compared to budget is only \$10,000.

Operating Expenses – Total operating expenses of \$2,870,000 for the month were higher compared to a budget of \$2,784,000 but lower in total year to date.

Operating Income / Loss – Operating loss for January was \$109,000 compared to a budgeted loss of \$75,000 due primarily to lower than forecasted revenue, particularly in Surgery, and higher ED professional fees.

Increase in Net Position was \$22,000 compared to the budgeted \$24,000; however, January 2024 Change in Net Position was approximately \$8,600 better than January in the prior year..

Days Cash on Hand for January was 136.1 days, up from December at 123.3 due to a category correction of the fully realized PRF funds at 2023 fiscal year-end. Funds were incorrectly categorized as restricted instead of unrestricted. A/R days outstanding decreased to 52.4 in January from 54.7 in December.

Southern Coos Hospital & Health Center

Volume and Key Performance Ratios

For The Period Ending January 2024

		Month				
		Actual	Budget	Prior Year	Variance to Bud	Variance to Prior Year
Payor Mix - Gross Charges	Medicare	63.4%	60.9%	60.9%	4.1%	4.1%
	Medicaid	14.9%	16.2%	16.2%	-8.1%	-8.1%
	Commercial	11.6%	16.0%	16.0%	-27.7%	-27.7%
	Government	7.6%	6.0%	6.0%	27.0%	27.0%
	Other	0.5%	0.2%	0.2%	93.7%	93.7%
	Self Pay	2.0%	0.6%	0.6%	229.6%	229.6%

Total **100.0%** **100.0%** **100.0%**

		Year to Date				
		Actual	Budget	Prior Year	Variance to Bud	Variance to Prior Year
		62.6%	62.9%	62.9%	-0.6%	-0.6%
		17.2%	17.8%	17.8%	-3.7%	-3.7%
		12.5%	11.9%	11.9%	4.7%	4.7%
		6.0%	5.7%	5.7%	4.6%	4.6%
		0.4%	0.8%	0.8%	-46.7%	-46.7%
		1.4%	0.8%	0.8%	76.3%	76.3%

100.0% **100.0%** **100.0%**

		Month				
		Variance %				
		FY24 Actual	FY24 Budget	FY23 Prior Year	To Budget	To Prior Year
Patient Volumes	In Patient Days	142	93	93	53.3%	52.7%
	Swing Bed Days	124	170	98	-27.0%	26.5%
	Total Patient Days	266	263	191	1.3%	39.3%
	Emergency Visits	452	390	376	15.8%	20.2%
	Radiology Procedures	908	966	868	-6.0%	4.6%
	Laboratory Tests	4,139	4,693	4,150	-11.8%	-0.3%
	Respiratory Visits	461	447	511	3.0%	-9.7%
	Surgeries and Endoscopies	16	29	8	-44.8%	100.0%
	Specialty Clinic Visits	222	218	217	1.9%	2.3%
	Primary Care Clinic	600	629	597	-4.6%	0.5%

		Year To Date				
		Variance %				
		FY24 Actual	FY24 Budget	FY23 Prior Year	To Budget	To Prior Year
		854	900	904	-5.2%	-5.5%
		782	1,179	773	-33.7%	1.2%
		1,636	2,079	1,677	-21.3%	-2.4%
		3,187	3,314	3,194	-3.8%	-0.2%
		6,046	6,474	5,823	-6.6%	3.8%
		28,363	28,726	25,402	-1.3%	11.7%
		4,047	3,615	4,141	11.9%	-2.3%
		87	203	78	-57.1%	11.5%
		1,512	1,316	1,311	14.9%	15.3%
		3,394	3,382	3,290	0.3%	3.2%



Southern Coos Hospital & Health Center

Data Dictionary

Volume Summary	IP Days	Total Inpatient Days Per Midnight Census
	Swing Bed Days	Total Swing Bed Days per Midnight Census
	Total Bed Days	Total Days per Midnight Census
	Avg Daily Census	Total Bed Days / # of Days in period (Mo or YTD)
	Avg Length of Stay - IP	Total Inpatient Days / # of IP Discharges
	Avg Length of Stay - SWB	Total Swing Bed Days / # of SWB Discharges
	ED Registrations	Number of ED patient visits
	Clinic Registrations	Number of Clinic patient visits
	Ancillary Registrations	Total number of all other OP patient visits
	Total OP Registrations	Total number of OP patient visits
Key Income Statement Ratios	Gross IP Rev/IP Day	Avg. gross patient charges per IP patient day
	Gross SWB Rev/SWB Day	Avg. gross patient charges per SWB patient day
	Gross OP Rev/Total OP Registrations	Avg. gross patient charges per OP visit
	Collection Rate	Net patient revenue / total patient charges
	Compensation Ratio	Total Labor Expenses / Total Operating Revenues
	OP EBIDA Margin \$	Operating Margin + Depreciation + Amortization
	OP EBIDA Margin %	Operating EBIDA / Total Operating Revenues
	Total Margin (%)	Total Margin / Total Operating Revenues
Key Liquidity Ratios	Days Cash on Hand	Total unrestricted cash / Daily OP Cash requirements
	AR Days Outstanding	Gross AR / Avg. Daily Revenues



Southern Coos Hospital & Health Center

Summary Statements of Revenues, Expenses, and Changes in Net Position
For The Period Ending January 31, 2024

	Current Month - Jan-2024					Year To Date - Jan-2024				
	Jan-2024 Actual	Jan-2024 Budget	Variance	Var %	Jan-2023 Actual	Jan-2024 Actual	Jan-2024 Budget	Variance	Var %	Jan-2023 Actual
Patient Revenue										
Inpatient	1,153,907	1,072,565	81,342	7.6%	948,973	7,372,340	8,774,074	(1,401,734)	(16.0%)	7,795,990
Outpatient	3,226,636	3,289,265	(62,630)	(1.9%)	2,611,992	20,779,133	22,312,490	(1,533,357)	(6.9%)	18,102,653
Total Patient Revenue	4,380,543	4,361,831	18,712	0.4%	3,560,966	28,151,473	31,086,563	(2,935,091)	(9.4%)	25,898,643
Deductions From Revenue										
Total Deductions	1,621,642	1,663,322	41,680	2.5%	1,402,423	10,078,787	11,855,707	1,776,921	15.0%	9,704,952
<i>Revenue Deductions %</i>	<i>37.0%</i>	<i>38.1%</i>			<i>39.4%</i>	<i>35.8%</i>	<i>38.1%</i>			<i>37.5%</i>
Net Patient Revenue	2,758,901	2,698,508	60,393	2.2%	2,158,543	18,072,686	19,230,856	(1,158,170)	(6.0%)	16,193,690
Other Operating Revenue	1,646	10,449	(8,803)	(84.2%)	135,266	9,665	73,142	(63,477)	(86.8%)	135,371
Total Operating Revenue	2,760,547	2,708,957	51,589	1.9%	2,293,809	18,082,351	19,303,998	(1,221,647)	(6.3%)	16,329,062
Operating Expenses										
Total Labor Expenses	1,805,125	1,826,028	20,903	1.1%	1,599,341	11,987,880	12,421,621	433,741	3.5%	10,728,433
Total Other Operating Expenses	1,064,518	957,535	(106,984)	(11.2%)	810,225	6,717,857	6,662,517	(55,341)	(0.8%)	5,946,879
Total Operating Expenses	2,869,643	2,783,563	(86,080)	(3.1%)	2,409,566	18,705,737	19,084,137	378,400	2.0%	16,675,311
Operating Income / (Loss)	(109,097)	(74,606)	(34,491)	46.2%	(115,757)	(623,386)	219,861	(843,247)	(383.5%)	(346,250)
Net Non-Operating Revenues	130,838	98,838	31,999	32.4%	128,840	917,088	691,869	225,219	32.6%	682,741
Change in Net Position	21,741	24,232	(2,491)	(10.3%)	13,083	293,702	911,730	(618,028)	(67.8%)	336,491
Collection Rate %	63.0%	61.9%	1.8%	1.8%	60.6%	64.2%	61.9%	3.8%	3.8%	62.5%
Compensation Ratio %	65.4%	67.4%	(3.0%)	(3.0%)	69.7%	66.3%	64.3%	3.0%	3.0%	65.7%
Operating Margin	(4.0%)	(2.8%)	43.5%	43.5%	(5.0%)	(3.4%)	1.1%	(402.7%)	(402.7%)	(2.1%)
OP EBIDA Margin \$	(3,146)	27,538	(30,684)	(111.4%)	(39,673)	90,665	897,982	(807,317)	(89.9%)	190,791
OP EBIDA Margin %	(0.1%)	1.0%	(1.1%)	(111.2%)	(1.7%)	0.5%	4.7%	(4.2%)	(89.2%)	1.2%
Total Margin (%)	0.8%	0.9%	(0.1%)	(12.0%)	0.6%	1.6%	4.7%	(3.1%)	(65.6%)	2.1%



Southern Coos Hospital & Health Center

Balance Sheet

For The Period Ending January 2024

	Balance as of January 2024	Balance as of June 2023	Change	Balance as of June 2022
Assets				
Current Assets				
Cash - Operating	8,455,938	8,783,262	(327,324)	6,600,542
Cash Equivalents	3,286,069	3,988,481	(702,413)	7,911,429
Net Patient Accounts Receivable	3,809,507	2,813,679	995,828	3,197,844
Other Current Assets	679,746	678,641	1,105	1,134,760
Total Current Assets	16,231,261	16,264,064	(32,803)	18,844,575
Net PP&E	6,147,468	6,677,893	(530,425)	4,847,259
Total Assets	22,378,729	22,941,957	(563,228)	23,691,835
Liabilities and Net Assets				
Current Liabilities	3,936,461	4,308,166	(371,705)	7,170,179
Total Long-Term Debt, net	4,481,426	4,966,652	(485,226)	3,990,653
Fund Balance	13,667,140	12,531,014	1,136,125	12,706,270
Change in Net Position	293,702	1,136,125	(842,423)	(175,268)
Total Net Assets	13,960,842	13,667,140	293,702	12,531,002
Total Liabilities & Net Assets	22,378,729	22,941,957	(563,228)	23,691,835
Ratios				
Cash to Debt Ratio	1.89	1.77	0.12	1.65
Current Ratio	4.12	3.78	0.35	2.63
Average Age of Plant	8.53	13.67	(5.14)	19.36
Debt to Capitalization Ratio	0.25	0.27	(0.02)	0.25



Southern Coos Hospital & Health Center

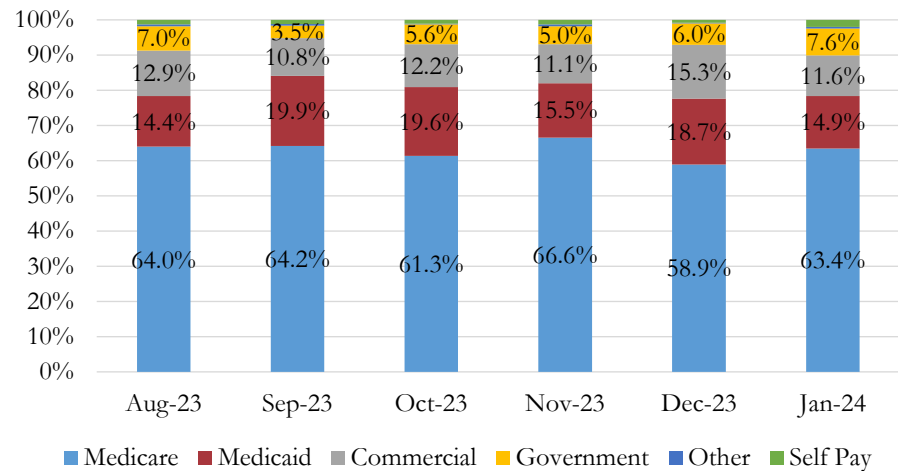
Volume and Key Performance Ratios

For The Period Ending January 2024

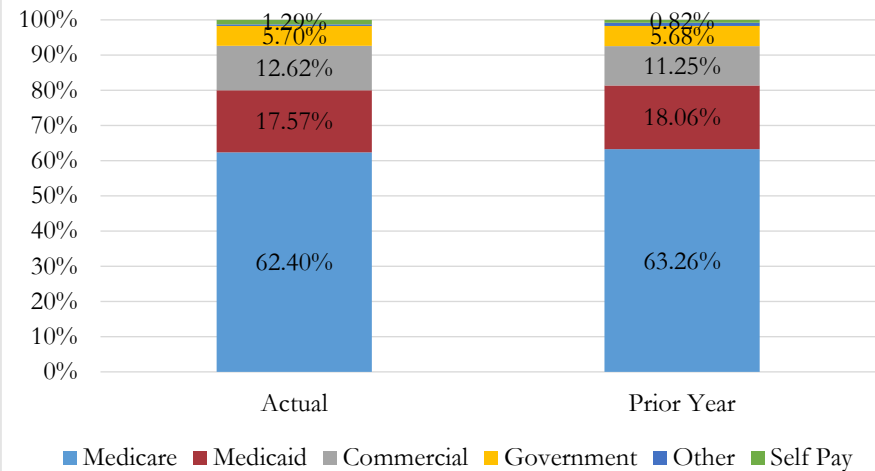
		Month					Year to Date				
		Actual	Budget	Prior Year	Variance to Bud	Variance to Prior	Actual	Budget	Prior Year	Variance to Bud	Variance to Prior
Volume Summary	IP Days	142	93	93	53.3%	52.7%	854	900	904	-5.2%	-5.5%
	Swing Bed Days	124	170	98	-27.0%	26.5%	782	1,179	773	-33.7%	1.2%
	Total Inpatient Days	266	263	191	1.3%	39.3%	1,636	2,079	1,677	-21.3%	-2.4%
	Avg Daily Census	8.6	8.5	6.2	1.3%	39.3%	7.6	9.7	7.8	-21.3%	-2.4%
	Avg Length of Stay - IP	4.4	2.9	2.9	53.3%	52.7%	4.0	4.3	4.3	-7.0%	-7.3%
	Avg Length of Stay - SWB	15.5	34.0	19.6	-54.4%	-20.9%	11.5	19.3	12.7	-40.5%	-9.2%
	ED Registrations	452	390	376	15.8%	20.2%	3,187	3,314	3,194	-3.8%	-0.2%
	Clinic Registrations	566	454	564	24.7%	0.4%	3,149	3,148	3,143	0.0%	0.2%
	Ancillary Registrations	1,776	1,043	1,043	70.3%	70.3%	7,976	6,669	6,669	19.6%	19.6%
	Total OP Registrations	2,794	1,887	1,983	48.1%	40.9%	14,312	13,131	13,006	9.0%	10.0%
Key Income Statement Ratios	Gross IP Rev/IP Day	7,541	10,751	9,480	-29.9%	-20.5%	7,783	8,898	7,861	-12.5%	-1.0%
	Gross SWB Rev/SWB Day	670	451	687	48.6%	-2.5%	928	646	892	43.7%	4.0%
	Gross OP Rev/Total OP Registrations	1,155	1,743	1,317	-33.7%	-12.3%	1,452	1,699	1,392	-14.6%	4.3%
	Collection Rate	63.0%	61.9%	60.6%	1.8%	3.9%	64.2%	61.9%	62.5%	3.8%	2.7%
	Compensation Ratio	65.4%	67.4%	69.7%	-3.0%	-6.2%	66.3%	64.3%	65.7%	3.0%	0.9%
	OP EBIDA Margin \$	(3,146)	27,538	(39,673)	-111.4%	-92.1%	90,665	897,982	190,791	-89.9%	-52.5%
	OP EBIDA Margin %	-0.1%	1.0%	-1.7%	-111.2%	-93.4%	0.5%	4.7%	1.2%	-89.2%	-57.1%
	Total Margin	0.8%	0.9%	0.6%	-12.0%	38.1%	1.6%	4.7%	2.1%	-65.6%	-21.2%
Key Liquidity Ratios	Days Cash on Hand	136.1	80.0	147.8	70.1%	-7.9%					
	AR Days Outstanding	52.4	50	50.4	4.8%	4.0%					



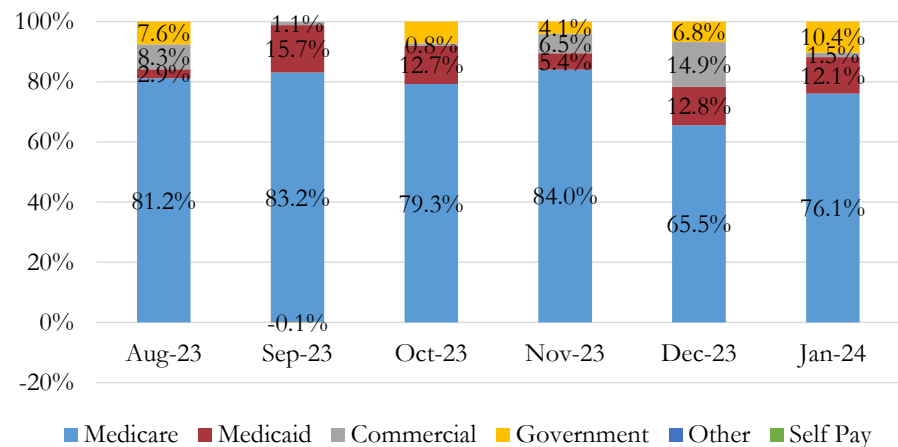
All Patients Payor Mix



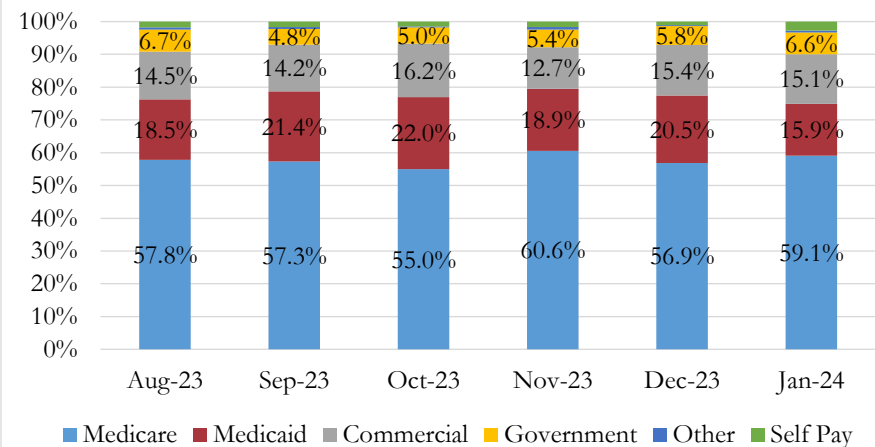
Year to Date Payor Mix



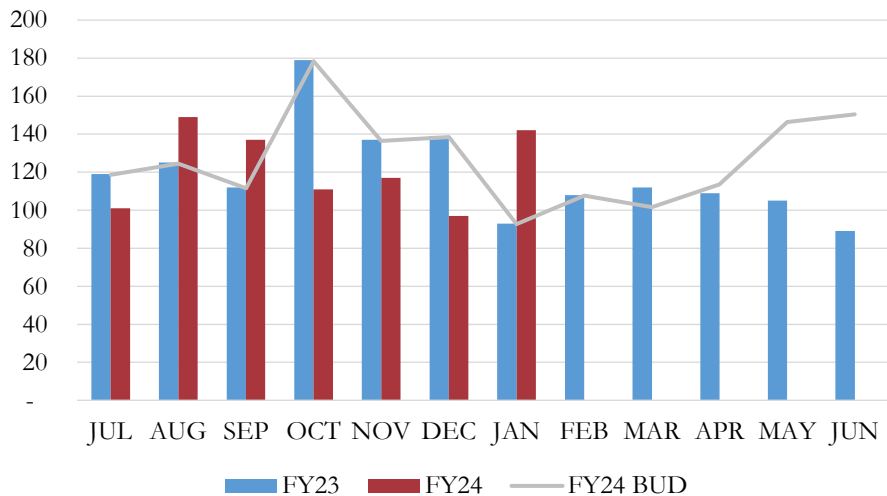
IP Payor Mix



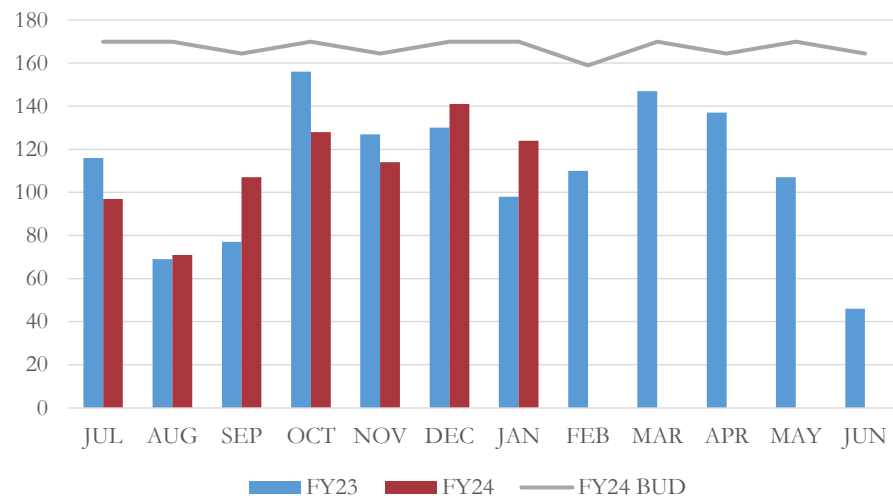
OP Payor Mix



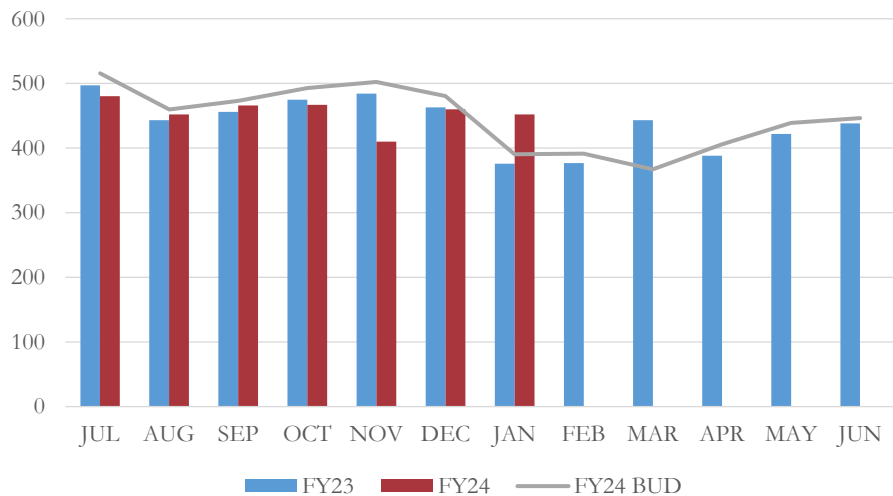
IP Days



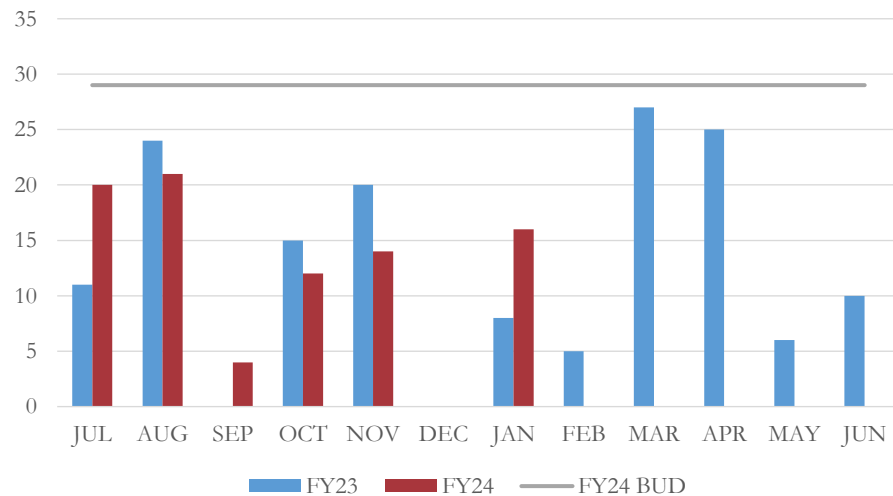
Swing Bed Days



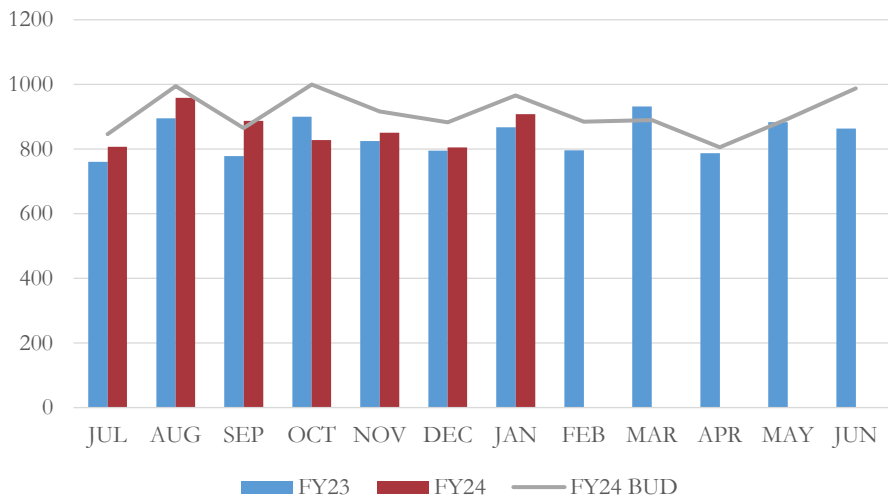
ER Visits



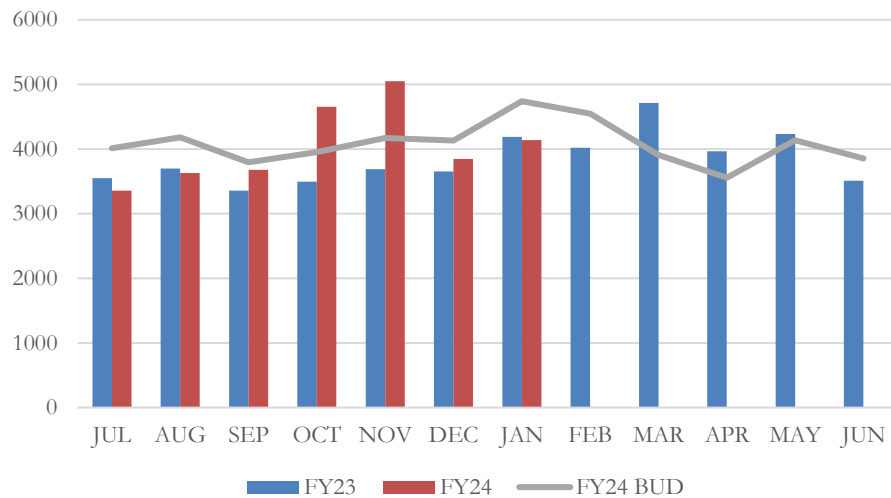
Surgery Patients



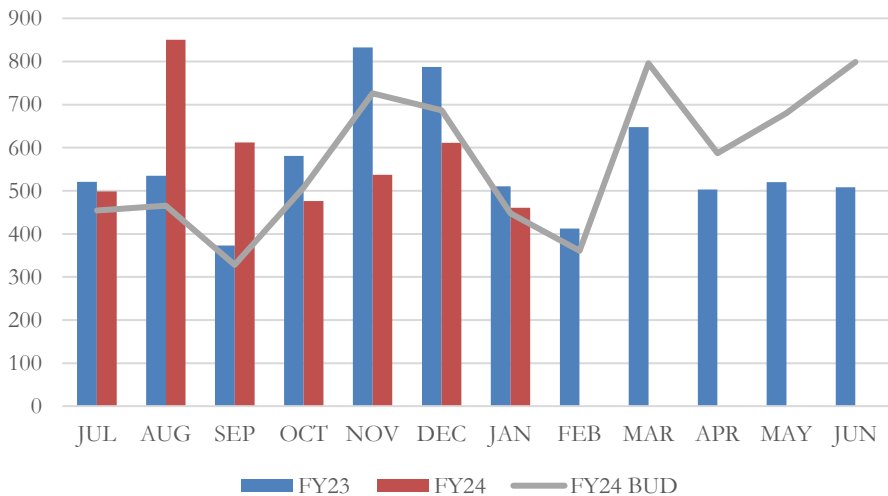
Imaging Visits



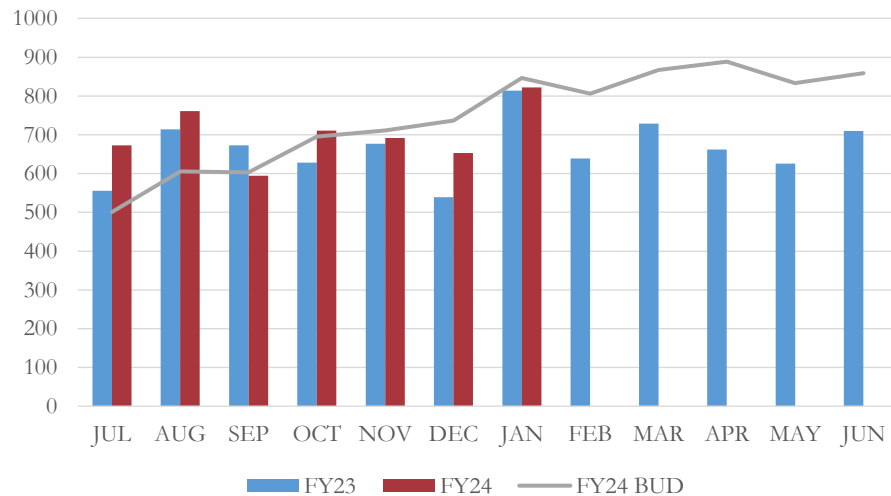
Lab Tests



RT Procedures



Clinic Visits



Southern Coos Hospital & Health Center

Balance Sheet

For The Period Ending January 2024

	Balance as of January 2024	Balance as of June 2023	Change	Balance as of June 2022
Assets				
Current Assets				
Cash - Operating	8,455,938	8,783,262	(327,324)	6,600,542
Covid-19 Relief Funds	-	-	-	1,201,335
Medicare Accelerated Payments	-	-	-	3,041,479
Investments - Unrestricted	1,070,092	1,772,505	(702,413)	1,452,639
Investments - Restricted	9,488	9,488	-	9,488
Investment - USDA Restricted	233,705	233,705	-	233,705
Investment - Board Designated	1,972,783	1,972,783	-	1,972,783
Cash and Cash Equivalents	11,742,007	12,771,743	(1,029,736)	14,511,971
Patient Accounts Receivable	7,305,138	5,628,112	1,677,026	5,990,969
Allowance for Uncollectibles	(3,495,631)	(2,814,433)	(681,198)	(2,793,125)
Net Patient Accounts Receivable	3,809,507	2,813,679	995,828	3,197,844
Other Receivables	753	20,892	(20,139)	7,034
Inventory	434,225	262,233	171,992	163,375
Prepaid Expense	401,093	367,358	33,735	479,232
Property Tax Receivable	(353,218)	28,158	(381,376)	43,119
Medicare Receivable	196,893	-	196,893	442,000
Total Current Assets	16,231,261	16,264,064	(32,803)	18,844,575
Property, Plant and Equipment				
Land	461,527	461,527	-	461,527
Property and Equipment:	20,296,777	20,092,234	204,542	17,205,488
Less: Accumulated Depreciation	(14,618,296)	(13,904,245)	(714,051)	(12,886,837)
Construction In Progress	7,460	28,376	(20,917)	67,081
Net PP&E	6,147,468	6,677,893	(530,425)	4,847,259
Total Assets	22,378,729	22,941,957	(563,228)	23,691,835



Southern Coos Hospital & Health Center

Balance Sheet

For The Period Ending January 2024

	Balance as of January 2024	Balance as of June 2023	Change	Balance as of June 2022
Liabilities and Net Assets				
Current Liabilities				
Accounts Payable	895,138	842,313	52,825	757,537
Accrued Payroll and Benefits	1,622,854	1,145,490	477,364	1,195,908
Interest and Other Payable	50,554	100,328	(49,774)	103,720
Medicare Reserve Payable	615,315	1,441,004	(825,690)	623,871
Current Portion of Long Term Debt	752,600	779,030	(26,430)	246,328
Medicare Accelerated Fund	-	-	-	3,041,479
Provider Relief Funds	-	-	-	1,201,335
Current Liabilities	3,936,461	4,308,166	(371,705)	7,170,179
Long-Term Debt	5,234,026	5,745,681	(511,656)	4,236,981
Less Current Portion of Long-Term Debt	(752,600)	(779,030)	26,430	(246,328)
Total Long-Term Debt, net	4,481,426	4,966,652	(485,226)	3,990,653
Total Liabilities	8,417,887	9,274,817	(856,930)	11,160,832
Net Assets:				
Fund Balance	13,667,140	12,531,014	1,136,125	12,706,270
Change in Net Position	293,702	1,136,125	(842,423)	(175,268)
Total Net Assets	13,960,842	13,667,140	293,702	12,531,002
Total Liabilities & Net Assets	22,378,729	22,941,957	(563,228)	23,691,835



Southern Coos Hospital & Health Center

Summary Statements of Revenues, Expenses, and Changes in Net Position

For The Period Ending January 31, 2024

	Current Month - Jan-2024					Year To Date - Jan-2024				
	Jan-2024	Jan-2024	Variance	Var %	Jan-2023	Jan-2024	Jan-2024	To Date - Jan-2024	Var %	Jan-2023
	Actual	Budget			Actual	Budget	Variance	Var %		Actual
Patient Revenue										
Inpatient	1,153,907	1,072,565	81,342	7.6%	948,973	7,372,340	8,774,074	(1,401,734)	(16.0%)	7,795,990
Outpatient	3,226,636	3,289,265	(62,630)	(1.9%)	2,611,992	20,779,133	22,312,490	(1,533,357)	(6.9%)	18,102,653
Total Patient Revenue	4,380,543	4,361,831	18,712	0.4%	3,560,966	28,151,473	31,086,563	(2,935,091)	(9.4%)	25,898,643
Deductions From Revenue										
Total Deductions	1,621,642	1,663,322	41,680	2.5%	1,402,423	10,078,787	11,855,707	1,776,921	15.0%	9,704,952
Revenue Deductions %	37.0%	38.1%			39.4%	35.8%	38.1%			37.5%
Net Patient Revenue	2,758,901	2,698,508	60,393	2.2%	2,158,543	18,072,686	19,230,856	(1,158,170)	(6.0%)	16,193,690
Other Operating Revenue	1,646	10,449	(8,803)	(84.2%)	135,266	9,665	73,142	(63,477)	(86.8%)	135,371
Total Operating Revenue	2,760,547	2,708,957	51,589	1.9%	2,293,809	18,082,351	19,303,998	(1,221,647)	(6.3%)	16,329,062
Operating Expenses										
Salaries & Wages	1,232,141	1,287,879	55,737	4.3%	1,127,972	8,282,390	8,801,711	519,322	5.9%	7,677,272
Contract Labor	171,604	217,043	45,438	20.9%	162,442	1,557,186	1,433,699	(123,487)	(8.6%)	1,168,537
Benefits	401,379	321,107	(80,272)	(25.0%)	308,927	2,148,304	2,186,210	37,906	1.7%	1,882,623
Total Labor Expenses	1,805,125	1,826,028	20,903	1.1%	1,599,341	11,987,880	12,421,621	433,741	3.5%	10,728,433
Professional Fees	310,968	227,544	(83,424)	(36.7%)	236,918	1,967,388	1,592,809	(374,578)	(23.5%)	1,710,539
Purchased Services	297,074	286,301	(10,773)	(3.8%)	204,958	1,807,761	2,004,107	196,346	9.8%	1,560,373
Drugs & Pharmaceuticals	83,094	51,697	(31,397)	(60.7%)	43,791	513,700	358,531	(155,169)	(43.3%)	326,339
Medical Supplies	27,829	29,761	1,933	6.5%	19,781	130,950	217,231	86,281	39.7%	159,805
Other Supplies	117,156	101,085	(16,071)	(15.9%)	89,385	648,882	707,595	58,713	8.3%	669,930
Lease and Rental	-	-	-	0.0%	-	3,300	-	(3,300)	0.0%	-
Maintenance & Repairs	15,704	22,954	7,251	31.6%	21,795	131,896	160,681	28,786	17.9%	120,294
Other Expenses	53,629	87,993	34,363	39.1%	71,984	469,342	607,056	137,714	22.7%	535,892
Utilities	28,137	26,508	(1,630)	(6.1%)	22,809	186,127	185,553	(574)	(0.3%)	176,348
Insurance	24,976	21,547	(3,429)	(15.9%)	22,719	144,460	150,832	6,371	4.2%	150,319
Interest	-	-	-	0.0%	-	-	-	-	0.0%	-
Depreciation & Amortization	105,951	102,144	(3,807)	(3.7%)	76,085	714,051	678,121	(35,930)	(5.3%)	537,040
Total Operating Expenses	2,869,643	2,783,563	(86,080)	(3.1%)	2,409,566	18,705,737	19,084,137	378,400	2.0%	16,675,311
Operating Income / (Loss)	(109,097)	(74,606)	(34,491)	46.2%	(115,757)	(623,386)	219,861	(843,247)	(383.5%)	(346,250)
Non-Operating										
Property Taxes	93,248	91,439	1,809	2.0%	89,427	665,575	640,072	25,503	4.0%	625,987
Non-Operating Revenue	18,990	9,361	9,628	102.8%	29,149	138,923	65,530	73,393	112.0%	59,911
Interest Expense	(24,183)	(27,066)	2,883	(10.7%)	(21,821)	(174,919)	(189,465)	14,546	(7.7%)	(150,687)
Investment Income	42,784	25,104	17,679	70.4%	32,086	300,545	175,731	124,814	71.0%	147,530
Gain(Loss) on Sale of Assets	-	-	-	0.0%	-	(13,036)	-	(13,036)	0.0%	-
Total Non-Operating	130,838	98,838	31,999	32.4%	128,840	917,088	691,869	225,219	32.6%	682,741
Change in Net Position	21,741	24,232	(2,491)	(10.3%)	13,083	293,702	911,730	(618,028)	(67.8%)	336,491



Southern Coos Hospital & Health Center

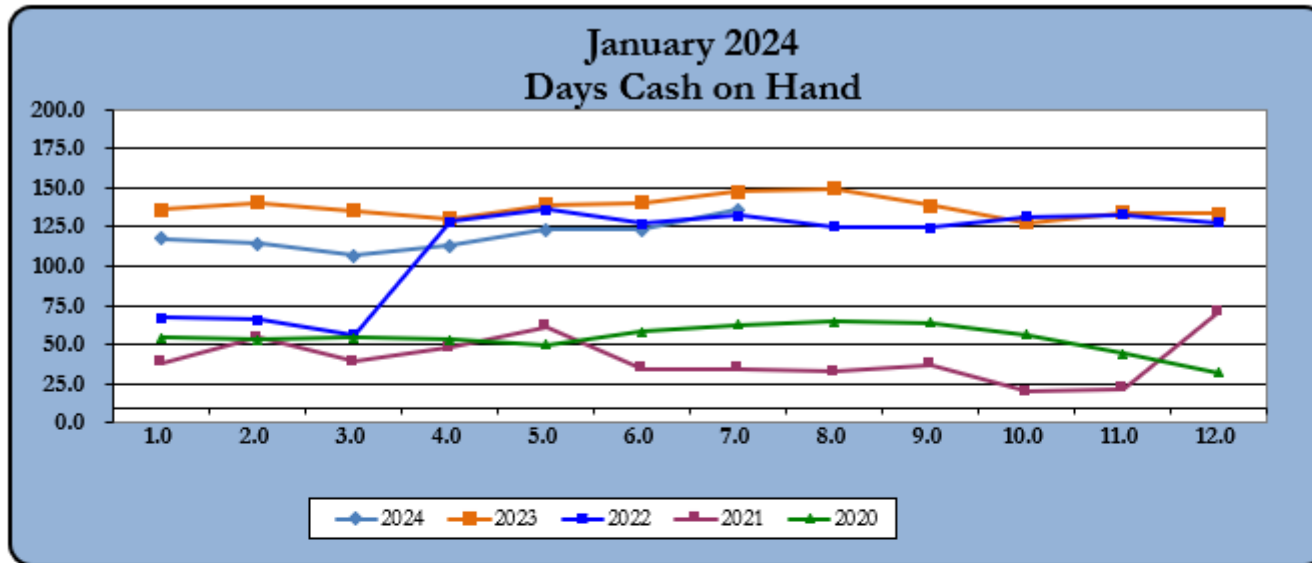
Income Statement

For The Period Ending January 2024

Comparison to Prior Months

	Aug-2023	Sep-2023	Oct-2023	Nov-2023	Dec-2023	Jan-2024
Patient Revenue						
Inpatient	1,128,762	1,101,722	1,018,842	1,060,741	1,024,177	1,153,907
Outpatient	2,966,388	2,859,737	2,826,783	2,964,738	3,059,987	3,226,636
Other Patient Revenue	-	-	-	-	-	-
Total Patient Revenue	4,095,150	3,961,459	3,845,624	4,025,479	4,084,164	4,380,543
Deductions From Revenue						
Charity Services	18,966	26,747	8,753	18,218	26,530	34,603
Contractual Allowances	1,612,254	964,160	1,119,403	1,154,956	1,255,821	1,391,808
Other Discounts	219,681	240,320	88,409	96,974	174,936	146,705
Bad Debt	(9,061)	168	(4,327)	(8,982)	(12,813)	48,526
Total Deductions	1,841,841	1,231,396	1,212,238	1,261,165	1,444,475	1,621,642
Net Patient Revenue	2,253,309	2,730,063	2,633,387	2,764,314	2,639,689	2,758,901
Other Operating Revenue	20	55	880	1,226	5,794	1,646
Total Operating Revenue	2,253,329	2,730,118	2,634,267	2,765,540	2,645,483	2,760,547
Operating Expenses						
Salaries & Wages	1,105,312	1,126,071	1,296,214	1,170,312	1,266,425	1,232,141
Benefits	228,508	172,069	366,228	307,268	313,603	401,379
Contract Labor	283,570	229,496	202,973	204,260	232,947	171,604
Professional Fees	271,895	274,475	295,359	281,372	259,275	310,968
Purchased Services	259,262	254,426	234,027	252,096	240,614	297,074
Medical Supplies	18,874	20,516	16,269	18,085	13,884	27,829
Drugs & Pharmaceuticals	57,011	79,431	64,809	59,188	78,739	83,094
Other Supplies	125,366	59,375	76,376	95,720	89,214	117,156
Depreciation & Amortization	97,554	97,335	114,846	100,717	100,737	105,951
Lease and Rental	1,100	1,100	1,100	1,100	(1,100)	-
Maintenance & Repairs	21,338	10,792	18,279	27,739	9,597	15,704
Utilities	25,030	28,084	19,831	30,521	30,243	28,137
Insurance	19,860	19,860	19,860	20,185	19,860	24,976
Other Expenses	92,112	100,380	70,668	92,204	59,813	53,629
Total Operating Expenses	2,606,791	2,473,409	2,796,838	2,660,767	2,713,851	2,869,643
Excess of Revenue Over Expenses	(353,462)	256,709	(162,571)	104,773	(68,368)	(109,097)
Non-Operating						
Unrestricted Contributions	89,427	89,427	104,710	93,248	93,248	93,248
Other NonOperating Revenue/Expense	46,708	11,292	5,554	20,705	32,727	18,990
Investment Income	40,833	40,730	44,134	41,760	50,746	42,784
Gain(Loss) on Sale of Assets	-	-	(14,924)	-	1,888	-
Total Non-Operating	176,967	141,449	139,474	155,713	178,608	155,021
Interest Expense	(25,964)	(25,758)	(17,245)	(29,051)	(26,521)	(24,183)
Excess of Revenue Over Expenses	(202,459)	372,401	(40,342)	231,435	83,720	21,741





Calculation:

Total Unrestricted Cash on Hand

Daily Operating Cash Needs

Definition:

This ratio quantifies the amount of cash on hand in terms of how many "days" an organization can survive with existing cash reserves.

Desired Position:

Upward trend, above the median

Year	Average
2024	119.2
2023	137.8
2022	113.0
2021	41.2
2020	54.0

Benchmark

80 Days

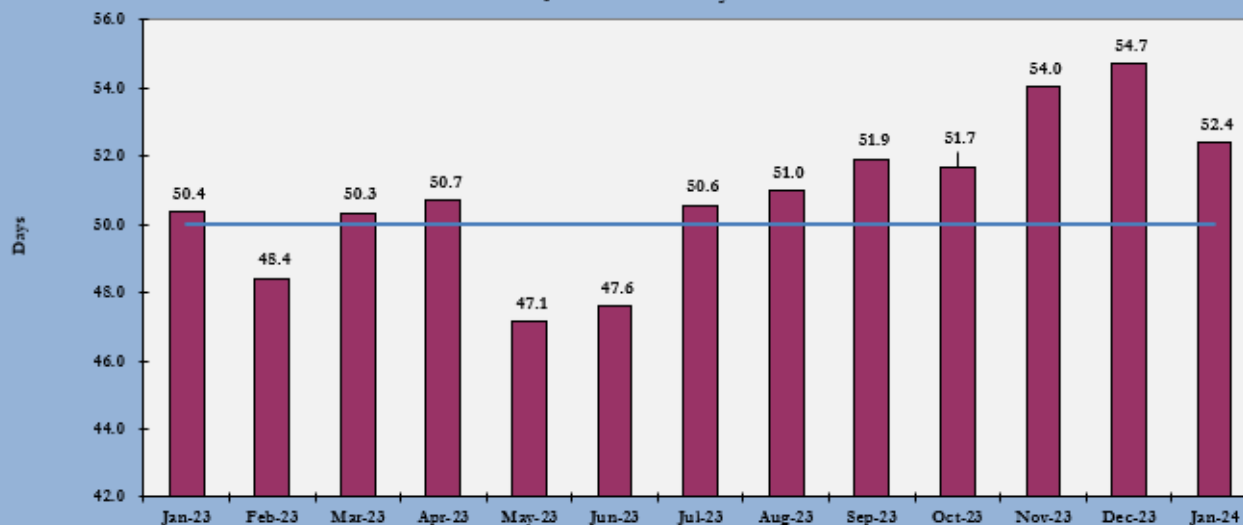
How ratio is used:

This ratio is frequently used by bankers, bondholders and analysts to gauge an organization's liquidity--and ability to meet short term obligations as they mature.

Fiscal	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>
2024	117.7	114.5	106.8	113.1	123.1	123.3	136.1					
2023	135.9	140.8	135.2	130.5	139.4	140.7	147.8	149.7	138.9	127.8	134.2	133.3
2022	67.2	66.2	56.6	128.6	136.1	127.4	132.1	125.1	124.6	131.5	132.8	127.5
2021	38.7	54.6	39.1	48.2	61.6	34.4	34.6	33.0	37.2	19.9	21.9	70.8
2020	54.3	53.4	54.2	53.3	50.3	58.3	62.6	64.9	63.8	56.4	44.0	32.0



January 31,2024 - Days in A/R



Calculation: $\frac{\text{Gross Accounts Receivable}}{\text{Average Daily Revenue}}$

Definition: Considered a key "liquidity ratio" that calculates how quickly accounts are being paid.

Desired Position: Downward trend below the median, and below average.

Benchmark 50

How ratio is used: Used to determine timing required to collect accounts. Usually, organizations below the average Days in AR are likely to have higher levels of Days Cash on Hand.

	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24
A/R (Gross)	6,158,963	5,756,386	6,096,420	6,038,783	5,617,678	5,350,234	5,896,120	6,202,815	6,668,233	6,683,559	7,026,722	7,073,822	7,082,413
Days in AR	50.4	48.4	50.3	50.7	47.1	47.6	50.6	51.0	51.9	51.7	54.0	54.7	52.4
	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24
A/R (Gross)	6,158,963	5,756,386	6,096,420	6,038,783	5,617,678	5,350,234	5,896,120	6,202,815	6,668,233	6,683,559	7,026,722	7,073,822	7,082,413
Days in Month	31	28	31	30	31	30	31	31	30	31	30	31	31
Monthly Revenue	3,560,966	3,266,860	4,071,756	3,262,905	3,627,380	3,339,613	3,759,053	4,095,150	3,961,459	3,845,624	4,025,479	4,025,479	4,380,543
3 Mo Avg Daily Revenue	122,287	118,877	121,106	119,118	119,153	112,416	116,587	121,672	128,431	129,372	130,028	129,311	135,125
Days in AR	50.4	48.4	50.3	50.7	47.1	47.6	50.6	51.0	51.9	51.7	54.0	54.7	52.4



SOUTHERN COOS HOSPITAL & HEALTH CENTER
CAPITAL PURCHASES SUMMARY

FY2024

Approved Projects:

Project Name	Department	Budgeted Amount	Total Spending	Amount Remaining	Date Completed
--------------	------------	-----------------	----------------	------------------	----------------

Non-Threshold Capital Purchases (<\$15,000)

New desk/workspace	ER	\$ 14,500.00		\$ 14,500.00	
Desk Dividers	Information Systems	\$ 10,000.00		\$ 10,000.00	
Ortho MTS Workstation	Lab	\$ 10,000.00		\$ 10,000.00	
Refrigerator Double Doors	Lab	\$ 10,000.00		\$ 10,000.00	
ID TipMaster	Lab	\$ 5,000.00		\$ 5,000.00	
Reclining Chairs	MedSurg	\$ 10,500.00		\$ 10,500.00	
Bed Alarm System	MedSurg	\$ 10,000.00		\$ 10,000.00	
Suction flow meters (19)	MedSurg	\$ 9,595.00		\$ 9,595.00	
UHS Blanket Warming Unit	MedSurg	\$ 7,500.00		\$ 7,500.00	
External automatic door near MRI	Radiology	\$ 10,000.00		\$ 10,000.00	
Blanket Warmers	Radiology	\$ 7,335.00	\$ 5,631.00	\$ 1,704.00	9.30.23
Ultrasound Probe hockey stick	Radiology	\$ 7,000.00		\$ 7,000.00	
PAPR	Radiology	\$ 12,000.00		\$ 12,000.00	
Door security	Radiology	\$ 4,000.00		\$ 4,000.00	

Not in Budget (<\$15,000)

Clinic Lobby Refresh	Clinic	\$ -	\$ 6,525	\$ (6,525.00)	11.30.23
IS Office Relocation	Information Systems	\$ -	\$ 13,812	\$ (13,812.10)	

<u>\$ 127,430</u>	<u>\$ 25,968</u>	<u>\$ 101,462</u>
-------------------	------------------	-------------------



**SOUTHERN COOS HOSPITAL & HEALTH CENTER
CAPITAL PURCHASES SUMMARY**

FY2024

Approved Projects:							
Project Name	Department	Budgeted Amount	Total Spending	Amount Remaining	Date Completed	Notes	
Threshold Projects (>\$15,000)							
Air Handler Fin replacement	Engineering	\$ 70,000.00		\$ 70,000.00			
Outside Sign Upgrades	Engineering	\$ 24,500.00		\$ 24,500.00			
Gurney (3)	ER	\$ 43,700.00		\$ 43,700.00			
EKG Machine	ER	\$ 15,000.00	\$ 19,967.79	\$ (4,967.79)	01.31.24		
Wi-Fi System Upgrade	Information Systems	\$ 22,000.00		\$ 22,000.00			
Security Camera System Expansion	Information Systems	\$ 21,000.00		\$ 21,000.00			
DataCenter Battery Backup Replacement	Information Systems	\$ 20,000.00		\$ 20,000.00			
Storage Server Replacement	Information Systems	\$ 15,000.00		\$ 15,000.00			
BACT Alert 360 D Replacement	Lab	\$ 20,000.00		\$ 20,000.00			
Bariatric Bed	MedSurg	\$ 35,000.00		\$ 35,000.00			
Cardiac Monitors (8)	MedSurg	\$ 25,000.00		\$ 25,000.00			
Drug Dispensing System	Pharmacy	\$ 170,000.00		\$ 170,000.00			
Ultrasound Probe Cardiac 3D X5-1	Radiology	\$ 23,000.00		\$ 23,000.00			
Ultrasound Echo Bed	Radiology	\$ 19,203.00		\$ 19,203.00			
AMSCO Washer	Surgery	\$ 62,000.00		\$ 62,000.00			
Construction for Washer	Surgery	\$ 44,500.00		\$ 44,500.00			
Not in Budget (>\$15,000)		\$ -		\$ -			
		<u>\$ 629,903</u>	<u>\$ 19,968</u>	<u>\$ 609,935</u>			
Grand Total		<u>\$ 757,333</u>	<u>\$ 45,936</u>	<u>\$ 711,397</u>			

FY2024

Grant Funded Projects:							
Project Name	Department	Budgeted Amount	Total Spending	Amount Remaining	Date Completed	Grant Funding Source	
2019 Ford F-350	Hospital	\$ 54,290.50	\$ 54,291	\$ -	10.31.23	SHIP ARPA - Covid Testing & Mitigation	
Emergency Response Trailer	Hospital	63,171	63,171	\$ -	10.31.23	SHIP ARPA - Covid Testing & Mitigation	
		<u>\$ 117,462</u>	<u>\$ 117,462</u>	<u>\$ -</u>			



Clinic Provider Income Summary

All Providers

For The Budget Year 2024

	Current Budget YTD																
	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD	ACT	BUD	ACT	FY24	
	JUL	JUL	AUG	AUG	SEP	SEP	OCT	OCT	NOV	NOV	DEC	DEC	JAN	JAN	YTD	Budget	Variance
Provider Productivity Metrics																	
Clinic Days	72	54	77	57	64	57	57	76	56	76	55	65	77	80	458	466	(8)
Total Visits	475	364	530	399	392	403	462	526	497	544	438	517	600	629	3394	3,382	12
Visits/Day	6.6	6.7	6.9	7.0	6.1	7.1	8.1	6.9	8.9	7.2	8.0	7.9	7.8	7.9	7.4	7.3	0.2
Total RVU	1,062.44	815.78	1,131.34	916.29	924.00	922.21	1,035.21	1,108.17	1,025.17	1,138.06	910.62	1,095.48	1,231.85	1,304.35	7,320.63	7,300.33	20.30
RVU/Visit	2.24	2.24	2.13	2.30	2.36	2.29	2.24	2.10	2.06	2.09	2.08	2.12	2.05	2.07	2.16	2.16	(0.00)
RVU/Clinic Day	14.86	15.07	14.69	16.05	14.44	16.15	18.16	14.55	18.31	14.96	16.56	16.82	16.00	16.28	16.00	15.67	0.33
Gross Revenue/Visit	381.78	395.56	375.49	412.17	482.56	413.93	389.42	364.88	348.70	360.20	454.46	418.45	447.94	381.84	409.71	390.81	18.90
Gross Revenue/RVU	170.69	176.55	175.91	179.28	204.72	180.91	173.79	173.35	169.05	172.24	218.59	197.47	218.18	184.12	189.95	181.07	8.88
Net Rev/RVU	75.85	80.78	76.83	82.14	88.11	82.36	75.89	76.44	71.34	77.04	93.61	87.97	93.10	81.26	82.03	81.19	0.84
Expense/RVU	111.15	157.76	129.65	138.17	120.94	134.77	141.54	121.67	105.48	115.58	156.85	121.46	104.69	104.68	123.34	125.47	(2.13)
Diff	(35.30)	(76.97)	(52.82)	(56.04)	(32.83)	(52.41)	(65.65)	(45.23)	(34.13)	(38.53)	(63.24)	(33.49)	(11.59)	(23.42)	(41.31)	(44.28)	2.97
Net Rev/Day	1,127.08	1,217.39	1,128.78	1,318.26	1,272.09	1,330.34	1,378.32	1,112.07	1,306.08	1,152.30	1,549.86	1,480.02	1,489.40	1,323.04	1,312.67	1,272.48	40.19
Expense/Day	1,651.58	2,377.37	1,904.84	2,217.61	1,746.09	2,176.93	2,570.57	1,770.05	1,930.94	1,728.64	2,596.86	2,043.52	1,674.82	1,704.36	1,973.67	1,966.42	7.25
Diff	(524.50)	(1,159.98)	(776.07)	(899.35)	(474.00)	(846.58)	(1,192.26)	(657.98)	(624.86)	(576.34)	(1,047.00)	(563.50)	(185.42)	(381.32)	(661.00)	(693.94)	32.94
Patient Revenue																	
Outpatient																	
Total Patient Revenue	181,345	144,030	199,009	164,273	189,164	166,839	179,914	192,097	173,303	196,016	199,052	216,322	268,762	240,155	1,390,548	1,321,837	68,711
Deductions From Revenue																	
Total Deductions From Revenue (Note A)	100,759	78,129	112,093	89,011	107,750	90,887	101,350	107,387	100,163	108,335	113,809	119,955	154,078	134,162	790,001	729,108	60,893
Net Patient Revenue	80,587	65,901	86,916	75,262	81,414	75,952	78,564	84,710	73,141	87,681	85,242	96,368	114,684	105,992	600,547	592,729	7,817
Total Operating Revenue	80,587	65,901	86,916	75,262	81,414	75,952	78,564	84,710	73,141	87,681	85,242	96,368	114,684	105,992	600,547	592,729	7,817
Operating Expenses																	
Salaries & Wages	61,877	70,764	86,051	70,764	65,014	69,095	86,903	71,845	55,719	70,141	83,819	71,845	66,441	71,845	505,825	496,297	9,527
Benefits	3,426	8,703	6,338	7,979	4,569	7,478	12,992	7,835	10,408	7,582	10,673	7,835	12,893	9,057	61,299	56,889	4,410
Medical Supplies	0	496	0	567	131	567	57	638	1,273	567	570	0	0	638	2,032	3,475	(1,443)
Other Supplies	746	132	36	132	579	132	510	132	1,969	132	709	132	180	132	4,729	927	3,802
Other Expenses	2,500	2,225	1,667	2,225	1,667	2,225	2,555	2,225	2,847	2,225	4,306	2,225	2,467	2,225	18,007	15,578	2,429
Allocation Expense	49,539	46,373	52,526	44,940	39,750	44,787	43,546	52,155	35,835	50,888	42,750	51,021	46,980	52,643	310,926	342,806	(31,880)
Total Operating Expenses	118,088	128,694	146,673	126,608	111,750	124,285	146,523	134,831	108,133	131,536	142,827	133,058	128,961	136,540	902,954	915,973	(13,019)
Excess of Operating Rev Over Exp	(37,501)	(62,793)	(59,757)	(51,346)	(30,336)	(48,333)	(67,959)	(50,121)	(34,992)	(43,855)	(57,585)	(36,691)	(14,277)	(30,548)	(302,408)	(323,244)	20,836
Total Non-Operating Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Excess of Revenue Over Expenses	(37,501)	(62,793)	(59,757)	(51,346)	(30,336)	(48,333)	(67,959)	(50,121)	(34,992)	(43,855)	(57,585)	(36,691)	(14,277)	(30,548)	(302,408)	(323,244)	20,836



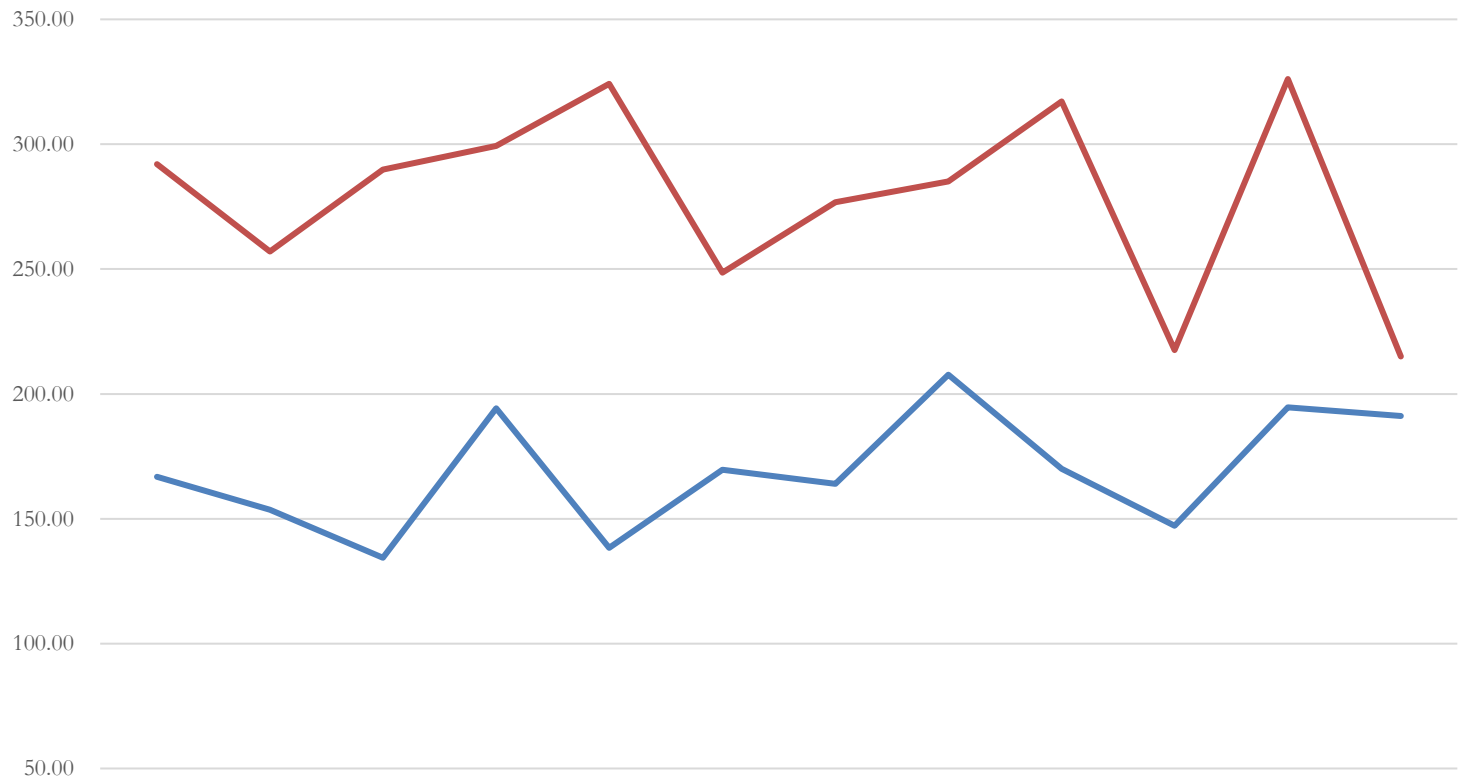
Southern Coos Hospital & Health Center

Summary Statements of Revenues, Expenses, and Changes in Net Position
For The Period Ending January 31, 2023

	Current Month - Jan-2024			Year To Date - Jan-2024		
	Hospital	Clinic Providers	Jan-2024	Hospital	Clinic Providers	Jan-2024
	Actual	Actual	Actual	Actual	Actual	Actual
Patient Revenue						
Inpatient	1,153,907	-	1,153,907	7,372,340	-	7,372,340
Outpatient	2,957,874	268,762	3,226,636	19,388,585	1,390,548	20,779,133
Total Patient Revenue	4,111,781	268,762	4,380,543	26,760,925	1,390,548	28,151,473
Deductions From Revenue						
Total Deductions	1,467,564	154,078	1,621,642	9,288,785	790,001	10,078,787
<i>Revenue Deductions %</i>	<i>35.7%</i>	<i>57.3%</i>	<i>37.0%</i>	<i>34.7%</i>	<i>56.8%</i>	<i>35.8%</i>
Net Patient Revenue	2,644,217	114,684	2,758,901	17,472,140	600,547	18,072,686
Other Operating Revenue	1,646	-	1,646	9,665	-	9,665
Total Operating Revenue	2,645,863	114,684	2,760,547	17,481,805	600,547	18,082,351
Operating Expenses						
Total Labor Expenses	1,725,791	79,334	1,805,125	11,420,756	567,124	11,987,880
Total Other Operating Expenses	1,014,891	49,627	1,064,518	6,382,027	335,830	6,717,857
Total Operating Expenses	2,740,682	128,961	2,869,643	17,802,783	902,954	18,705,737
Operating Income / (Loss)	(94,819)	(14,277)	(109,097)	(320,978)	(302,408)	(623,386)
Net Non-Operating Revenues	130,838	0	130,838	917,088	0	917,088
Change in Net Position	36,018	(14,277)	21,741	596,110	(302,408)	293,702
Collection Rate %	64.3%	42.7%	63.0%	65.3%	43.2%	64.2%
Compensation Ratio %	65.2%	69.2%	65.4%	65.3%	94.4%	66.3%
OP EBIDA Margin \$	11,132	(14,277)	(3,146)	393,073	(302,408)	90,665
OP EBIDA Margin %	0.4%	(12.4%)	(0.1%)	2.2%	(50.4%)	0.5%
Total Margin (%)	1.4%	(12.4%)	0.8%	3.4%	(50.4%)	1.6%



Net Revenue/Expense Per Clinic Visit - Clinic Combined



	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN
Net Rev/Visit	166.83	153.59	134.37	194.29	138.34	169.66	163.99	207.69	170.05	147.16	194.62	191.14
Expenses/Visit	291.97	257.00	289.88	299.36	324.20	248.61	276.74	285.08	317.15	217.57	326.09	214.94



Surgical Services Income Summary

All Providers

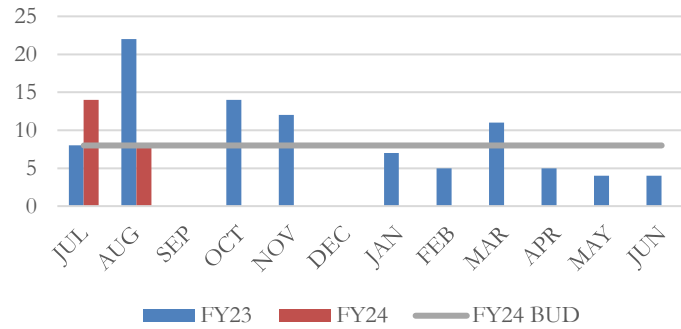
For The Budget Year 2024

	Current Budget YTD															FY24 Budget	Variance
	ACT JUL	BUD JUL	ACT AUG	BUD AUG	ACT SEP	BUD SEP	ACT OCT	BUD OCT	ACT NOV	BUD NOV	ACT DEC	BUD DEC	ACT JAN	BUD JAN	ACT YTD		
Provider Productivity Metrics																	
Productive Days	21	21	23	23	21	21	22	22	22	22	21	21	23	23	87	87	0
Total Visits	20	29	21	29	4	29	12	29	14	29	0	29	16	29	87	203	(116)
Visits/Day	1.0	1.4	0.9	1.3	0.2	1.4	0.5	1.3	0.6	1.3	0.0	1.4	0.7	1.3	1.0	2.3	(1.3)
Gross Revenue/Visit	1,791.35	10,041.13	2,255.18	10,041.13	260.11	10,041.13	380.42	10,041.13	510.60	10,126.04	#DIV/0!	10,041.13	2,173.17	10,050.22	1,502.42	10,054.56	(8,552.14)
Net Rev/Day	1,006.57	8,181.13	1,214.86	7,469.72	29.23	8,181.13	122.43	7,809.26	191.71	7,875.30	-	8,181.13	891.94	7,476.49	886.43	13,841.77	(12,955.34)
Expense/Day	5,356.81	5,815.22	4,243.05	5,289.52	5,595.47	5,604.16	5,202.66	5,601.13	5,855.26	5,454.86	6,301.06	5,944.04	5,371.18	5,415.44	9,502.55	9,816.99	(314.44)
Diff	(4,350.24)	2,365.90	(3,028.20)	2,180.20	(5,566.24)	2,576.97	(5,080.23)	2,208.12	(5,663.55)	2,420.44	(6,301.06)	2,237.08	(4,479.23)	2,061.05	(8,616.12)	4,024.78	(12,640.90)
Patient Revenue																	
Outpatient																	
Total Patient Revenue	35,827	291,193	47,359	291,193	1,040	291,193	4,565	291,193	7,148	293,655	-	291,193	34,771	291,456	130,710	2,041,075	(1,910,364)
Deductions From Revenue																	
Total Deductions From Revenue (Note A)	14,689	119,389	19,417	119,389	427	119,389	1,872	119,389	2,931	120,399	-	119,389	14,256	119,497	53,591	836,841	(783,249)
Net Patient Revenue	21,138	171,804	27,942	171,804	614	171,804	2,693	171,804	4,218	173,257	-	171,804	20,515	171,959	77,119	1,204,234	(1,127,115)
Total Operating Revenue	21,138	171,804	27,942	171,804	614	171,804	2,693	171,804	4,218	173,257	-	171,804	20,515	171,959	77,119	1,204,234	(1,127,115)
Operating Expenses																	
Salaries & Wages	47,576	78,269	47,521	78,269	66,219	75,837	64,725	80,531	58,482	78,026	90,236	82,131	72,082	80,531	446,842	553,596	(106,754)
Benefits	14,787	23,202	9,004	22,742	9,890	21,204	14,242	22,046	12,778	21,335	12,963	22,046	20,950	23,376	94,613	155,951	(61,338)
Purchased Services	36,435	291	27,445	291	28,005	291	22,780	291	19,135	291	15,400	291	4,128	291	153,328	2,038	151,290
Medical Supplies	2,130	12,946	1,948	12,946	1,389	12,944	3,038	12,946	1,708	12,944	2,566	12,946	8,535	12,946	21,312	90,619	(69,307)
Other Supplies	5,853	4,558	5,806	4,558	1,990	4,558	4,346	4,558	23,312	4,558	7,395	4,558	8,503	4,558	57,206	31,909	25,297
Maintenance and Repairs	5,573	2,269	5,728	2,269	1,835	2,269	5,188	2,269	13,262	2,269	3,624	2,269	8,313	2,269	43,524	15,884	27,640
Other Expenses	139	583	139	583	8,177	583	139	583	139	583	139	583	1,027	583	9,896	4,080	5,816
Total Operating Expenses	112,493	122,120	97,590	121,659	117,505	117,687	114,458	123,225	128,816	120,007	132,322	124,825	123,537	124,555	826,722	854,078	(27,356)
Excess of Operating Rev Over Exp	(91,355)	49,684	(69,648)	50,145	(116,891)	54,116	(111,765)	48,579	(124,598)	53,250	(132,322)	46,979	(103,022)	47,404	(749,602)	350,156	(1,099,759)
Total Non-Operating Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Excess of Revenue Over Expenses	(91,355)	49,684	(69,648)	50,145	(116,891)	54,116	(111,765)	48,579	(124,598)	53,250	(132,322)	46,979	(103,022)	47,404	(749,602)	350,156	(1,099,759)

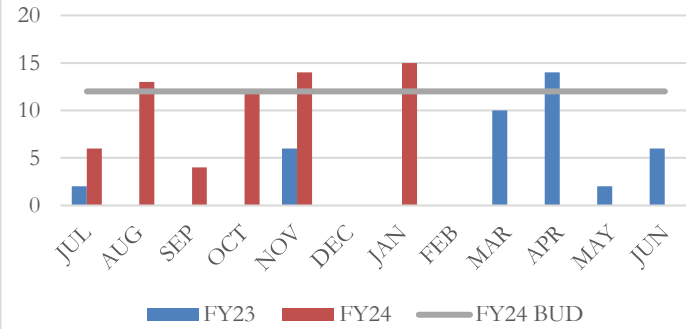
Note A - Average Collection Rate =59% of Gross Charges, therefore the Deduction Rate is 41% of Gross Charges



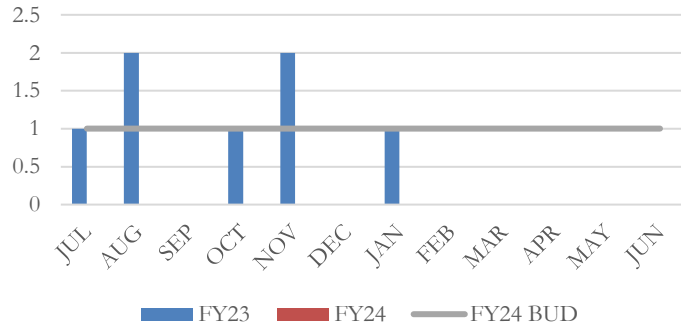
Endoscopies



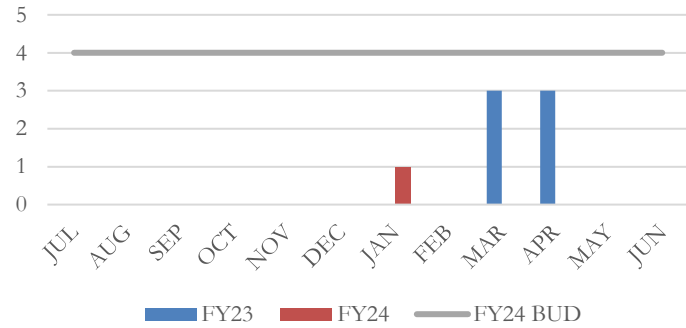
Pain Procedures



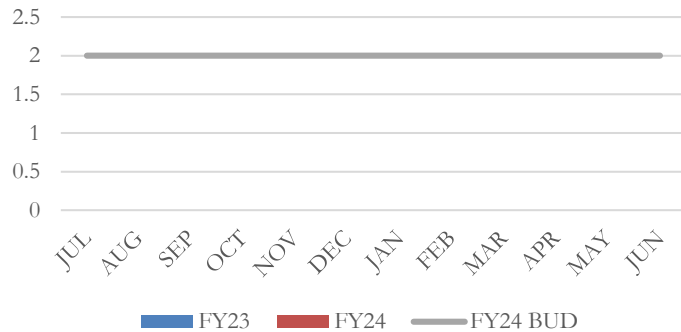
Cardioversions



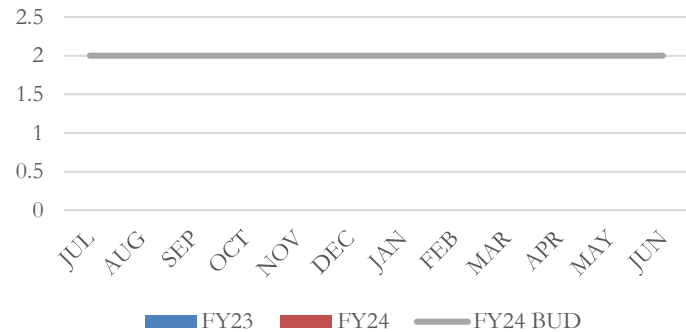
Fractures/Majors



Total Joints



Arthroscopies



ER Provider Income Summary

All Providers

For The Budget Year 2024

Current Budget YTD

	ACT JUL	BUD JUL	ACT AUG	BUD AUG	ACT SEP	BUD SEP	ACT OCT	BUD OCT	ACT NOV	BUD NOV	ACT DEC	BUD DEC	ACT JAN	BUD JAN	ACT YTD	FY24 Budget	Variance
Provider Productivity Metrics																	
Productive Days	31	31	31	31	30	30	31	31	30	30	31	31	31	31	215	215	0
Total Visits	480	516	452	460	466	473	467	493	410	502	460	480	452	390	3187	3,314	(127)
Visits/Day	15.5	16.6	14.6	14.8	15.5	15.8	15.1	15.9	13.7	16.7	14.8	15.5	14.6	12.6	14.8	15.4	(0.6)
Operating Expenses																	
Purchased Services	182,497	150,000	183,005	150,000	197,977	150,000	195,899	150,000	188,065	150,000	193,876	150,000	226,852	150,000	1,368,171	1,050,000	318,171
Other Expenses	0	0	4,427	0	4,836	0	6,145	0	4,363	0	180	0	5,883	0	25,834	0	25,834
Total Operating Expenses	182,497	150,000	187,432	150,000	202,814	150,000	202,044	150,000	192,428	150,000	194,056	150,000	232,735	150,000	1,394,005	1,050,000	344,005

