



Board of Directors Regular Meeting

January 25, 2023 6:00 p.m.

AGENDA

I. Executive Session Call to Order 6:00 p.m.

Executive Session Under 192.660(2)(c) to consider matters pertaining to the function of the medical staff of a public hospital licensed pursuant to ORS 441.015 Licensing of facilities and health maintenance organizations and 192.660(2)(m) to discuss information about review or approval of programs relating to telecommunications systems, including cellular, wireless or radio systems. No decisions shall be made in Executive Session.

II. Call to Order Open Session Call to Order – To begin at approximately 6:30pm

1. Roll Call – Is Quorum Present?
2. Agenda Additions or Corrections & Motion to Approve
3. Reports from Executive Session
 - a. Quality & Patient Safety Report
 - b. Medical Staff Report
 - c. HIPAA Risk Assessment Report
4. **Motion to Approve Reports from Executive Session.....(action)**
5. Public Input

III. Consent Agenda

1. Meeting Minutes
 - a. Regular Meeting–12/28/23.....1
 - b. Executive Session–12/28/23 (provided in Executive Session)
2. Monthly Counsel Invoice – Robert S. Miller III Attorney #14445
3. **Motion to Approve Consent Agenda.....(action)**

IV. New Business

1. Sterile Processing Project Review & Financial Proforma & Motion to Approve (*under separate cover*).....(action)
2. Medical Staff Provider Data for Annual OPPE-FPPE Policy Motion to Approve.....(action)6

V. Old Business - None.

VI. Staff Reports

1. CEO Report.....8
2. Multi-Specialty Clinic Report11
3. CNO Report14
4. CFO Report19
5. CIO Report20
6. SCHD Foundation Report23
7. Strategic Plan Report (*under separate cover*)

VII. Monthly Financial Statements: Review

1. Month End Narrative25
2. Month End Statements for Period Ending December 31, 202326

VIII. Open Discussion & Adjournment

**Southern Coos Health District
Board of Directors Meeting
Open Session Minutes
December 28, 2023**

- I. Executive Session Call to Order 6:00 p.m.** Executive Session Under ORS 192.660(2)(c) to consider matters pertaining to the function of the medical staff of a public hospital licensed pursuant to ORS 441.015 Licensing of facilities and health maintenance organizations. No decisions shall be made in Executive Session.

II. Open Session Call to Order 6:35 p.m.

- 1. Roll Call – Quorum established;** Brent Bischoff, Board Chairman; Mary Schamehorn, Secretary; Tom Bedell, Treasurer; Pam Hansen and Norbert Johnson Directors. **Administration:** Raymond Hino, CEO; Jeremiah Dodrill, CFO; Scott McEachern, CIO; Dawn Gray, Clinic Manager; Philip J. Keizer, MD, Chief of Staff. **Absent:** Cori Valet, CNO. **Others present:** Robert S. Miller, Legal Counsel, Kim Russell, Executive Assistant. **Press:** None.

2. Motions from Executive Session

- a. Quality & Patient Safety Report.** Presented in Executive Session by Sharon Bischoff, Quality RN.
- b. Risk & Compliance Report –** None.
- c. Medical Staff Report Physician Credentialing & Privileging Report** - None.

Norbert Johnson **moved to accept** the Quality & Patient Safety Report as presented in Executive Session. Mary Schamehorn **seconded** the motion. **All in favor. Motion passed.**

3. Public Input

None.

4. Agenda Additions or Corrections

Members requested that Old Business items, Rebranding and ER Physician RFP, be moved forward in tonight's agenda.

III. Consent Agenda

1. Meeting Minutes

- a. Regular Meeting–11/30/23
 - b. Executive Session–11/30/23 (provided in Executive Session)
- 2. Monthly Counsel Invoice – #1419**

Pam Hansen **moved** to approve the Consent Agenda. Tom Bedell **seconded** the motion. **All in favor. Motion passed.**

At this time IV. Old Business items: 2. Rebranding Proposal and 1. Emergency Room RFP were moved forward in the agenda. Please see item IV, below.

IV. Staff Reports

1. CEO Report

Raymond Hino, CEO, presented a summary of his report for the last month. In December the DNV Plan of Correction was submitted and accepted as presented. Thank you to Barbara Snyder, Quality Manager and Sharon Bischoff, Quality RN, for their work as well as managers and staff who worked on this submission. Ms. Snyder's last day with Southern Coos was December 15 with recruitment for a new manager in progress. Dr. Ivanitsky has begun to see patients and Dr. Monsavias is to begin February 14. Dr. El Youseff has expressed interest in returning to perform GI procedures at Southern Coos. Weekly Operating Room project meetings are occurring with the focus on completing physical plant issues by summer 2024. On January 9 we are invited to attend the Toast of the South Coast awards ceremony. **Discussion:** Tom Bedell inquired about Oregon Health Authority proposed changes to Community Benefit reporting (HB 3320) with hopes the OHA listens to our concerns. Mr. Hino has requested to participate as a member in the Rules Advisory Committee (RAC) meetings for the proposed rules changes for the Community Benefit Reporting Program scheduled in January.

2. Clinic Report

Dawn Gray, Clinic Manager, provided a review of the Clinic Report from prior month. November statistics indicate an increase in patients seen and improved provider productivity. Dr. Ivanitsky has seen 21 patients already in December and is a pleasure to work with. The Roseburg Forest Products employee screening agreement is now in place. The electronic health record (EHR) SWOT analysis has been received but not yet implemented.

3. CNO Report

Cori Valet, CNO, was unable to attend the meeting. There were no questions regarding her printed report.

4. CFO Report

Jeremiah Dodrill, CFO, provided a summary of Finance Department operations for the month of November. The Finance team responded to the Noridian Medicare Cost Report Audit FYE 06/30/2020, with adjustments to be communicated to Southern Coos within the next 45 to 60 days; a positive Profit and Loss impact is anticipated. The retirement plan conversion was completed January 26; thank you to Human Resources and team for their efforts. Year-end tax reporting is due the end of January with goal to complete by January 22.

5. CIO Report

Scott McEachern, CIO, summarized his report for the month of November, that includes Information Systems, Health Information Management, and Marketing. Highlights noted were the cyber security report indicating (1) priority alert investigation determined to not be a threat to Southern Coos though a major attack impacted 30 hospitals on Thanksgiving. The annual HIPAA Risk Assessment report is underway with results or an update to be reported to the Board in January. Advanced Health is to provide information in January regarding any potential electronic health record funding.

6. SCHD Foundation Report

Mr. McEachern, SCH Foundation Executive Director, provided the monthly Health Foundation Report. We are pleased to share that the annual Year End Campaign has received gifts of \$25,000; \$10,000; \$5,000, and several \$1,000 contributions. Upcoming events include Women's Health Day to be held on February 27; Aging Well in Bandon will be held in May.

V. Monthly Financial Statements

Jeremiah Dodrill, CFO, provided a summary of the financial statements for the month of November, including a review of Gross Revenue and Volumes, Deductions from Revenue, Labor Expenses, Professional Fees, Purchased Services, and Supplies. Mr. Dodrill noted that volatility in revenue cycle is spread out over multiple months as the year progresses. Year to date bottom line is positive at \$188,000. Variance in ER noted due to temporary change in physician contracting; not a long term trend. **Discussion:** Several new items have been added to reports including outpatient margin and surgical services.

VI. Old Business

1. ER Physician RFP Review & Motion to Approve

Raymond Hino, CEO, provided a review of the Emergency Department Physician Services request for proposal sent to 3 service providers to complete and return with cost proposals. Two proposals were received; one vendor declined the opportunity. Based on the two received, Mr. Hino is requesting authorization to proceed with the intent to award the contract to Rural Pacific Emergency Services. **Discussion:** The decision is based in part on favorable pricing and use of known physicians. Board members requested that Mr. Hino review vendor financial statements and to check on feasibility of a performance/protection bond to avoid vendor default. Mr. Hino is in the process of completing reference checks.

Mary Schamehorn **moved** to authorize the intent to award the Emergency Physician Services contract to Rural Pacific Emergency Services. Pam Hansen **seconded** the motion. **Discussion:** Mr. Hino to review vendor financials and pursue a protection bond if possible. **All in favor. Motion carried.**

2. Rebranding Proposal

Raymond Hino, CEO, led a review to-date on the rebranding discussion recognizing that the Board of Directors represents the community. The “name” of the hospital is more than a name it is a “brand” of a \$30 million organization of which \$1 million is publicly funded. \$29 million is earned by the facility in competition with other service providers. Administration is recommending that the hospital and clinic capitalize on the name of “Bandon” to clearly identify physical location. \$50,000 is budgeted for professional consultant services includes a case study Washington State and breakeven analysis. It is critical that we name the clinic, currently known as the Southern Coos Hospital Multi-Specialty Clinic. 2024 is the 25th anniversary of the current hospital location and a noteworthy time to launch a rebrand. **Discussion:** The proposed name of Bandon Health Center or Bandon Clinic could conflict with the legal name of Coast Community Health Center. Board members requested details regarding surveys conducted and suggested a broader rebranding survey be completed. Mr. Hino noted that rebranding will assist with re-introduction of the hospital and clinic now with DNV accreditation and other new business services. It was noted that many well-known brands have logos that offer immediate brand recognition without being an industry-specific element, such as the Nike swoosh. Mr. Hino has been notified that Southern Coos will be the recipient of several Bi-Coastal Media Toast of the South Coast awards to be publicly announced in January. The Board requested more time to consider information and requested that broader survey be conducted. **Discussion to be continued in January.**

VII. New Business

None.

VIII. Open Discussion and Adjournment

The monthly public agenda will be reformatted to move old and new business to before staff reports. Mr. Bischoff, Chairman, thanked staff for great work in 2023 and wished everyone a happy new year.

At 8:02 p.m. the meeting was adjourned.

Brent Bischoff, Chairman 01-25-2024

Mary Schamehorn, Secretary 01-25-2024

INVOICE

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Bandon, OR 97411

Southern Coos Hospital & Health Center

Bill to

Southern Coos Hospital & Health Center
900 11th Street SE
Bandon, OR 97411 USA

Ship to

Southern Coos Hospital & Health Center
900 11th Street SE
Bandon, OR 97411 USA

Invoice details

Invoice no.: 1444
Terms: Net 60
Invoice date: 01/01/2024
Due date: 03/01/2024

#	Date	Product or service	SKU	Qty	Rate	Amount
1.	12/28/2023	Attorney Board Executive Session and General Meeting; Intellectual property matters.		4	\$250.00	\$1,000.00

Total \$1,000.00

Ways to pay



Pay invoice

DEPARTMENT: Medical Staff Services	NUMBER: 163.004
SUBJECT: Provider Data for Annual OPPE/FPPE	PAGE: 1 of 2
EFFECTIVE DATE: January 9, 2024	REPLACES POLICY DATED: N/A
APPROVED BY: Policy & Procedure Committee, Quality and Patient Safety Committee, Medical Staff, Board of Directors	DISTRIBUTION: Organization wide

PURPOSE:

To establish an internal healthcare provider data process for assessment, analysis, and improvement of quality patient care. The provider data process should improve patient safety, and reduction of medical errors, adverse events, hospital acquired conditions, and improve health outcomes.

POLICY:

There shall be an ongoing program of provider specific performance data for any provider granted clinical privileges. The data must be used in OPPE (Ongoing Professional Performance Evaluation), FPPE (Focused Professional Performance Evaluation), and External peer reviews. It may also be utilized with peer reviews internally. The data will be evaluated, analyzed, and appropriate action taken by the credentialing committee as necessary when variation is present and or standard of care has not been met as defined by medical staff policy and bylaws. This data will also be made available to the Medical Staff Committee and Board of Directors at the time of recredentialing, or credentialing if data is available.

PROCEDURE:

1. The Collection of the Provider performance Data will be called the Provider Data.
2. Performance Data will be collected:
 - a. Periodically within the reappointment period or on recredentialing.
 - i. Data collected by Southern Coos Hospital & Health Center Departments will be forwarded to the Quality Department and kept for each provider.
 - b. Data will be updated by the Quality Department and the Medical Staff Service Departments.
 - c. Provider Data will be protected and not discoverable according to ORS 41 675 Oregon State law.
 - d. Will be used in connection with OPPE, FPPE, and Peer Reviews.
 - e. Providers may access their data but may not change data recorded.
 - i. Providers may request data updates and changes to the Quality Department or Medical Staff Services.
 1. Data will be reviewed by the quality department. If there is an error, the data will be updated and changed. If the data is correct, it will remain as reported.
3. Performance Data to be collected will include but not limited to:
 - a. Utilization Data,
 - b. Timely and legible completion of patient's medical records,
 - c. Prescribing of medications,
 - i. prescribing patterns,
 - ii. prescribing trends,
 - iii. prescribing errors and
 - iv. appropriateness of prescribing for Drug use Evaluations,

DEPARTMENT: Medical Staff Services	NUMBER: 163.004
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- d. Blood use,
- e. Readmissions/ unplanned returns to surgery
- f. Appropriateness of care for non-invasive procedures/interventions.
- g. Surgical Case Review:
 - i. Appropriateness and outcomes for procedures as defined by the medical staff,
 - ii. Post-surgical infection rates
 - iii. Surgical complications,
- h. Anesthesia and moderate Sedation Adverse Events
- i. Mortalities and Morbidity,
- j. Specific department indicators that have been defined by the medical staff,
- k. Significant deviations from nationally recognized standards of practice and guidelines,
- l. Any variation that shall be analyzed for statistical significance.
- m. Provider Report from Patient Surveys.
- n. Specific data for specialty will also be collected.

4. Performance Data shall include comparative and or national data when available.

- a. In the absence of available comparative data, the medical staff shall determine the appropriate thresholds which would indicate the need for further analysis.

References:

DNV standards: <https://www.dnv.us/Publications/niaho-r-accreditation-requirements-cah-82608>

MCN Focused Professional Performance Evaluation Policy Library Template.

<file:///C:/Users/sbischoff/OneDrive%20-%20Southern%20Coos%20Hospital%20&%20Health%20Center/Desktop/FPPE%20MCN.pdf>

Wallowa OPPE Policy. Used with permission.

The Joint Commission OPPE. <https://www.jointcommission.org/standards/standard-faqs/critical-access-hospital/medical-staff-ms/000001500/>

The Joint Commission FPPE. [https://www.jointcommission.org/standards/standard-faqs/critical-access-hospital/medical-staff-ms/000001485/#:~:text=Intent,\(s\)%20at%20the%20organization.](https://www.jointcommission.org/standards/standard-faqs/critical-access-hospital/medical-staff-ms/000001485/#:~:text=Intent,(s)%20at%20the%20organization.)



CEO Report

To: Southern Coos Health District Board of Directors
From: Raymond T. Hino, MPA, FACHE, CEO
Re: CEO Report for SCHD Board of Directors, January 25, 2024

COVID Update

The SCHHC Covid-19 Committee no longer meets every 2 weeks, and now meets on an as-needed basis. Here is the latest updates on our COVID activities.

- As reported last month, we have agreed to provide Flu and Covid vaccine shots for the Confederated Tribes of Coos, Lower Umpqua and Siuslaw Indians. 3 vaccine clinics will be provided for the tribes during the month of January 2024.

DNV

- We have begun to orient our staff that the next DNV survey will include an assessment of SCHHC's compliance with the International Standardization Organization (ISO) 9001 Quality Management System as it applies to the DNV accreditation requirements. This means that we will need to implement a Plan, Do, Check, Act methodology for continuous improvement, and create an Internal Audit system, among other key elements of our quality management program.

Quality Director

- We have made 2 employment offers to excellent Quality Director candidates that were both accepted by Quality Director applicants. Twice we have had an acceptance that turned into a declination of our offer after acceptance. Neither instance was related to difficulty with housing in our area (although 1 of the 2 candidates did report difficulty in obtaining housing). 1 candidate chose to remain in his current position after having been offered a pay increase by his current employer. The other candidate had a very unfortunate family medical condition that made it impossible for her to make a job change at this time. We have struck out on other candidates that initially expressed interest in the Quality Director position. I have received resumes for qualified individuals that are interested in an Interim Quality Director position. I am going to concentrate on getting an Interim Quality Director in place as soon as possible. My hope is to have an Interim in place within 30 days.

Surgery

- As reported last month, Dr. Michael Ivanitsky is now here and Dr. Sharon Monsivais will be starting on February 14. Dr. Ivanitsky is constrained, at present, due to the limitations of our current sterile processing department (which is discussed under new business in this month's Board agenda). So, Dr. Ivanitsky is starting with smaller orthopedic cases. Dr. Monsivais, on the other hand, mostly performs smaller procedures that are not impacted by the limitations of our

sterile processing department. She has already scheduled several dozen surgeries on patients that are following her from North Bend Medical Center to Southern Coos Hospital.

- North Bend Medical Center has offered to bring physicians to Southern Coos Hospital to begin performing GI procedures in the coming months. They plan to include referring providers from North Bend Medical Center, Coast Community Health Center and our Southern Coos Hospital Clinic, who will refer patients to have their GI procedures performed at SCHHC.

Emergency Physician Coverage

- At last month's Board Meeting, the Board approved the CEO to enter into a contract with Rural Pacific Emergency Services (RPES) for coverage of our Emergency Department with approved physicians and Advanced Practice Providers. Since last month's Board meeting, I have checked references on RPES and reviewed their financial statements. After review, I have determined that RPES has the resources and the capability to take on our contract. I have requested a contract, which was received earlier this week. When the contract was received, the Physician Provider entity is shown as Bandon Emergency Physicians, LLC (BEP). It is common for Emergency Physician groups serving multiple locations to create individual corporate entities for each location. The contract is currently being reviewed and should be ready for signature before the end of this month. It has been great to work with Dr. Rob Evans and BEP. They have already brought on board 10 new excellent emergency physicians. Most of the new physicians are coming from Eugene, Oregon.

Emergency Preparedness Training

- Plans are continuing for a Oregon Rural Coastal Hospitals simulated Cybersecurity/ Ransomware attack event on February 22, 2024. Plans are also continuing for a simulated Active Shooter Drill in the first quarter of 2024.

Meetings with Area Representatives and Administrators

- On January 18, I attended a Meet and Greet event that was hosted by Perk Development. They are the developers who are proposing the creation of a 110-unit hotel complex, 2 new restaurants and workforce housing in the City of Bandon. The development will be called Gravel Point. The location of the new development is on the Southwest side of town in the undeveloped area, commonly referred in Bandon as the "doughnut hole." The developers explained that the hotel development and the workforce housing project are separate projects with separate timeframes. The total development is planned to employ approximately 125 people. However, the developers were quick to explain that does not mean 125 people reporting to work each day. That would include landscaping maintenance workers, as well as hotel and restaurant workers and others. The workforce housing would not be exclusively for Gravel Point employees. It is intended that the housing will help to alleviate housing shortages for other workers in Bandon. Although, again, the developers pointed out that it is not their goal or intention to solve the workforce housing shortage issue in Bandon. I stayed after the meeting to introduce myself as the Hospital CEO for the hospital in Bandon. I was pleased to hear that, at least 1 of the team already knew about me and has been asking for an introduction to me. I explained to the development team that our hospital is supportive of growth and is excited to be working with the Gravel Point team in the future.

Recognitions

- As the Board knows, I am very proud to announce that Southern Coos Hospital & Health Center received 6 recognitions at the recent “Toast of the South Coast” awards event. “Toast of the South Coast,” is presented by Bicoastal Media, a radio broadcasting network serving 13 distinct markets in Northern California, Oregon and Washington. The competition was for businesses on the Southern Oregon Coast, including the range from Florence (the furthest market in the north) to Langlois (the furthest market in the south). Businesses included restaurants, professional offices (CPAs, attorneys, insurance, etc), grocery stores and markets, among many other categories. Hospitals and healthcare was 1 of the categories.

Southern Coos Hospital & Health Center won more awards than any other single business or organization. Our 6 awards were as follows:

Gold Medal Award Winner

Hospital
Medical Facility
Community Partner
Place to Work

Silver Medal Award Winner

Emergency Services
Behavioral Health Services

We appreciate the wonderful community support for voting for Southern Coos Hospital & Health Center. Our fabulous staff is very deserving of these honors.



Multi-Specialty Clinic Report

To: Southern Coos Health District Board of Directors and Southern Coos Management

From: Dawn Gray, Clinic Manager

Re: Multi-Specialty Clinic Report for SCHD Board of Directors Meeting – January 25, 2024

Provider News

In December, we experienced another strong month, even amidst the holiday season. The rise in Salaries & Wages, coupled with a reduction in encounters, resulted in a net income deficit higher than initially anticipated. It is noteworthy that the clinic's Year to Date net income surpasses expectations, as does the Total Visits and Visits/Day.

For the past four weeks, Dr. Ivanitsky has seen 37 patients and conducted 15 joint injections, performed one wrist fracture surgery, and applied a hard cast. He has proven to be a delight to work with and expresses eagerness to expand the volume of patients he serves, consequently increasing the number of surgeries he undertakes.

Regrettably, Amy Hinshaw has submitted her resignation, effective February 9, 2024, with only a 30-day notice. In accordance with her contract, which stipulates a required notice period of 90 days, we will be invoking the clause that mandates NP (Nurse Practitioner) to either pay or forfeit to the District an amount equivalent to one month's base salary. Concurrently, we are actively engaged in the recruitment process to fill her position promptly. Additionally, we are seeking a temporary NP to assume responsibilities immediately and aid in the transition. The temporary NP will have a profile similar to Vincent Tyson, FNP, and will be contracted for a period of 3-6 months. Our HR department is collaborating with two agencies specializing in temporary NP placements, and as of the time of drafting this report, we have identified three potential candidates.

December 2023 Clinic Stats										
	Days in Clinic	Patients			Total	Average	No Show	Cancellation	Total	Total
Provider	Clinic	Scheduled	CXL'D	No Show	Seen	Seen	Rate	Rate	Telehealth	New Pts
Amy Hinshaw, FNP	9	121	8	7	106	11.8	6%	7%	0	65
Bonnie Wong, DO	8	93	18	1	74	9.3	1%	19%	0	15
Noel Pense, DO	1	15	0	0	15	15.0	0%	0%	1	0
Olixn Adams, DO	3	37	2	1	34	11.3	3%	5%	2	0
Paul Preslar, DO	11	157	27	4	126	11.5	3%	17%	0	43
Shane Matsui, LCSW	18	94	18	4	72	4.0	4%	19%	18	0
Victoria Schmelzer, CRNA	2	17	6	0	11	5.5	0%	35%	0	0
Michael Ivanitsky, MD	5	24	3	0	21	4.2	0%	13%	0	0
Outpatient Services	20	249	29	5	215	10.8	2%	12%	0	0
Totals	77	807	111	22	674	8.8	3%	14%	21	123
Total telehealth	21									
					459	Clinic Registrations				

In addition to the provider stats provided above, the specialist stats are:

- Dr. Qadir, Nephrology, was in clinic one day and saw 9 patients.
- Dr. Webster, ENT/Dermatology, was in clinic one day and saw 16 patients.

Clinic Report

- We conducted a kickoff call with Roseburg Forest Products to outline the process for overseeing pre-employment physicals for candidates who have submitted applications to their organization. They informed

us of a current workforce shortage of around 50 employees and anticipate an upcoming hiring event. As part of this event, candidates will be directed to the clinic for the required pre-employment physicals.

- The No Show rate for December decreased to 3%.
- For the month of December, NRC continues to administer the CAHPS (Consumer Assessment of Healthcare Providers and Systems) survey to our patients. Our numbers have only fluctuated slightly, and our Net Promoter Score remains high at 84.3.

December 2023 CAHPS Survey Results	After hours care information		CG6:Clerks courtesy/respect		CG6:Clerks/ recept. helpful		CG6:Followed up with results		CG6:Got answer same day		CG6:Got routine appt as needed		CG6:Got urgent care appt	
Provider Name	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size
Preslar, Paul	56	25	92.3	26	88.5	26	76.5	17	33.3	12	75	16	61.5	13
Wong, Bonnie	57.1	7	100	7	100	6	100	2	0	3	28.6	7	0	2
Hinshaw, Amy	53.8	13	76.9	13	75	12	33.3	3	20	5	63.6	11	50	4
Pense, Noel	50	4	75	4	50	4	0	1	33.3	3	50	4	100	1
Adams, Olixn	25	4	75	4	50	4	50	2	50	2	0	4	0	1
Grand Total	52.8	53	87	54	80.8	52	68	25	28	25	54.8	42	52.4	21

December 2023 CAHPS Survey Results	CG6:Provider explained things		CG6:Provider knew med history		CG6:Provider listened		CG6:Provider showed respect		CG6:Provider spent enough time		CG6:Talked about meds		Discussed caring for health	
Provider Name	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size
Preslar, Paul	88	25	80	25	84	25	96	25	84	25	72.7	22	20.8	24
Wong, Bonnie	100	7	100	7	100	7	100	7	71.4	7	83.3	6	57.1	7
Hinshaw, Amy	84.6	13	75	12	92.3	13	91.7	12	83.3	12	62.5	8	25	12
Pense, Noel	66.7	3	66.7	3	66.7	3	66.7	3	66.7	3	66.7	3	33.3	3
Adams, Olixn	100	4	75	4	100	4	100	4	100	4	100	1	25	4
Grand Total	88.5	52	80.4	51	88.5	52	94.1	51	82.4	51	72.5	40	28	50

December 2023 CAHPS Survey Results		Discussed worry and stress		Informed on specialist care		NPS: Rating of provider		Talked about goals	
Provider Name	Score	n-size	Score	n-size	Score	n-size	Score	n-size	
Preslar, Paul	50	24	64	25	88	25	60	25	
Wong, Bonnie	71.4	7	100	7	100	7	85.7	7	
Hinshaw, Amy	41.7	12	66.7	12	75	12	33.3	12	
Pense, Noel	66.7	3	33.3	3	33.3	3	66.7	3	
Adams, Olixn	50	4	50	4	100	4	75	4	
Grand Total	52	50	66.7	51	84.3	51	58.8	51	

Southern Coos Multi-Specialty Clinic eCQM Performance Report for 2023						
Measure	Q1 2023	Q2 2023	Q3 2023	Q4 2023	As of 12/31/2023	Goals*
CMS122v11: Diabetes HbA1C Poor Control (>9) (lower is better)	25.0%	25.3%	22.4%	29.0%	29.0%	23%
CMS165v11: Controlling High Blood Pressure	46.5%	47.6%	48.6%	50.1%	50.1%	67%
CMS138v11: Tobacco Use: Screening and Cessation Intervention	90.1%	88.9%	88.6%	87.1%	87.1%	82%
*Goals set according to PCPCH Benchmarks						
Green represents goal achieved						
Yellow represents ≤ 5 of goal						
Red represents > 5 under goal						

Clinic Provider Income Summary

All Providers

For The Budget Year 2024

For The Budget Year 2024															
Provider Productivity Metrics														Current Budget YTD	
	ACT JUL	BUD JUL	ACT AUG	BUD AUG	ACT SEP	BUD SEP	ACT OCT	BUD OCT	ACT NOV	BUD NOV	ACT DEC	BUD DEC	ACT YTD	FY24 Budget	Variance
Clinic Days	72	54	77	57	64	57	57	76	56	76	55	65	381	386	(5)
Total Visits	475	364	530	399	392	403	462	526	497	544	438	517	2794	2,753	41
Visits/Day	6.6	6.7	6.9	7.0	6.1	7.1	8.1	6.9	8.9	7.2	8.0	7.9	7.3	7.1	0.2
Total RVU	1,062.44	815.78	1,131.34	916.29	924.00	922.21	1,035.21	1,108.17	1,021.16	1,138.06	844.60	1,095.48	6,018.75	5,995.99	22.76
RVU/Visit	2.24	2.24	2.13	2.30	2.36	2.29	2.24	2.10	2.05	2.09	1.93	2.12	2.15	2.18	(0.02)
RVU/Clinic Day	14.86	15.07	14.69	16.05	14.44	16.15	18.16	14.55	18.24	14.96	15.36	16.82	15.82	15.55	0.27
Gross Revenue/Visit	381.78	395.56	375.49	412.17	482.56	413.93	389.42	364.88	348.70	360.20	454.46	418.45	40150	392.53	8.97
Gross Revenue/RVU	170.69	176.55	175.91	179.28	204.72	180.91	173.79	173.35	169.71	172.24	235.68	197.47	186.38	180.25	6.13
Net Rev/RVU	75.85	80.78	76.83	82.14	88.11	82.36	75.89	76.44	71.62	77.04	100.93	87.97	80.72	81.12	(0.39)
Expense/RVU	111.15	157.76	129.65	138.17	120.94	134.77	141.54	121.67	105.89	115.58	169.11	121.46	128.60	129.92	(1.33)
Diff	(35.30)	(76.97)	(52.82)	(56.04)	(32.83)	(52.41)	(65.65)	(45.23)	(34.27)	(38.53)	(68.18)	(33.49)	(47.87)	(48.81)	0.93
Net Rev/Day	1,127.08	1,217.39	1,128.78	1,318.26	1,272.09	1,330.34	1,378.32	1,112.07	1,306.08	1,152.30	1,549.86	1,480.02	1,276.91	1,261.01	15.90
Expense/Day	1,651.58	2,377.37	1,904.84	2,217.61	1,746.09	2,176.93	2,570.57	1,770.05	1,930.94	1,728.64	2,596.86	2,043.52	2,034.15	2,019.76	14.39
Diff	(524.50)	(1,159.98)	(776.07)	(899.35)	(474.00)	(846.58)	(1,192.26)	(657.98)	(624.86)	(576.34)	(1,047.00)	(563.50)	(757.24)	(768.75)	1.51
Patient Revenue															
Outpatient															
Total Patient Revenue	181,345	144,030	199,009	164,273	189,164	166,839	179,914	192,097	173,303	196,016	199,052	216,322	1,121,786	1,080,776	41,010
Deductions From Revenue															
Total Deductions From Revenue (M)	100,759	78,129	112,093	89,011	107,750	90,887	101,350	107,387	100,163	108,335	113,809	119,955	635,924	594,411	41,513
Net Patient Revenue	80,587	65,901	86,916	75,262	81,414	75,952	78,564	84,710	73,141	87,681	85,242	96,368	485,863	486,365	(503)
Total Operating Revenue	80,587	65,901	86,916	75,262	81,414	75,952	78,564	84,710	73,141	87,681	85,242	96,368	485,863	486,365	(503)
Operating Expenses															
Salaries & Wages	61,877	70,764	86,051	70,764	65,014	69,095	86,903	71,845	55,719	70,141	83,819	71,845	439,384	424,453	14,931
Benefits	3,426	8,703	6,338	7,979	4,569	7,478	12,992	7,835	10,408	7,582	10,673	7,835	48,406	47,412	994
Medical Supplies	0	496	0	567	131	567	57	638	1,273	567	570	0	2,032	2,837	(805)
Other Supplies	746	132	36	132	579	132	510	132	1,969	132	709	132	4,548	794	3,754
Other Expenses	2,500	2,225	1,667	2,225	1,667	2,225	2,555	2,225	2,847	2,225	4,306	2,225	15,540	13,353	2,188
Allocation Expense	49,539	46,373	52,526	44,940	39,750	44,787	43,546	52,155	35,835	50,888	42,750	51,021	263,946	290,163	(26,218)
Total Operating Expenses	118,088	128,694	146,673	126,608	111,750	124,285	146,523	134,831	108,133	131,536	142,827	133,058	773,993	779,012	(5,019)
Excess of Operating Rev Over Expenses	(37,501)	(62,793)	(59,757)	(51,346)	(30,336)	(48,333)	(67,959)	(50,121)	(34,992)	(43,855)	(57,585)	(36,691)	(288,130)	(292,647)	4,516
Total Non-Operating Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Excess of Revenue Over Expenses	(37,501)	(62,793)	(59,757)	(51,346)	(30,336)	(48,333)	(67,959)	(50,121)	(34,992)	(43,855)	(57,585)	(36,691)	(288,130)	(292,647)	4,516

Note A - Average Collection Rate = 41% of Gross Charges, therefore the Deduction Rate is 59% of Gross Charges



Chief Nursing Officer Report

To: Southern Coos Health District Board of Directors and Southern Coos Management
From: Cori Valet, RN, BSN, Chief Nursing Officer
Re: CNO Report for SCHD Board of Directors Meeting – January 25, 2024

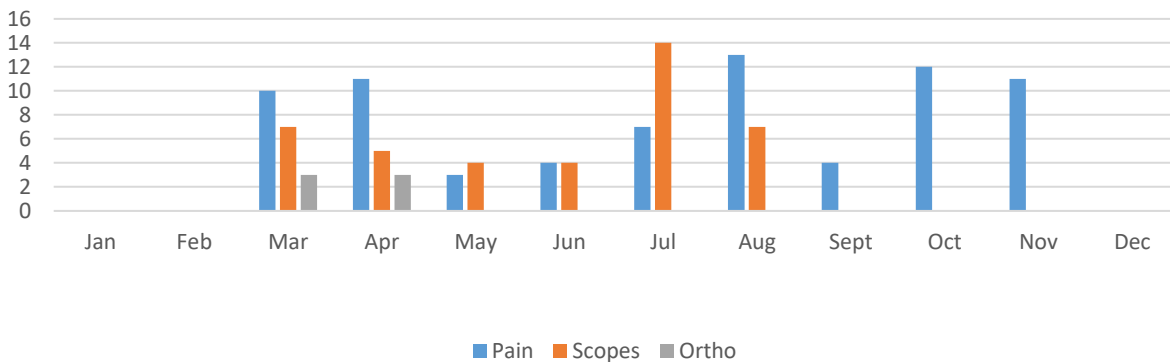
Medical Imaging Equipment Down-Time:

- MRI suffered damage requiring repair after power surge. Downtime extended from January 8-17, 2024. Repair costs covered through service contract. Heritage Imaging offering credit for days MRI down.
- DEXA (dual-energy X-ray absorptiometry) scanner requiring repair. Definitive answer unknown at the time of this report as to the reason for malfunction. If is suspected to be related to power fluctuations. Downtime extended from January 15-22, 2024. Repair costs covered through service contract.
- A report will be provided as to how many appointments were rescheduled and how many patients may have gone elsewhere to get their studies done.

Surgical Services:

- December 2023 case volumes zero due to scheduled holiday vacations.
- January 2024 shows return to expected pain procedure volumes with the addition of one orthopedic surgical case.
- February 2024 schedule will provide better than anticipated case volumes with the start of our new plastic and reconstructive surgeon Dr. Sharon Monsivais MD.

Surgical Services Volumes 2023



Pyxis ES – Automated Medication Dispensing System Upgrade:

- Installation and “Go-live” of the new Pyxis ES (Automated medication dispensing system) occurred over the week of January 15-19, 2024. On-site support and training were provided to ensure the transition occurred smoothly and with minimal interruption of care. Staff familiarity with the previous Pyxis system was a great benefit to success in the transition.



COVID and Flu Vaccine Clinics:

- Southern Coos Hospital and Health Center has coordinated with the Confederated Tribes of Coos, Lower Umpqua and Siuslaw Indians, three COVID and Flu vaccine clinics over the month of January 2024. This is the first time that SCHHC has been able to assist the confederated tribes in hosting a vaccine event. As the vaccine clinics were unable to be arranged earlier in the flu season, the total quantity of vaccines given was lower than anticipated, however plans are being discussed to provide this service earlier in the next 2024-2025 Flu season to allow for a greater reach.

Clinical Department Staffing- December 2023

- **Medical-Surgical Department –**
 - One full-time CNAI positions filled.
 - Four full-time CNA positions vacant.
 - Three full-time nurse positions vacant.
 - Three contract RNs utilized.
- **Emergency Department –**
 - One full-time RN vacancy
 - One full-time RN out on maternity leave
 - One full-time LPN float position vacant (float between MS and ED).
 - Two contract RN utilized.

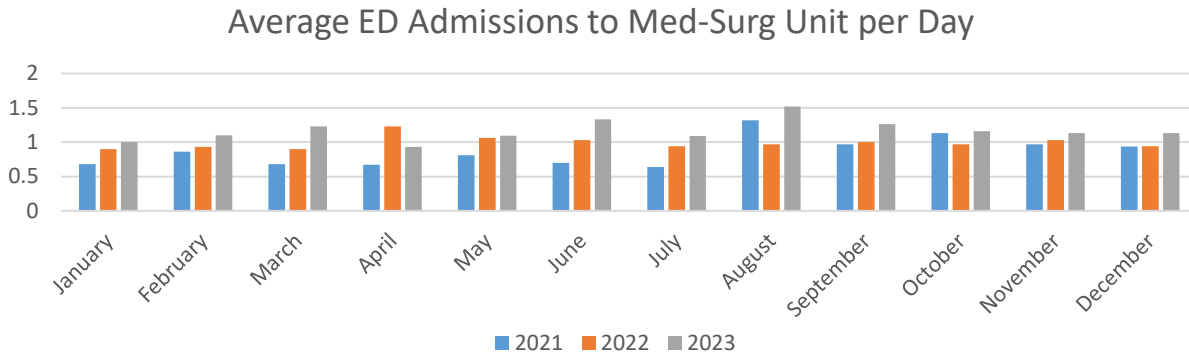
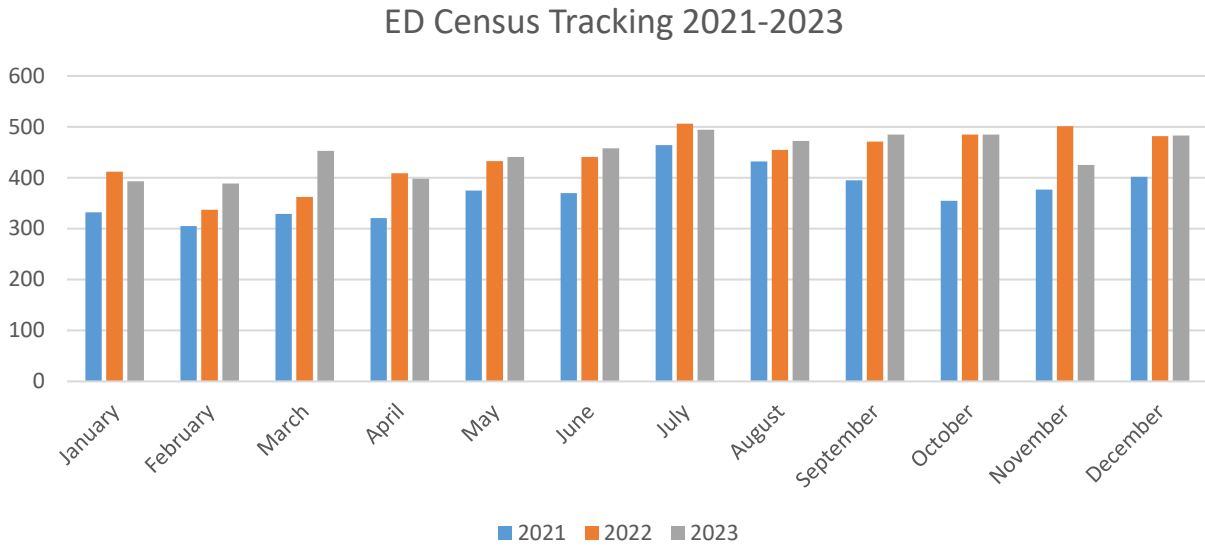
- **Surgical Services –**
 - Two full-time RN positions vacant.
 - One per diem surgical technician position remains vacant.
 - One contract RN nurse utilized.
- **Medical Imaging –**
 - One part-time general ultra sonographer on-boarded.
 - One full-time CT/XR Technologist vacancy.
 - One full-time XR/C-arm Technologist vacancy.
 - One full-time MRI Technologist position vacant.
 - Three contract Radiology Technologists utilized.
- **Laboratory –**
 - One full time and one part-time Medical Lab Technologist/Scientist position vacant.
 - Two contract Medical Lab Technologist utilized.
- **Pharmacy –**
 - Fully staffed.
- **Respiratory Therapy –**
 - Fully staffed after one full-time respiratory therapist returned after brief voluntary separation.
 - One contract Respiratory Therapist utilized.

Continued next page.

Clinical Department FTE Statistics for December 2023

	Current Month								
	FTE			Contract			Total		
	Actual	Budget	Diff	Actual	Budget	Diff	Actual	Budget	Diff
Med Surg	26.62	25.77	0.85	3.71	2.80	0.91	30.33	28.57	1.76
Manager	0.90	1.01	-0.11	-	-	0.00	0.90	1.01	-0.11
CNA I	3.38	1.72	1.66	-	-	0.00	3.38	1.72	1.66
CNA II	2.59	3.77	-1.18	-	-	0.00	2.59	3.77	-1.18
Patient Activities Coordin.	-	1.00	-1.00	-	-	0.00	-	1.00	-1.00
Charge Nurse	4.79	3.54	1.25	-	-	0.00	4.79	3.54	1.25
RN	10.63	10.99	-0.36	3.71	2.80	0.91	14.34	13.79	0.55
LPN	2.43	2.56	-0.13	-	-	0.00	2.43	2.56	-0.13
Telemetry Tech	1.90	1.18	0.72	-	-	0.00	1.90	1.18	0.72
Swing Bed	0.98	1.01	-0.03	-	-	0.00	0.98	1.01	-0.03
Case Manager	0.98	1.00	-0.02	-	-	0.00	0.98	1.00	-0.02
LPN	-	0.01	-0.01	-	-	0.00	-	0.01	-0.01
Emergency Room	12.62	12.12	0.50	1.85	1.87	-0.02	14.47	13.99	0.48
Manager	1.00	1.00	0.00	-	-	0.00	1.00	1.00	0.00
CNA II	1.33	2.49	-1.16	-	-	0.00	1.33	2.49	-1.16
LPN	3.55	2.39	1.16	-	-	0.00	3.55	2.39	1.16
RN	6.74	6.24	0.50	1.85	1.87	-0.02	8.59	8.11	0.48
Surgical Services	3.33	5.60	-2.27	0.76	-	0.76	4.09	5.60	-1.51
Director	-	1.00	-1.00	-	-	0.00	-	1.00	-1.00
Manager	1.00	-	1.00	-	-	0.00	1.00	-	1.00
RN	-	-	0.00	-	-	0.00	-	-	0.00
Surgical Nurse	1.45	3.00	-1.55	0.76	-	0.76	2.21	3.00	-0.79
Surgical Tech	0.88	1.60	-0.72	-	-	0.00	0.88	1.60	-0.72
Radiology	2.98	3.05	-0.07	2.51	1.87	0.64	5.49	4.92	0.57
Manager	1.00	1.00	0.00	-	-	0.00	1.00	1.00	0.00
Coordinator	0.74	0.75	-0.01	-	-	0.00	0.74	0.75	-0.01
Medical Imaging Admin	0.94	1.00	-0.06	-	-	0.00	0.94	1.00	-0.06
Rad Tech IV	0.30	0.30	0.00	2.51	1.87	0.64	2.81	2.17	0.64
Ultrasound	1.40	1.94	-0.54	-	-	0.00	1.40	1.94	-0.54
Ultrasound Tech II	1.09	1.64	-0.55	-	-	0.00	1.09	1.64	-0.55
Ultrasound Tech IV	0.30	0.30	0.00	-	-	0.00	0.30	0.30	0.00
Mammography	0.32	1.63	-1.31	-	-	0.00	0.32	1.63	-1.31
Mammo Tech	0.32	1.63	-1.31	-	-	0.00	0.32	1.63	-1.31
Cat Scan	2.93	0.06	2.87	-	-	0.00	2.93	0.06	2.87
Rad Tech II	1.98	-	1.98	-	-	0.00	1.98	-	1.98
Ct/Rad Tech Reg	0.96	0.06	0.90	-	-	0.00	0.96	0.06	0.90
MRI	0.97	0.99	-0.02	-	-	0.00	0.97	0.99	-0.02
Rad Tech IV	0.97	0.99	-0.02	-	-	0.00	0.97	0.99	-0.02
Lab	8.78	9.53	-0.75	1.99	1.87	0.12	10.77	11.40	-0.63
Manager	1.00	1.00	0.00	-	-	0.00	1.00	1.00	0.00
Assistant I	-	0.99	-0.99	-	-	0.00	-	0.99	-0.99
Assistant II	2.44	3.01	-0.57	-	-	0.00	2.44	3.01	-0.57
Assistant III	0.98	0.99	-0.01	-	-	0.00	0.98	0.99	-0.01
CNA II	0.63	-	0.63	-	-	0.00	0.63	-	0.63
Medical Lab Tech Lead	-	1.00	-1.00	-	-	0.00	-	1.00	-1.00
Medical Lab Scientist	1.39	0.55	0.84	-	-	0.00	1.39	0.55	0.84
Medical Lab Tech	2.33	1.99	0.34	1.99	1.87	0.12	4.32	3.86	0.46
Pharmacy	1.96	1.90	0.06	-	-	0.00	1.96	1.90	0.06
Pharmacist	0.69	0.60	0.09	-	-	0.00	0.69	0.60	0.09
RN	1.27	1.30	-0.03	-	-	0.00	1.27	1.30	-0.03
Respiratory	5.20	6.00	-0.80	1.04	0.93	0.10	6.24	6.93	-0.70
Manager	1.00	1.00	0.00	-	-	0.00	1.00	1.00	0.00
Respiratory Therapist	4.20	5.00	-0.80	1.04	0.93	0.10	5.24	5.93	-0.70
Total Difference	68.10	69.60	-1.50	11.85	9.33	2.52	79.95	78.93	1.02

Emergency Department Statistics





Chief Financial Officer Report

To: Board of Directors and Southern Coos Management
From: Jeremiah Dodrill, CFO
Re: CFO Report for Board of Directors Meeting – January 25, 2023

Medicaid Cost Report Filing – FYE 06/30/2022

The Finance team and CLA have worked closely to prepare and file the Hospital's FY 2022 Medicaid cost report filing to OHA. The Medicaid cost report utilizes data, particularly Ratio of Costs to Charges (RCC), from the hospital's Medicare cost report and thus is prepared in arrears from the Medicare cost reports. The cost report settlement only pertains to open card Medicaid eligible members and does not directly impact healthcare services provided to CCO (Coordinated Care Organization) members such as Advanced Health. The cost report settlement for the FY 2022 OHA cost report is a payable of (\$89,000).

Corebridge Retirement Plan

As previously reported, Finance, HR and IT are working closely with Corebridge to update and modernize our defined contribution retirement plans for our employees. The original project implementation date was planned to convert the accounts on January 26th. This implementation timeline is delayed due to challenges encountered on the ADP side of the data feed file setup and testing. We anticipate approximately a month delay in the implementation process. This does not affect employee and employer contributions to their retirement accounts. All contributions will continue to be made to employee existing accounts. We required 2 successful test file transmissions before we make commence the transition.

Year End Tax Reporting

The Finance team has completed its reporting for employee W-2's. The Finance team is finalizing the data files and submissions for vendor 1099's, which will be finalized and sent out the week of January 22.

Foundation 990 Tax Reporting

The Finance team and Marketing worked closely with Sean Suppes, CPA and Foundation Board Member to complete the FY 2024 Southern Coos Hospital Foundation IRS Form 990. This filing is required for all 501(c)3 tax-exempt charities. The Southern Coos Hospital Foundation Board reviewed and approved the draft 990 with a few edits in its January 18 Board meeting.



Chief Information Officer Report

To: Southern Coos Health District Board of Directors and Southern Coos Management

From: Scott McEachern, Chief Information Officer

Re: CIO Report for SCHD Board of Directors, January 25, 2024

Cybersecurity

Email Protection Provided by Mimecast	July 2023	August 2023	September 2023	October 2023	November 2023	December 2023
Spam Blocked/Number of Emails	747/44139	646/92876	429/167479	542/59995	618/46198	624
Impersonation Attacks	732	867	916	842	1030	1048
Malware Detected and Quarantined	4	8	4	40*	12	7
Links Clicked/Number Unsafe	387/0	431/0	352/0	288/0	292/1	1
Malicious Attachments	0	0	0	0	0	0
Internet Traffic Monitored by Critical Insight	July 2023	August 2023	September 2023	October 2023	November 2023	December 2023
Number of Records Ingested (in millions)	514.2	540.5	571.3	597.9M	591.9	599.8
Investigations	3	4	3	1	3	2
Reported Investigations	2	0	0	0	1**	0
High Priority Investigations	0	0	0	0	0	0
Patch Management - Vulnerability Scans	July 2023	August 2023	September 2023	October 2023	November 2023	December 2023
Critical	9	7	5	8*	7	7
High	22	18	18	20*	17	19
Medium	1629	1545	1588	1707	1676	1736
Low	149	145	146	148	135	148

December's Cybersecurity Climate

Looking back over the healthcare cybersecurity environment in 2023, we are seeing a rapid increase in the number and severity of data breaches. According to the Department of Health & Human Services Office of Civil Rights (OCR), December 2023 saw the second-highest number of data breaches of 500 or more records with 74 reportable events. OCR reports that in 2023, there were 725 healthcare data breaches, more than twice the number of data breaches reported in 2017.

The severity of the breaches is increasing as well. We are seeing a massive increase in number of breached records. The year 2021 saw a record number of breached records at 45.9 million; 2022 increased to 51.9 million. Nothing prepared us for the 2023 number: 133 million records were exposed or stolen.

In December, the two largest healthcare breaches were reported at a New Jersey-based analytics software vendor HealthEC and ESO Solutions, based in Texas. HealthEC's platform was hacked and compromised the health information of 4.5 million individuals. ESO Solutions suffered a 2.7 million-record data breach through a ransomware attack. Southern Coos Hospital & Health Center does not use either business associate.

EHR/ERP Vendor Selection Report

Over the past four months, SCHHC management presented its case supporting the conversion of our current electronic health record, Evident Thrive, to Providence/Community Technologies Epic instance at special meetings on September 16, November 1, and at the regular SCHD Board meeting on November 30.

At the writing of this report (Friday, 1/19/24), we have not heard from Advanced Health regarding the possibility of a grant in support of our EHR/ERP conversion but hope to have information from Advanced Health by the district board meeting.

Management asks that the board consider convening a special meeting of the SCHD board the week of January 29, 2024, for a final presentation of the long-range financial plan supporting the adoption of our recommended EHR/ERP systems.

SCHHC Rebrand

We have received a letter from the board chair at Coast Community Health Center (CCHC), attached here, in support of the SCHHC rebrand. You will see from the letter that CCHC supports the rebrand and does not consider the name change to Bandon Health as a conflict of interest.

Additionally, in response to input from board members at the December board meeting, we will hold an online focus group mediated by NRC Health. This will give us baseline survey information regarding a potential name change and change in brand identity. We should have survey results to share with you by the March 2024 regular district board meeting.



1010 First Street SE, Suite 110, Bandon, Oregon 97411 Phone 541-347-2529 Fax 541-347-9196

January 2, 2024

Ray Hino
CEO
Southern Coos Hospital & Health Center
Bandon, OR

Dear Ray,

On behalf of Coast Community Health Center and its Board of Directors, I am writing to extend our heartfelt support for the rebranding of Southern Coos Hospital & Health Center to Bandon Health.

As a fellow community partner, we understand the importance of evolving and adapting to better serve our communities. Your decision to rebrand symbolizes not only a change in name but also a renewed commitment to the health and well-being of the residents in our shared communities.

We recognize the challenges and opportunities that come with such a significant change. Rebranding offers a chance to revitalize your organization's image, to better reflect the quality, care, and services you provide. It's an opportunity to strengthen your presence in the community, to engage with patients in new and meaningful ways, and to reinforce your role as a cornerstone of healthcare in our region.

The board and I are confident that this rebranding will usher in a new era for your organization. With your continued dedication to excellence in healthcare and your deep understanding of the community's needs, Bandon Health is poised to enhance its impact significantly.

We look forward to witnessing the growth and development that this rebranding will undoubtedly bring. Coast Community Health Center is eager to continue our collaboration with Bandon Health, working together to improve the health outcomes of our community members.

Sincerely,

[Your Signature]

Bryan Thompson, Board Chairman
Coast Community Health Center

By *Unanimous of Board*
[Signature]



Southern Coos Health Foundation Report

To: Southern Coos Health District Board of Directors and Southern Coos Management

From: Scott McEachern, Executive Director, SCHF

Re: SCH Foundation Report for SCHD Board of Directors, January 25, 2024

Fundraising Update

End-of-Year Fundraising has been very successful this year! Total to date (Jan. 15, 2024) raised is \$70,875. This includes:

- \$25,000 from Paul Mounts (for Surgical Services);
- \$25,000 from Bandon Dunes (unrestricted);
- \$10,000 from the Sprague Foundation (unrestricted);
- \$5,000 from Jane Ratzlaff from Roseburg (unrestricted);
- \$1,500 from Joseph Bain (unrestricted);
- \$1,500 from Susan and Bob Coraor (for School Nurse Prog.);
- \$1,000 from Ray and Gayle Hino (unrestricted); and
- \$1,000 from Jim Montablano (for Mary Richards Scholarship).

In addition to the above, we also received several \$100, \$50 and \$25 donations. In our fundraising letter, which went out in December, we listed four programs we were fundraising for, but donors are not required to select a fund. Some did, others didn't. Broken down:

- | | |
|-------------------------------|-----------------|
| a) Surgical Services: | \$25,000 |
| b) School Nurse Program: | \$1,800 |
| c) Mary Richards Scholarship: | \$1,000 |
| d) Early Cancer Detection: | \$200 |
| e) Unrestricted/Unspecified: | <u>\$40,875</u> |
| TOTAL: | \$70,875 |

Following the 20% Holiday Give match Nov 15-Dec 2 on the **BottleDrop** Give program, that fund is up to \$942.82. Thanks to Brenda Sund for her efforts. Take a blue plastic bag with the QR code that credits the Foundation, fill it and bring it back or drop it off at the Bottle Drop in Coos Bay. Brenda has extra bags or ask Amy Moss Strong.

Women's Health Day

The title of this year's event is "Women's Whole Health: Prevention, Care & Well-Being." The core group has been meeting to discuss details. The event will be held on Feb. 24, 2024, at the Bandon Community Center. An Eventbrite reservation system has been set up and details and a link to the Eventbrite are on our website under the Foundation tab. We are advertising via social media and other avenues. There are already 37 reservations. The event will be limited to 120 and as it gets closer, more people will register. As usual, it will be an all-day event with speakers on women's issues. Our keynote speaker is Gillian Ehrlich from Seattle, who spoke remotely last year due to inclement weather that

prevented travel. This year she will be here in person. The rest of the program has not yet been finalized, but we will tease the Living and Aging Well event. We will not be using the theater as we did last year, just the Community Center. SCHHC Dietary Manager Rita Hamilton and staff will provide breakfast and lunch.

Sponsorships for **Women's Health Day**, set for Feb. 24, 2024, have been coming along. So far, Joseph Bain donated \$500; Roger Straus (in memory of Anita Straus), donated \$250.; and Anne McCaleb donated \$500; with another sponsorship promised from Gina Morelli at Beach Loop Realty. Alix and Amy are actively seeking additional sponsorships.

Living and Aging Well in Bandon

Living and Aging Well in Bandon will be held on May 4, 2024, at the Bandon Community Center. The core group will meet soon to discuss details. The format will be like Women's Health Day and will run from 9 a.m. to 3 p.m. at the Bandon Community Center, with coffee and a continental breakfast in the morning and lunch provided. The SCHHC Dietary Staff will provide the food service. It will be a free event for the community featuring keynote speaker Morningstar Holmes, who will lead a day-long workshop that includes breaks and group activities.

SCHF Quarterly Art Show

The Quarterly Art Show opening reception was held on Jan. 14. The reception was well attended, with a short talk by featured artist Tom Hutton, live music by Jonathan Foster and refreshments provided by the SCHHC Dietary Staff. The Gift Shop was open, thanks to Karen and Steve Reber. The show's theme is "Stormy Weather" and runs January through March 2024. There were 135 pieces submitted and several have already sold, with most of the artists donating a percentage to the Foundation. The next show's theme is "Garden Party" and will run April-June. The theme following is "Best Friends" and will run July-September. The final theme for 2024 is "Sunshine and Shadows" which runs from October-December 2024. Many thanks to Susan Lehman and Ava Richey for their help curating the shows.

Golf for Health Classic

Planning meetings will commence for the 17th annual Golf for Health Classic in the spring, to be held Sept. 20 and 21, 2024 at Bandon Crossings, with the Friday night reception again at Bandon Dunes.



To: Board of Directors and Southern Coos Management

From: Jeremiah Dodrill, CFO

Re: December 2023 Month End Financial Results - January 25, 2024

Gross Revenue and Volumes – Gross revenues for October of \$4,084,000 were lower than budgeted expectations of \$4,669,000. OP gross revenues of \$3,060,000 were lower than a budget of \$3,320,000. Surgical, Respiratory Therapy, Clinic, Lab, Imaging, and ER volumes all fell below budgeted expectations. IP and Swing Bed volumes and revenues of \$1,024,000 were also lower than a budget of \$1,349,000 for the month with an Average Daily Census (ADC) of 7.7 below budgeted expectations of 9.9.

Deductions from Revenue – Revenue deductions at \$1,444,000 or 35.4% of gross revenue were favorably lower than the budget of 38.1% due primarily to patient account transactions which can be volatile month over month. Additionally, the updated cost report settlement estimation tool reflected an increase in the expected receivable of ~ \$75k for the month of December. The Medicare cost report settlement estimate YTD through December is a receivable of \$270k. The year-to-date revenue deductions are 35.6% compared to budget of 38.1%.

Total Operating Revenues of \$2,645,000 were lower than the budget of \$2,888,000 in December.

Labor Expenses were \$1,813,000 in December compared to a budget of \$1,818,000. Contract staffing for radiology, surgery, lab, and the clinic remain in use; however, budget assumptions anticipated the continued use of contract staffing in FY24.

Professional Fees and Purchased Services combined were \$506,000 which was marginally lower than the budget of \$514,000, however the continued utilization of directly contracted providers in the ED cost the hospital \$44,000 more than was budgeted in December and \$261,000 more year-to-date.

Medical Supplies, Drugs and Other Supplies combined at \$182,000 were marginally lower compared to budgeted expectations of \$185,000.

Operating Expenses – Total operating expenses of \$2,714,000 for the month were lower compared to a budget of \$2,774,000 driven largely by lower-than-expected volumes in all departments.

Operating Income / Loss – Operating loss for December was \$68,000 compared to a budgeted income of \$125,000 due primarily to lower than forecast revenue, particularly in Surgery.

Increase in Net Position was \$84,000 compared to a budgeted increase in the amount of \$223,000.

Days Cash on Hand for December was 123.3 days, up from November at 123.1. A/R days outstanding increased to 54.7 in December up from 54.0 in November.

Southern Coos Hospital & Health Center

Volume and Key Performance Ratios
For The Period Ending December 2023

		Month				
		Actual	Budget	Variance to		Variance to
				Prior Year	Bud	Prior Year
Payor Mix - Gross Charges	Medicare	58.9%	68.2%	68.2%	-13.7%	-13.7%
	Medicaid	18.7%	16.5%	16.5%	13.3%	13.3%
	Commercial	15.3%	9.1%	9.1%	68.3%	68.3%
	Government	6.0%	4.4%	4.4%	38.6%	38.6%
	Other	0.2%	0.9%	0.9%	-77.1%	-77.1%
	Self Pay	0.9%	0.9%	0.9%	-8.6%	-8.6%

Year to Date				
Actual	Budget	Prior Year	Variance to Bud	Variance to Prior Year
62.4%	63.3%	63.3%	-1.4%	-1.4%
17.6%	18.1%	18.1%	-2.8%	-2.8%
12.6%	11.2%	11.2%	12.3%	12.3%
5.7%	5.7%	5.7%	0.2%	0.2%
0.4%	0.9%	0.9%	-52.9%	-52.9%
1.3%	0.8%	0.8%	56.2%	56.2%

Total **100.0%** **100.0%** **100.0%**

100.0% **100.0%** **100.0%**

		Month				
		FY24 Actual	FY24 Budget	FY23 Prior Year	Variance %	
					To Budget	To Prior Year
Patient Volumes	In Patient Days	97	138	139	-29.9%	-30.2%
	Swing Bed Days	141	170	130	-17.0%	8.5%
	Total Patient Days	238	308	269	-22.8%	-11.5%
	Emergency Visits	460	480	463	-4.3%	-0.6%
	Radiology Procedures	805	883	795	-8.9%	1.3%
	Laboratory Tests	3,850	4,104	3,629	-6.2%	6.1%
	Respiratory Visits	612	687	787	-10.9%	-22.3%
	Surgeries and Endoscopies	-	29	-	-100.0%	0.0%
	Specialty Clinic Visits	215	220	219	-2.2%	-1.8%
	Primary Care Clinic	438	517	320	-15.3%	36.9%

Year To Date				
FY24 Actual	FY24 Budget	FY23 Prior Year	Variance %	
			To Budget	To Prior Year
712	808	811	-11.9%	-12.2%
658	1,009	675	-34.8%	-2.5%
1,370	1,817	1,486	-24.6%	-7.8%
2,735	2,924	2,818	-6.5%	-2.9%
5,138	5,508	4,955	-6.7%	3.7%
24,224	24,033	21,252	0.8%	14.0%
3,586	3,168	3,630	13.2%	-1.2%
71	174	70	-59.2%	1.4%
1,290	1,098	1,094	17.4%	17.9%
2,794	2,753	2,693	1.5%	3.8%



Southern Coos Hospital & Health Center

Data Dictionary

Volume Summary	IP Days	Total Inpatient Days Per Midnight Census
	Swing Bed Days	Total Swing Bed Days per Midnight Census
	Total Bed Days	Total Days per Midnight Census
	Avg Daily Census	Total Bed Days / # of Days in period (Mo or YTD)
	Avg Length of Stay - IP	Total Inpatient Days / # of IP Discharges
	Avg Length of Stay - SWB	Total Swing Bed Days / # of SWB Discharges
	ED Registrations	Number of ED patient visits
	Clinic Registrations	Number of Clinic patient visits
	Ancillary Registrations	Total number of all other OP patient visits
	Total OP Registrations	Total number of OP patient visits
Key Income Statement Ratios	Gross IP Rev/IP Day	Avg. gross patient charges per IP patient day
	Gross SWB Rev/SWB Day	Avg. gross patient charges per SWB patient day
	Gross OP Rev/Total OP Registrations	Avg. gross patient charges per OP visit
	Collection Rate	Net patient revenue / total patient charges
	Compensation Ratio	Total Labor Expenses / Total Operating Revenues
	OP EBIDA Margin \$	Operating Margin + Depreciation + Amortization
	OP EBIDA Margin %	Operating EBIDA / Total Operating Revenues
	Total Margin (%)	Total Margin / Total Operating Revenues
Key Liquidity Ratios	Days Cash on Hand	Total unrestricted cash / Daily OP Cash requirements
	AR Days Outstanding	Gross AR / Avg. Daily Revenues



Southern Coos Hospital & Health Center

Summary Statements of Revenues, Expenses, and Changes in Net Position
For The Period Ending December 31, 2023

Current Month - Dec-2023					Year To Date - Dec-2023				
Dec-2023 Actual	Dec-2023 Budget	Variance	Var %	Dec-2022 Actual	Dec-2023 Actual	Dec-2023 Budget	Variance	Var %	Dec-2022 Actual
Patient Revenue									
1,024,177	1,349,161	(324,984)	(24.1%)	1,199,820	6,218,433	7,701,508	(1,483,075)	(19.3%)	6,847,017
3,059,987	3,319,901	(259,914)	(7.8%)	2,671,277	17,552,497	19,023,224	(1,470,727)	(7.7%)	15,490,661
4,084,164	4,669,062	(584,898)	(12.5%)	3,871,096	23,770,930	26,724,733	(2,953,803)	(11.1%)	22,337,677
Deductions From Revenue									
1,444,475	1,781,135	336,660	18.9%	1,717,299	8,457,145	10,192,385	1,735,240	17.0%	8,302,529
35.4%	38.1%			44.4%	35.6%	38.1%			37.2%
2,639,689	2,887,927	(248,238)	(8.6%)	2,153,798	15,313,785	16,532,348	(1,218,563)	(7.4%)	14,035,148
5,794	10,449	(4,655)	(44.6%)	5	8,019	62,693	(54,674)	(87.2%)	105
2,645,483	2,898,376	(252,893)	(8.7%)	2,153,803	15,321,805	16,595,041	(1,273,236)	(7.7%)	14,035,253
Other Operating Revenue									
1,812,975	1,818,000	5,025	0.3%	1,658,040	10,182,755	10,595,592	412,837	3.9%	9,129,092
900,876	955,736	54,860	5.7%	861,490	5,653,339	5,704,982	51,643	0.9%	5,136,653
2,713,851	2,773,736	59,885	2.2%	2,519,530	15,836,094	16,300,574	464,480	2.8%	14,265,745
(68,368)	124,640	(193,008)	(154.9%)	(365,727)	(514,289)	294,467	(808,756)	(274.7%)	(230,492)
152,088	98,838	53,249	53.9%	98,829	786,250	593,030	193,220	32.6%	553,901
83,720	223,478	(139,758)	(62.5%)	(266,898)	271,961	887,497	(615,536)	(69.4%)	323,409
Operating Income / (Loss)									
64.6%	61.9%	4.5%	4.5%	55.6%	64.4%	61.9%	4.1%	4.1%	62.8%
68.5%	62.7%	9.3%	9.3%	77.0%	66.5%	63.8%	4.1%	4.1%	65.0%
(2.6%)	4.3%	(160.1%)	(160.1%)	(17.0%)	(3.4%)	1.8%	(289.2%)	(289.2%)	(1.6%)
32,369	222,762	(190,392)	(85.5%)	(290,562)	93,811	870,444	(776,633)	(89.2%)	230,463
1.2%	7.7%	(6.5%)	(84.1%)	(13.5%)	0.6%	5.2%	(4.6%)	(88.3%)	1.6%
3.2%	7.7%	(4.5%)	(59.0%)	(12.4%)	1.8%	5.3%	(3.6%)	(66.8%)	2.3%



Southern Coos Hospital & Health Center

Balance Sheet

For The Period Ending December 2023

	Balance as of December 2023	Balance as of June 2023	Change	Balance as of June 2022
Assets				
Current Assets				
Cash - Operating	8,250,955	8,783,262	(532,307)	6,600,542
Cash Equivalents	3,243,343	3,988,481	(745,138)	7,911,429
Net Patient Accounts Receivable	3,908,139	2,813,679	1,094,460	3,197,844
Other Current Assets	491,077	678,641	(187,564)	1,134,760
Total Current Assets	15,893,514	16,264,064	(370,550)	18,844,575
Net PP&E	6,246,330	6,677,893	(431,563)	4,847,259
Total Assets	22,139,844	22,941,957	(802,113)	23,691,835
Liabilities and Net Assets				
Current Liabilities	3,681,419	4,308,166	(626,747)	7,170,179
Total Long-Term Debt, net	4,519,325	4,966,652	(447,327)	3,990,653
Fund Balance	13,667,140	12,531,014	1,136,125	12,706,270
Change in Net Position	271,961	1,136,125	(864,164)	(175,268)
Total Net Assets	13,939,101	13,667,140	271,961	12,531,002
Total Liabilities & Net Assets	22,139,844	22,941,957	(802,113)	23,691,835
Ratios				
Cash to Debt Ratio	1.83	1.77	0.06	1.65
Current Ratio	4.32	3.78	0.54	2.63
Average Age of Plant	9.94	13.67	(3.72)	19.36
Debt to Capitalization Ratio	0.25	0.27	(0.02)	0.25



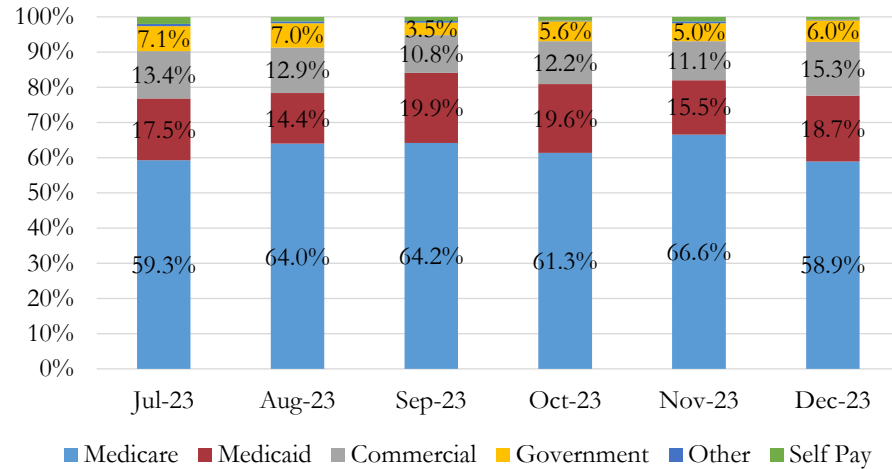
Southern Coos Hospital & Health Center

Volume and Key Performance Ratios
For The Period Ending December 2023

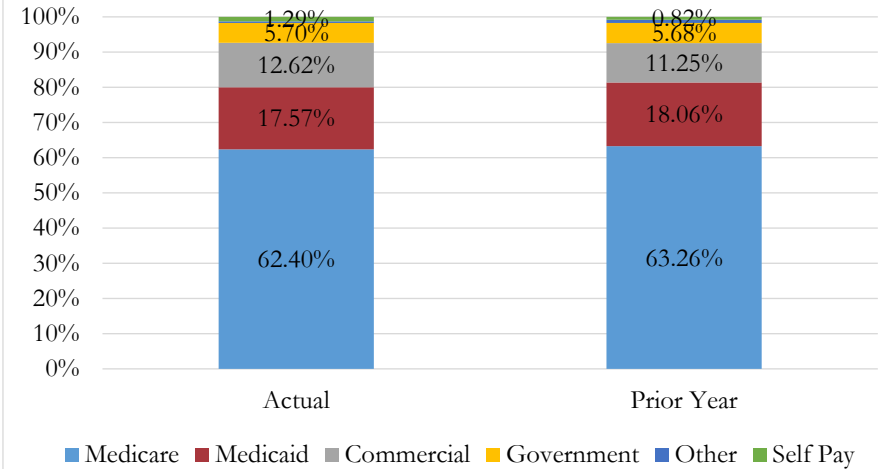
		Month					Year to Date				
		Actual	Budget	Prior Year	Variance to Bud	Variance to Prior	Actual	Budget	Prior Year	Variance to Bud	Variance to Prior
Volume Summary	IP Days	97	138	139	-29.9%	-30.2%	712	808	811	-11.9%	-12.2%
	Swing Bed Days	141	170	130	-17.0%	8.5%	658	1,009	675	-34.8%	-2.5%
	Total Inpatient Days	238	308	269	-22.8%	-11.5%	1,370	1,817	1,486	-24.6%	-7.8%
	Avg Daily Census	7.7	9.9	8.7	-22.8%	-11.5%	7.4	9.9	8.1	-24.6%	-7.8%
	Avg Length of Stay - IP	3.6	4.5	4.5	-19.6%	-19.9%	4.0	4.6	4.6	-13.8%	-14.2%
	Avg Length of Stay - SWB	17.6	17.0	13.0	3.7%	35.6%	11.0	18.0	12.1	-39.1%	-9.0%
	ED Registrations	460	480	463	-4.3%	-0.6%	2,735	2,924	2,818	-6.5%	-2.9%
	Clinic Registrations	449	454	309	-1.1%	45.3%	2,583	2,694	2,579	-4.1%	0.2%
	Ancillary Registrations	992	893	893	11.1%	11.1%	6,200	5,626	5,626	10.2%	10.2%
	Total OP Registrations	1,901	1,827	1,665	4.0%	14.2%	11,518	11,244	11,023	2.4%	4.5%
Key Income Statement Ratios	Gross IP Rev/IP Day	9,345	8,764	7,717	6.6%	21.1%	7,831	8,686	7,676	-9.8%	2.0%
	Gross SWB Rev/SWB Day	835	798	978	4.5%	-14.7%	976	679	922	43.9%	5.9%
	Gross OP Rev/Total OP Registrations	1,610	1,817	1,604	-11.4%	0.3%	1,524	1,692	1,405	-9.9%	8.4%
	Collection Rate	64.6%	61.9%	55.6%	4.5%	16.2%	64.4%	61.9%	62.8%	4.1%	2.5%
	Compensation Ratio	68.5%	62.7%	77.0%	9.3%	-11.0%	66.5%	63.8%	65.0%	4.1%	2.2%
	OP EBIDA Margin \$	32,369	222,762	(290,562)	-85.5%	-111.1%	93,811	870,444	230,463	-89.2%	-59.3%
	OP EBIDA Margin %	1.2%	7.7%	-13.5%	-84.1%	-109.1%	0.6%	5.2%	1.6%	-88.3%	-62.7%
	Total Margin	3.2%	7.7%	-12.4%	-59.0%	-125.5%	1.8%	5.3%	2.3%	-66.8%	-23.0%
Key Liquidity Ratios	Days Cash on Hand	123.3	80.0	140.7	54.1%	-12.4%					
	AR Days Outstanding	54.7	50	52.6	9.4%	4.0%					



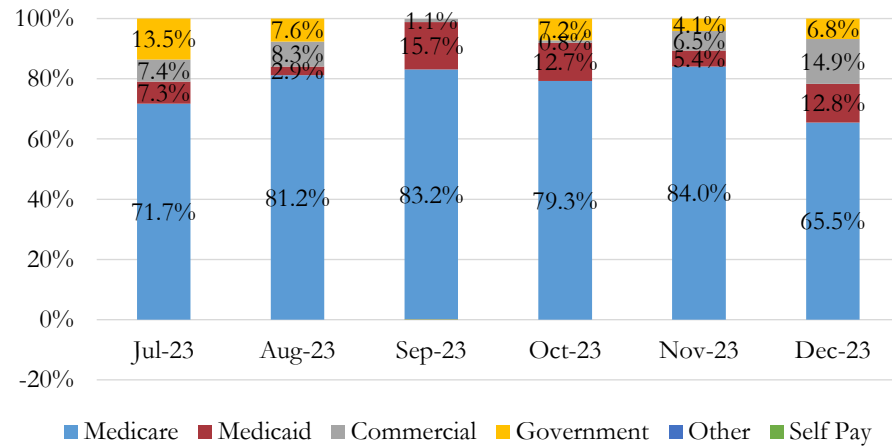
All Patients Payor Mix



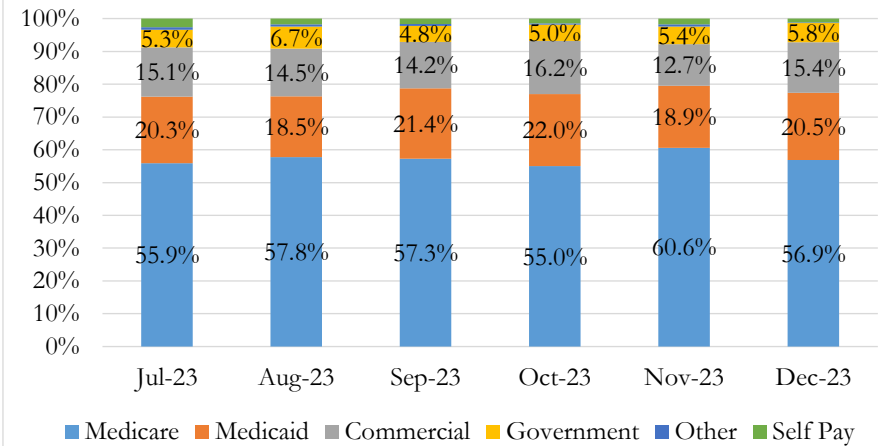
Year to Date Payor Mix



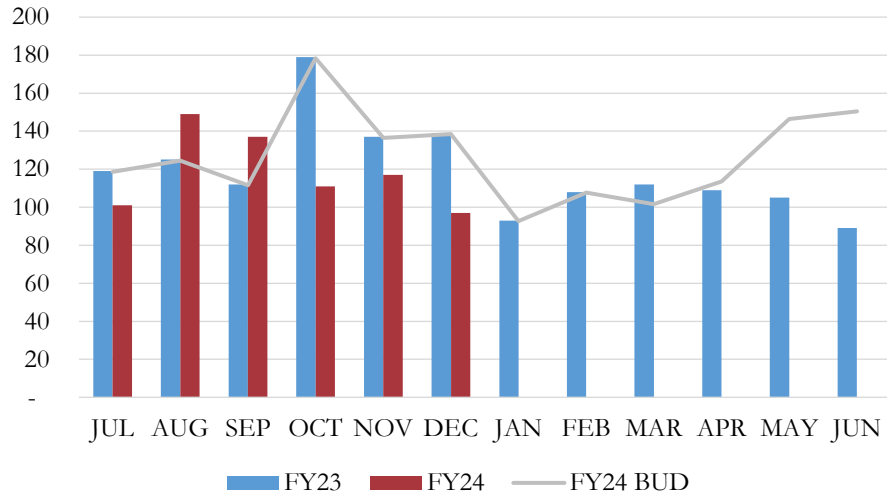
IP Payor Mix



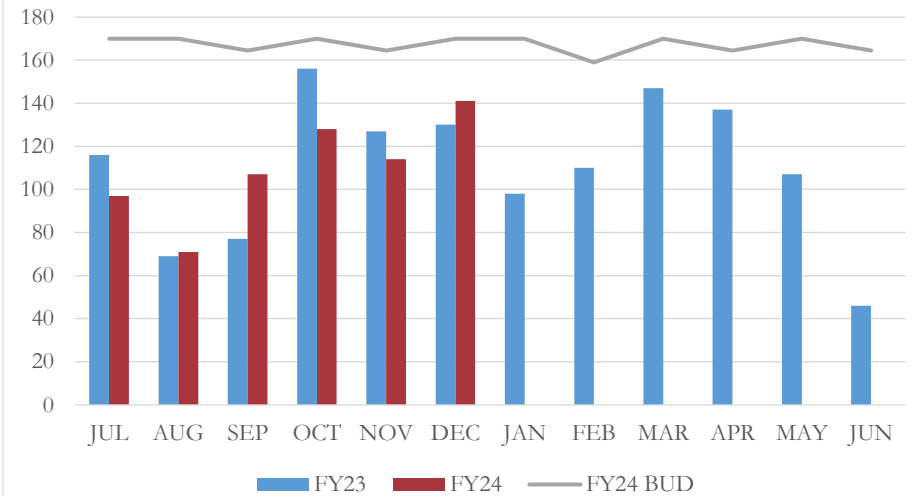
OP Payor Mix



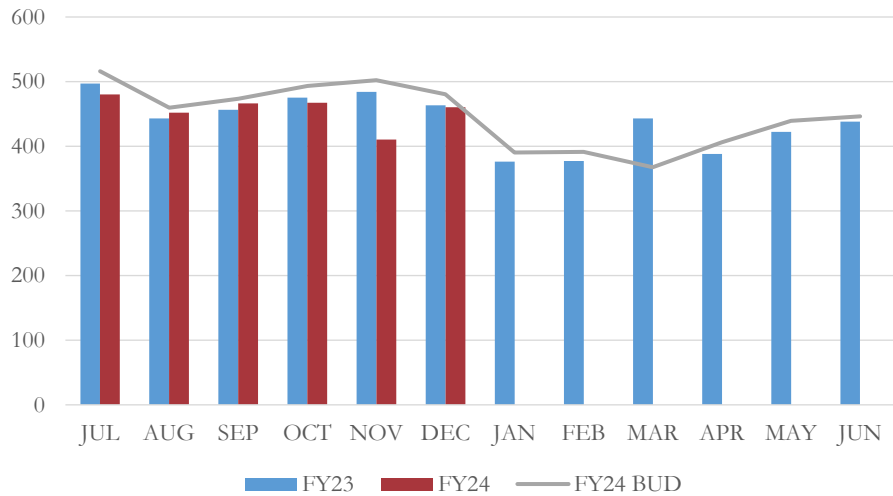
IP Days



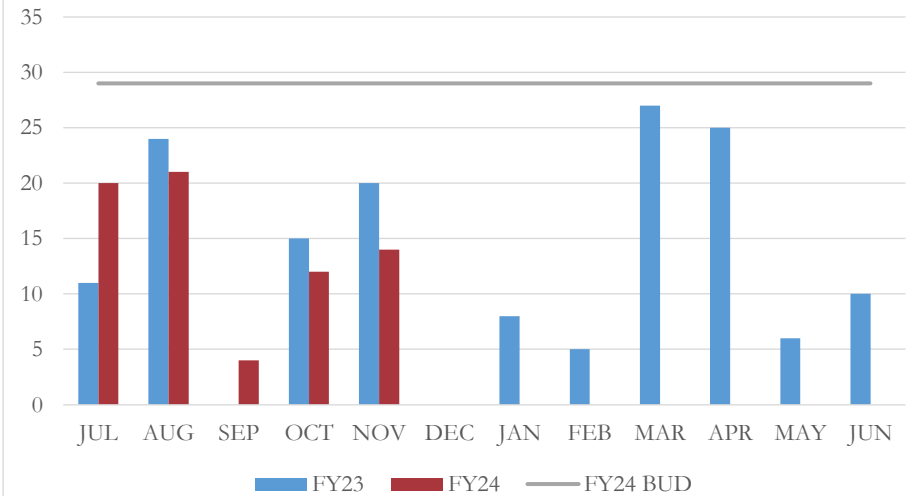
Swing Bed Days



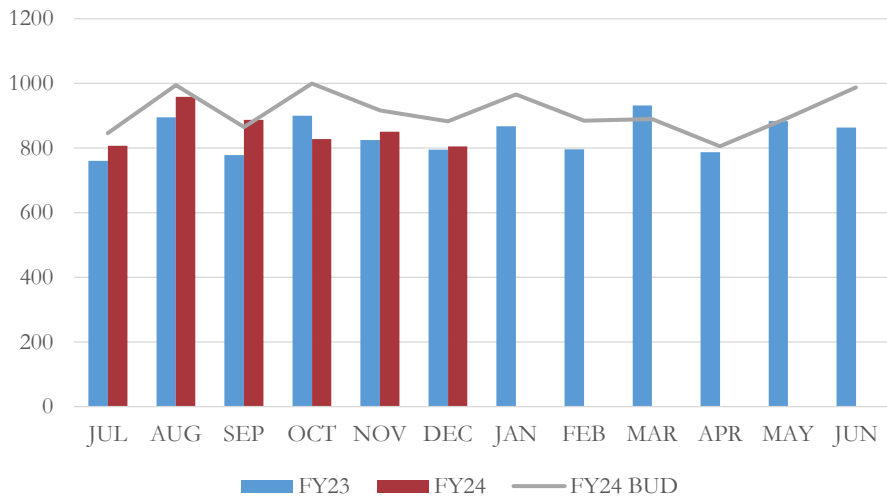
ER Visits



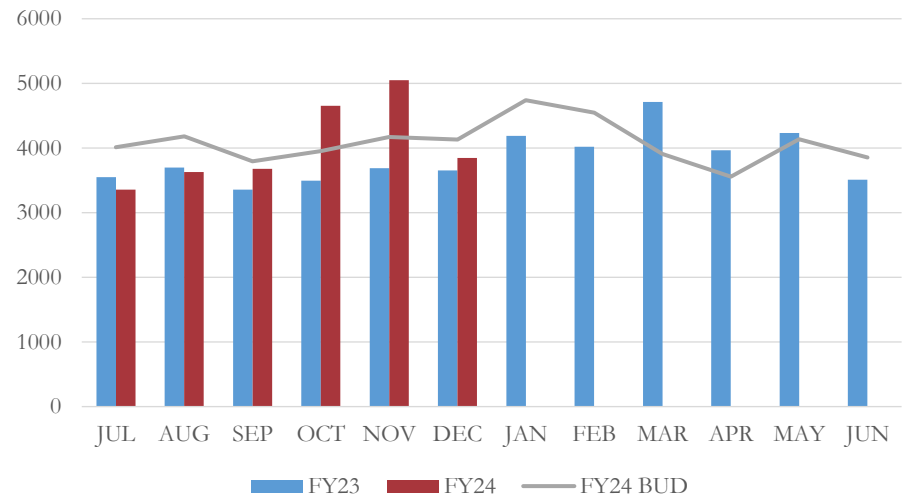
Surgery Patients



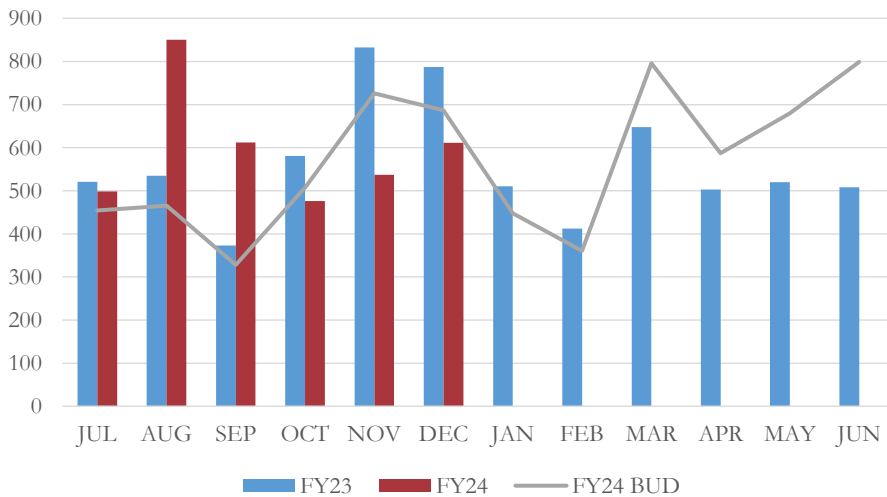
Imaging Visits



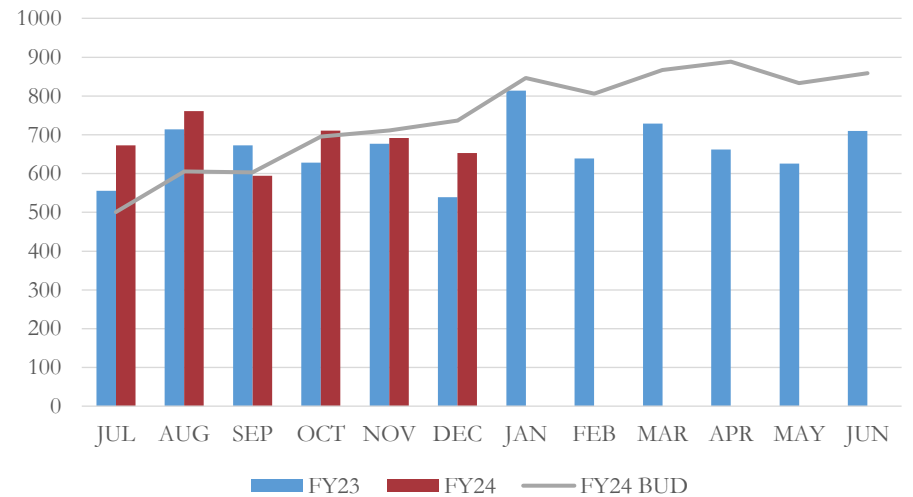
Lab Tests



RT Procedures



Clinic Visits



Southern Coos Hospital & Health Center

Balance Sheet

For The Period Ending December 2023

	Balance as of December 2023	Balance as of June 2023	Change	Balance as of June 2022
Assets				
Current Assets				
Cash - Operating	8,250,955	8,783,262	(532,307)	6,600,542
Covid-19 Relief Funds	-	-	-	1,201,335
Medicare Accelerated Payments	-	-	-	3,041,479
Investments - Unrestricted	1,027,367	1,772,505	(745,138)	1,452,639
Investments - Restricted	9,488	9,488	-	9,488
Investment - USDA Restricted	233,705	233,705	-	233,705
Investment - Board Designated	1,972,783	1,972,783	-	1,972,783
Cash and Cash Equivalents	11,494,298	12,771,743	(1,277,445)	14,511,971
Patient Accounts Receivable	7,355,080	5,628,112	1,726,969	5,990,969
Allowance for Uncollectibles	(3,446,942)	(2,814,433)	(632,509)	(2,793,125)
Net Patient Accounts Receivable	3,908,139	2,813,679	1,094,460	3,197,844
Other Receivables	1,152	20,892	(19,740)	7,034
Inventory	408,161	262,233	145,928	163,375
Prepaid Expense	319,073	367,358	(48,286)	479,232
Property Tax Receivable	(434,201)	28,158	(462,359)	43,119
Medicare Receivable	196,893	-	196,893	442,000
Total Current Assets	15,893,514	16,264,064	(370,550)	18,844,575
Property, Plant and Equipment				
Land	461,527	461,527	-	461,527
Property and Equipment:	20,244,469	20,092,234	152,235	17,205,488
Less: Accumulated Depreciation	(14,512,345)	(13,904,245)	(608,100)	(12,886,837)
Construction In Progress	52,678	28,376	24,301	67,081
Net PP&E	6,246,330	6,677,893	(431,563)	4,847,259
Total Assets	22,139,844	22,941,957	(802,113)	23,691,835



Southern Coos Hospital & Health Center

Balance Sheet

For The Period Ending December 2023

	Balance as of December 2023	Balance as of June 2023	Change	Balance as of June 2022
Liabilities and Net Assets				
Current Liabilities				
Accounts Payable	891,434	842,313	49,120	757,537
Accrued Payroll and Benefits	1,372,102	1,145,490	226,611	1,195,908
Interest and Other Payable	36,947	100,328	(63,382)	103,720
Medicare Reserve Payable	629,648	1,441,004	(811,357)	623,871
Current Portion of Long Term Debt	751,289	779,030	(27,740)	246,328
Medicare Accelerated Fund	-	-	-	3,041,479
Provider Relief Funds	-	-	-	1,201,335
Current Liabilities	3,681,419	4,308,166	(626,747)	7,170,179
Long-Term Debt	5,270,614	5,745,681	(475,068)	4,236,981
Less Current Portion of Long-Term Debt	(751,289)	(779,030)	27,740	(246,328)
Total Long-Term Debt, net	4,519,325	4,966,652	(447,327)	3,990,653
Total Liabilities	8,200,744	9,274,817	(1,074,074)	11,160,832
Net Assets:				
Fund Balance	13,667,140	12,531,014	1,136,125	12,706,270
Change in Net Position	271,961	1,136,125	(864,164)	(175,268)
Total Net Assets	13,939,101	13,667,140	271,961	12,531,002
Total Liabilities & Net Assets	22,139,844	22,941,957	(802,113)	23,691,835



Southern Coos Hospital & Health Center

Summary Statements of Revenues, Expenses, and Changes in Net Position

For The Period Ending December 31, 2023

	Current Month - Dec-2023					Year To Date - Dec-2023				
	Dec-2023 Actual	Dec-2023 Budget	Variance	Var %	Dec-2022 Actual	Dec-2023 Actual	Dec-2023 Budget	Variance	Var %	Dec-2022 Actual
Patient Revenue										
Inpatient	1,024,177	1,349,161	(324,984)	(24.1%)	1,199,820	6,218,433	7,701,508	(1,483,075)	(19.3%)	6,847,017
Outpatient	3,059,987	3,319,901	(259,914)	(7.8%)	2,671,277	17,552,497	19,023,224	(1,470,727)	(7.7%)	15,490,661
Total Patient Revenue	4,084,164	4,669,062	(584,898)	(12.5%)	3,871,096	23,770,930	26,724,733	(2,953,803)	(11.1%)	22,337,677
Deductions From Revenue										
Total Deductions	1,444,475	1,781,135	336,660	18.9%	1,717,299	8,457,145	10,192,385	1,735,240	17.0%	8,302,529
<i>Revenue Deductions %</i>	<i>35.4%</i>	<i>38.1%</i>			<i>44.4%</i>	<i>35.6%</i>	<i>38.1%</i>			<i>37.2%</i>
Net Patient Revenue	2,639,689	2,887,927	(248,238)	(8.6%)	2,153,798	15,313,785	16,532,348	(1,218,563)	(7.4%)	14,035,148
Other Operating Revenue	5,794	10,449	(4,655)	(44.6%)	5	8,019	62,693	(54,674)	(87.2%)	105
Total Operating Revenue	2,645,483	2,898,376	(252,893)	(8.7%)	2,153,803	15,321,805	16,595,041	(1,273,236)	(7.7%)	14,035,253
Operating Expenses										
Salaries & Wages	1,266,425	1,288,817	22,392	1.7%	1,150,435	7,050,248	7,513,833	463,584	6.2%	6,549,300
Contract Labor	232,947	217,043	(15,904)	(7.3%)	225,526	1,385,582	1,216,656	(168,926)	(13.9%)	1,006,095
Benefits	313,603	312,140	(1,463)	(0.5%)	282,079	1,746,924	1,865,103	118,179	6.3%	1,573,696
Total Labor Expenses	1,812,975	1,818,000	5,025	0.3%	1,658,040	10,182,755	10,595,592	412,837	3.9%	9,129,092
Professional Fees	259,275	227,544	(31,731)	(13.9%)	262,739	1,656,420	1,365,265	(291,155)	(21.3%)	1,473,621
Purchased Services	240,614	286,301	45,687	16.0%	229,539	1,510,687	1,717,806	207,120	12.1%	1,355,416
Drugs & Pharmaceuticals	78,739	51,697	(27,043)	(52.3%)	47,567	430,607	306,834	(123,773)	(40.3%)	282,548
Medical Supplies	13,884	31,985	18,101	56.6%	17,812	103,122	187,470	84,348	45.0%	140,024
Other Supplies	89,214	101,085	11,871	11.7%	115,470	531,726	606,510	74,784	12.3%	580,545
Lease and Rental	(1,100)	-	1,100	0.0%	-	3,300	-	(3,300)	0.0%	-
Maintenance & Repairs	9,597	22,954	13,358	58.2%	4,660	116,192	137,727	21,535	15.6%	98,499
Other Expenses	59,813	87,993	28,180	32.0%	61,670	415,713	519,063	103,350	19.9%	463,907
Utilities	30,243	26,508	(3,735)	(14.1%)	25,683	157,989	159,046	1,056	0.7%	153,539
Insurance	19,860	21,547	1,687	7.8%	21,184	119,484	129,284	9,800	7.6%	127,600
Depreciation & Amortization	100,737	98,122	(2,615)	(2.7%)	75,165	608,100	575,977	(32,123)	(5.6%)	460,956
Total Operating Expenses	2,713,851	2,773,736	59,885	2.2%	2,519,530	15,836,094	16,300,574	464,480	2.8%	14,265,745
Operating Income / (Loss)	(68,368)	124,640	(193,008)	(154.9%)	(365,727)	(514,289)	294,467	(808,756)	(274.7%)	(230,492)
Non-Operating										
Property Taxes	93,248	91,439	1,809	2.0%	89,427	572,328	548,633	23,694	4.3%	536,560
Non-Operating Revenue	32,727	9,361	23,366	249.6%	1,178	119,933	56,169	63,765	113.5%	30,763
Interest Expense	(26,521)	(27,066)	546	(2.0%)	(20,614)	(150,736)	(162,398)	11,663	(7.2%)	(128,866)
Investment Income	50,746	25,104	25,642	102.1%	28,838	257,761	150,627	107,134	71.1%	115,443
Gain(Loss) on Sale of Assets	1,888	-	1,888	0.0%	-	(13,036)	-	(13,036)	0.0%	-
Total Non-Operating	152,088	98,838	53,249	53.9%	98,829	786,250	593,030	193,220	32.6%	553,901
Change in Net Position	83,720	223,478	(139,758)	(62.5%)	(266,898)	271,961	887,497	(615,536)	(69.4%)	323,409



Southern Coos Hospital & Health Center

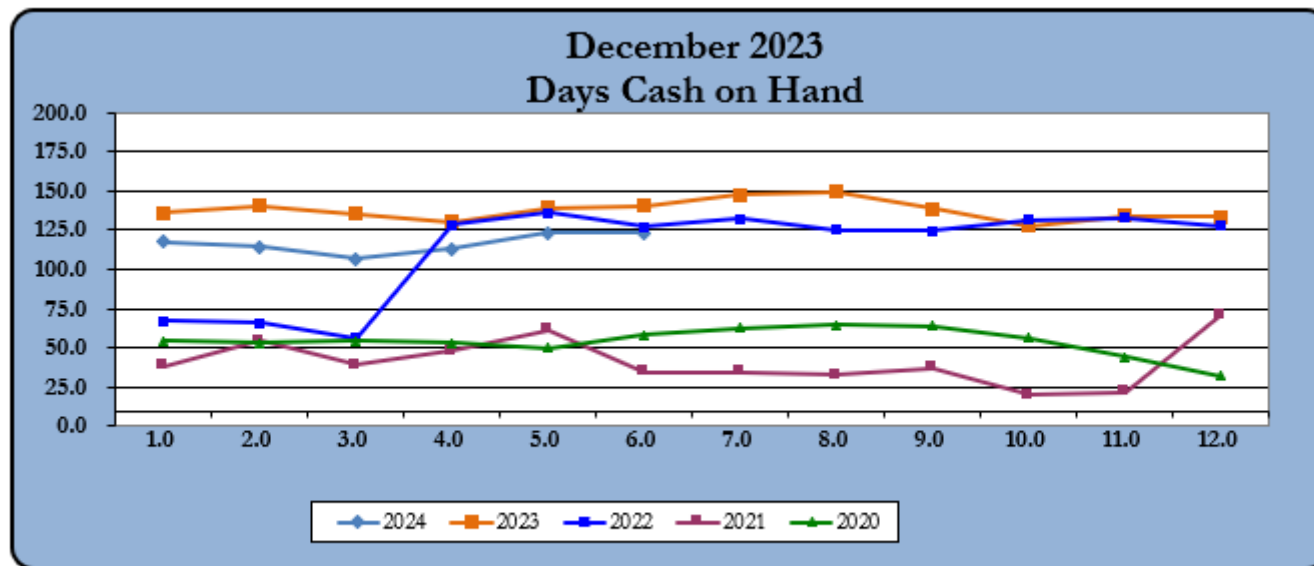
Income Statement

For The Period Ending December 2023

Comparison to Prior Months

	Current FY 2024					
	Jul-2023	Aug-2023	Sep-2023	Oct-2023	Nov-2023	Dec-2023
Patient Revenue						
Inpatient	884,189	1,128,762	1,101,722	1,018,842	1,060,741	1,024,177
Outpatient	3,774,864	4,095,150	2,859,737	2,826,783	2,964,738	3,059,987
Total Patient Revenue	3,774,864	4,095,150	3,961,459	3,845,624	4,025,479	4,084,164
Deductions From Revenue						
Charity Services	19,129	18,966	26,747	8,753	18,218	26,530
Contractual Allowances	1,385,666	1,612,254	964,160	1,119,403	1,154,956	1,255,821
Other Discounts	73,845	219,681	240,320	88,409	96,974	174,936
Bad Debt	(12,609)	(9,061)	168	(4,327)	(8,982)	(12,813)
Total Deductions	1,466,030	1,841,841	1,231,396	1,212,238	1,261,165	1,444,475
Net Patient Revenue	2,293,023	2,253,309	2,730,063	2,633,387	2,764,314	2,639,689
Other Operating Revenue	45	20	55	880	1,226	5,794
Total Operating Revenue	2,293,068	2,253,329	2,730,118	2,634,267	2,765,540	2,645,483
Operating Expenses						
Salaries & Wages	1,085,914	1,105,312	1,126,071	1,296,214	1,170,312	1,266,425
Benefits	359,248	228,508	172,069	366,228	307,268	313,603
Contract Labor	232,337	283,570	229,496	202,973	204,260	232,947
Professional Fees	274,043	271,895	274,475	295,359	281,372	259,275
Purchased Services	270,261	259,262	254,426	234,027	252,096	240,614
Medical Supplies	15,493	18,874	20,516	16,269	18,085	13,884
Drugs & Pharmaceuticals	91,428	57,011	79,431	64,809	59,188	78,739
Other Supplies	85,676	125,366	59,375	76,376	95,720	89,214
Depreciation & Amortization	96,912	97,554	97,335	114,846	100,717	100,737
Lease and Rental	-	1,100	1,100	1,100	1,100	(1,100)
Maintenance & Repairs	28,446	21,338	10,792	18,279	27,739	9,597
Utilities	24,281	25,030	28,084	19,831	30,521	30,243
Insurance	19,860	19,860	19,860	19,860	20,185	19,860
Other Expenses	536	92,112	100,380	70,668	92,204	59,813
Total Operating Expenses	2,584,438	2,606,791	2,473,409	2,796,838	2,660,767	2,713,851
Excess of Revenue Over Expenses	(291,370)	(353,462)	256,709	(162,571)	104,773	(68,368)
Non-Operating						
Unrestricted Contributions	102,269	89,427	89,427	104,710	93,248	93,248
Other Non-Operating Revenue\Expense from Operations	2,271,111	46,708	11,292	5,554	20,705	32,727
Investment Income	39,558	40,833	40,730	44,134	41,760	50,746
Gain(Loss) on Sale of Assets	-	-	-	(14,924)	-	1,888
Total Non-Operating	144,774	176,967	141,449	139,474	155,713	178,608
Interest Expense	(26,198)	(25,964)	(25,758)	(17,245)	(29,051)	(26,521)
Excess of Revenue Over Expenses	(172,794)	(202,459)	372,401	(40,342)	231,435	83,720





Calculation:

Total Unrestricted Cash on Hand

Daily Operating Cash Needs

Definition:

This ratio quantifies the amount of cash on hand in terms of how many "days" an organization can survive with existing cash reserves.

Desired Position:

Upward trend, above the median

Year	Average
2024	116.4
2023	137.8
2022	113.0
2021	41.2
2020	54.0

Benchmark

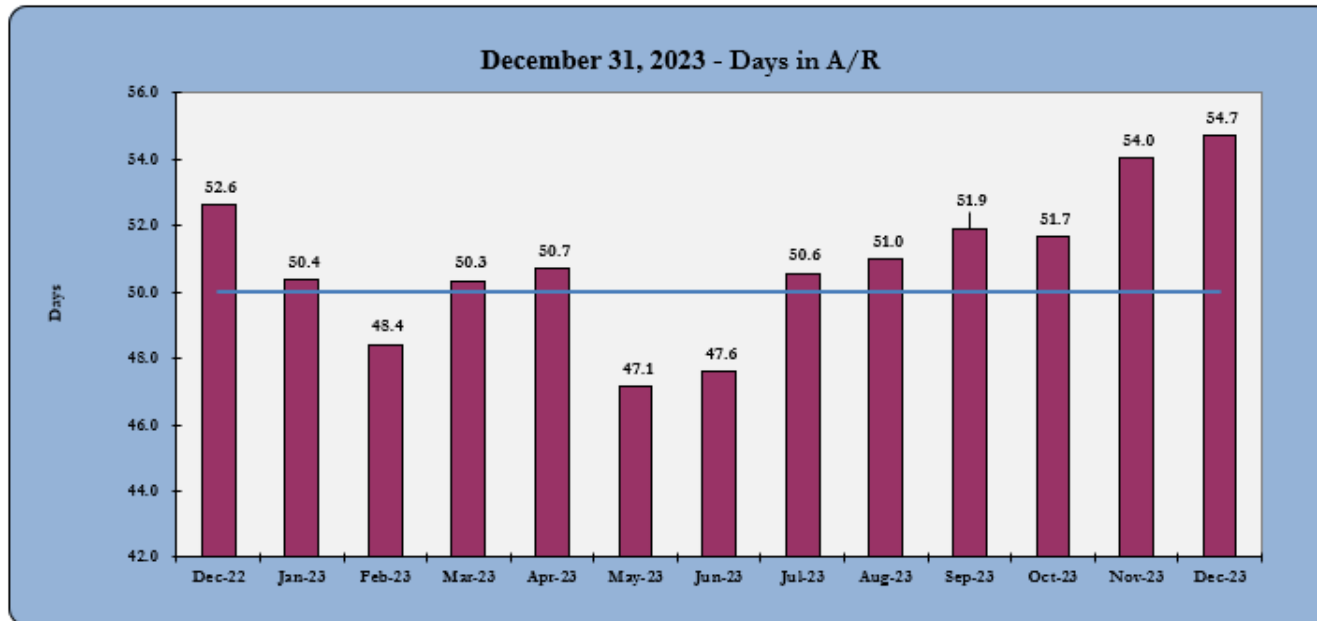
80 Days

How ratio is used:

This ratio is frequently used by bankers, bondholders and analysts to gauge an organization's liquidity--and ability to meet short term obligations as they mature.

Fiscal	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>
2024	117.7	114.5	106.8	113.1	123.1	123.3						
2023	135.9	140.8	135.2	130.5	139.4	140.7	147.8	149.7	138.9	127.8	134.2	133.3
2022	67.2	66.2	56.6	128.6	136.1	127.4	132.1	125.1	124.6	131.5	132.8	127.5
2021	38.7	54.6	39.1	48.2	61.6	34.4	34.6	33.0	37.2	19.9	21.9	70.8
2020	54.3	53.4	54.2	53.3	50.3	58.3	62.6	64.9	63.8	56.4	44.0	32.0





Calculation: Gross Accounts Receivable

Average Daily Revenue

Definition: Considered a key "liquidity ratio" that calculates how quickly accounts are being paid.

Desired Position: Downward trend below the median, and below average.

Benchmark **50**

How ratio is used: Used to determine timing required to collect accounts. Usually, organizations below the average Days in AR are likely to have higher levels of Days Cash on Hand.

	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23
A/R (Gross)	6,684,720	6,158,963	5,756,386	6,096,420	6,038,783	5,617,678	5,350,234	5,896,120	6,202,815	6,668,233	6,683,559	7,026,722	7,073,822
Days in AR	52.6	50.4	48.4	50.3	50.7	47.1	47.6	50.6	51.0	51.9	51.7	54.0	54.7
	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23
A/R (Gross)	6,684,720	6,158,963	5,756,386	6,096,420	6,038,783	5,617,678	5,350,234	5,896,120	6,202,815	6,668,233	6,683,559	7,026,722	7,073,822
Days in Month	31	31	28	31	30	31	30	31	31	30	31	30	31
Monthly Revenue	3,871,096	3,560,966	3,266,860	4,071,756	3,262,905	3,627,380	3,339,613	3,759,053	4,095,150	3,961,459	3,845,624	4,025,479	4,025,479
3 Mo Avg Daily Revenue	127,053	122,287	118,877	121,106	119,118	119,153	112,416	116,587	121,672	128,431	129,372	130,028	129,311
Days in AR	52.6	50.4	48.4	50.3	50.7	47.1	47.6	50.6	51.0	51.9	51.7	54.0	54.7



SOUTHERN COOS HOSPITAL & HEALTH CENTER
CAPITAL PURCHASES SUMMARY

FY2024

Approved Projects:

Project Name	Department	Budgeted Amount	Total Spending	Amount Remaining	Date Completed
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Non-Threshold Capital Purchases (<\$15,000)

New desk/workspace	ER	\$ 14,500.00		\$ 14,500.00	
Desk Dividers	Information Systems	\$ 10,000.00		\$ 10,000.00	
Ortho MTS Workstation	Lab	\$ 10,000.00		\$ 10,000.00	
Refrigerator Double Doors	Lab	\$ 10,000.00		\$ 10,000.00	
ID TipMaster	Lab	\$ 5,000.00		\$ 5,000.00	
Reclining Chairs	MedSurg	\$ 10,500.00		\$ 10,500.00	
Bed Alarm System	MedSurg	\$ 10,000.00		\$ 10,000.00	
Suction flow meters (19)	MedSurg	\$ 9,595.00		\$ 9,595.00	
UHS Blanket Warming Unit	MedSurg	\$ 7,500.00		\$ 7,500.00	
External automatic door near MRI	Radiology	\$ 10,000.00		\$ 10,000.00	
Blanket Warmers	Radiology	\$ 7,335.00	\$ 5,631.00	\$ 1,704.00	9.30.23
Ultrasound Probe hockey stick	Radiology	\$ 7,000.00		\$ 7,000.00	
PAPR	Radiology	\$ 12,000.00		\$ 12,000.00	
Door security	Radiology	\$ 4,000.00		\$ 4,000.00	

Not in Budget (<\$15,000)

Clinic Lobby Refresh	Clinic	\$ -	\$ 6,525	\$ (6,525.00)	11.30.23
IS Office Relocation	Information Systems	\$ -	\$ 13,812	\$ (13,812.10)	

\$ 127,430	\$ 25,968	\$ 101,462
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SOUTHERN COOS HOSPITAL & HEALTH CENTER
CAPITAL PURCHASES SUMMARY

FY2024

Approved Projects:

Project Name	Department	Budgeted Amount	Total Spending	Amount Remaining	Date Completed
Threshold Projects (>\$15,000)					
Air Handler Fin replacement	Engineering	\$ 70,000.00		\$ 70,000.00	
Outside Sign Upgrades	Engineering	\$ 24,500.00		\$ 24,500.00	
Gurney (3)	ER	\$ 43,700.00		\$ 43,700.00	
EKG Machine	ER	\$ 15,000.00	\$ 19,967.79	\$ (4,967.79)	
Wi-Fi System Upgrade	Information Systems	\$ 22,000.00		\$ 22,000.00	
Security Camera System Expansion	Information Systems	\$ 21,000.00		\$ 21,000.00	
DataCenter Battery Backup Replacement	Information Systems	\$ 20,000.00		\$ 20,000.00	
Storage Server Replacement	Information Systems	\$ 15,000.00		\$ 15,000.00	
BACT Alert 360 D Replacement	Lab	\$ 20,000.00		\$ 20,000.00	
Bariatric Bed	MedSurg	\$ 35,000.00		\$ 35,000.00	
Cardiac Monitors (8)	MedSurg	\$ 25,000.00		\$ 25,000.00	
Drug Dispensing System	Pharmacy	\$ 170,000.00		\$ 170,000.00	
Ultrasound Probe Cardiac 3D X5-1	Radiology	\$ 23,000.00		\$ 23,000.00	
Ultrasound Echo Bed	Radiology	\$ 19,203.00		\$ 19,203.00	
AMSCO Washer	Surgery	\$ 62,000.00		\$ 62,000.00	
Construction for Washer	Surgery	\$ 44,500.00		\$ 44,500.00	
Not in Budget (>\$15,000)		\$ -		\$ -	
		\$ 629,903	\$ 19,968	\$ 609,935	
Grand Total		\$ 757,333	\$ 45,936	\$ 711,397	

FY2024

Grant Funded Projects:

Project Name	Department	Budgeted Amount	Total Spending	Amount Remaining	Date Completed
2019 Ford F-350	Hospital	\$ 54,290.50	\$ 54,291	\$ -	10.31.23
Emergency Response Trailer	Hospital	63,171	63,171	\$ -	10.31.23
		\$ 117,462	\$ 117,462	\$ -	



All Providers

For The Budget Year 2024

	Current Budget YTD													FY24 Budget	Variance
	ACT JUL	BUD JUL	ACT AUG	BUD AUG	ACT SEP	BUD SEP	ACT OCT	BUD OCT	ACT NOV	BUD NOV	ACT DEC	BUD DEC	ACT YTD		
Provider Productivity Metrics															
Clinic Days	72	54	77	57	64	57	57	76	56	76	55	65	381	386	(5)
Total Visits	475	364	530	399	392	403	462	526	497	544	438	517	2794	2,753	41
Visits/Day	6.6	6.7	6.9	7.0	6.1	7.1	8.1	6.9	8.9	7.2	8.0	7.9	7.3	7.1	0.2
Total RVU	1,062.44	815.78	1,131.34	916.29	924.00	922.21	1,035.21	1,108.17	1,021.16	1,138.06	844.60	1,095.48	6,018.75	5,995.99	22.76
RVU/Visit	2.24	2.24	2.13	2.30	2.36	2.29	2.24	2.10	2.05	2.09	1.93	2.12	2.15	2.18	(0.02)
RVU/Clinic Day	14.86	15.07	14.69	16.05	14.44	16.15	18.16	14.55	18.24	14.96	15.36	16.82	15.82	15.55	0.27
Gross Revenue/Visit	381.78	395.56	375.49	412.17	482.56	413.93	389.42	364.88	348.70	360.20	454.46	418.45	401.50	392.53	8.97
Gross Revenue/RVU	170.69	176.55	175.91	179.28	204.72	180.91	173.79	173.35	169.71	172.24	235.68	197.47	186.38	180.25	6.13
Net Rev/RVU	75.85	80.78	76.83	82.14	88.11	82.36	75.89	76.44	71.62	77.04	100.93	87.97	80.72	81.12	(0.39)
Expense/RVU	111.15	157.76	129.65	138.17	120.94	134.77	141.54	121.67	105.89	115.58	169.11	121.46	128.60	129.92	(1.33)
Diff	(35.30)	(76.97)	(52.82)	(56.04)	(32.83)	(52.41)	(65.65)	(45.23)	(34.27)	(38.53)	(68.18)	(33.49)	(47.87)	(48.81)	0.93
Net Rev/Day	1,127.08	1,217.39	1,128.78	1,318.26	1,272.09	1,330.34	1,378.32	1,112.07	1,306.08	1,152.30	1,549.86	1,480.02	1,276.91	1,261.01	15.90
Expense/Day	1,651.58	2,377.37	1,904.84	2,217.61	1,746.09	2,176.93	2,370.57	1,770.05	1,930.94	1,728.64	2,596.86	2,043.52	2,034.15	2,019.76	14.39
Diff	(524.50)	(1,159.98)	(776.07)	(899.35)	(474.00)	(846.58)	(1,192.26)	(657.98)	(624.86)	(576.34)	(1,047.00)	(563.50)	(757.24)	(758.75)	1.51
Patient Revenue															
Outpatient															
Total Patient Revenue	181,345	144,030	199,009	164,273	189,164	166,839	179,914	192,097	173,303	196,016	199,052	216,322	1,121,786	1,080,776	41,010
Deductions From Revenue															
Total Deductions From Revenue (Note A)	100,759	78,129	112,093	89,011	107,750	90,887	101,350	107,387	100,163	108,335	113,809	119,955	635,924	594,411	41,513
Net Patient Revenue	80,587	65,901	86,916	75,262	81,414	75,952	78,564	84,710	73,141	87,681	85,242	96,368	485,863	486,365	(503)
Total Operating Revenue	80,587	65,901	86,916	75,262	81,414	75,952	78,564	84,710	73,141	87,681	85,242	96,368	485,863	486,365	(503)
Operating Expenses															
Salaries & Wages	61,877	70,764	86,051	70,764	65,014	69,095	86,903	71,845	55,719	70,141	83,819	71,845	439,384	424,453	14,931
Benefits	3,426	8,703	6,338	7,979	4,569	7,478	12,992	7,835	10,408	7,582	10,673	7,835	48,406	47,412	994
Medical Supplies	0	496	0	567	131	567	57	638	1,273	567	570	0	2,032	2,837	(805)
Other Supplies	746	132	36	132	579	132	510	132	1,969	132	709	132	4,548	794	3,754
Other Expenses	2,500	2,225	1,667	2,225	1,667	2,225	2,555	2,225	2,847	2,225	4,306	2,225	15,540	13,353	2,188
Allocation Expense	49,539	46,373	52,526	44,940	39,750	44,787	43,546	52,155	35,835	50,888	42,750	51,021	263,946	290,163	(26,218)
Total Operating Expenses	118,088	128,694	146,673	126,608	111,750	124,285	146,523	134,831	108,133	131,536	142,827	133,058	773,993	779,012	(5,019)
Excess of Operating Rev Over Exp	(37,501)	(62,793)	(59,757)	(51,346)	(30,336)	(48,333)	(67,959)	(50,121)	(34,992)	(43,855)	(57,585)	(36,691)	(288,130)	(292,647)	4,516
Total Non-Operating Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Excess of Revenue Over Expenses	(37,501)	(62,793)	(59,757)	(51,346)	(30,336)	(48,333)	(67,959)	(50,121)	(34,992)	(43,855)	(57,585)	(36,691)	(288,130)	(292,647)	4,516

Note A - Average Collection Rate = 41% of Gross Charges, therefore the Deduction Rate is 59% of Gross Charges



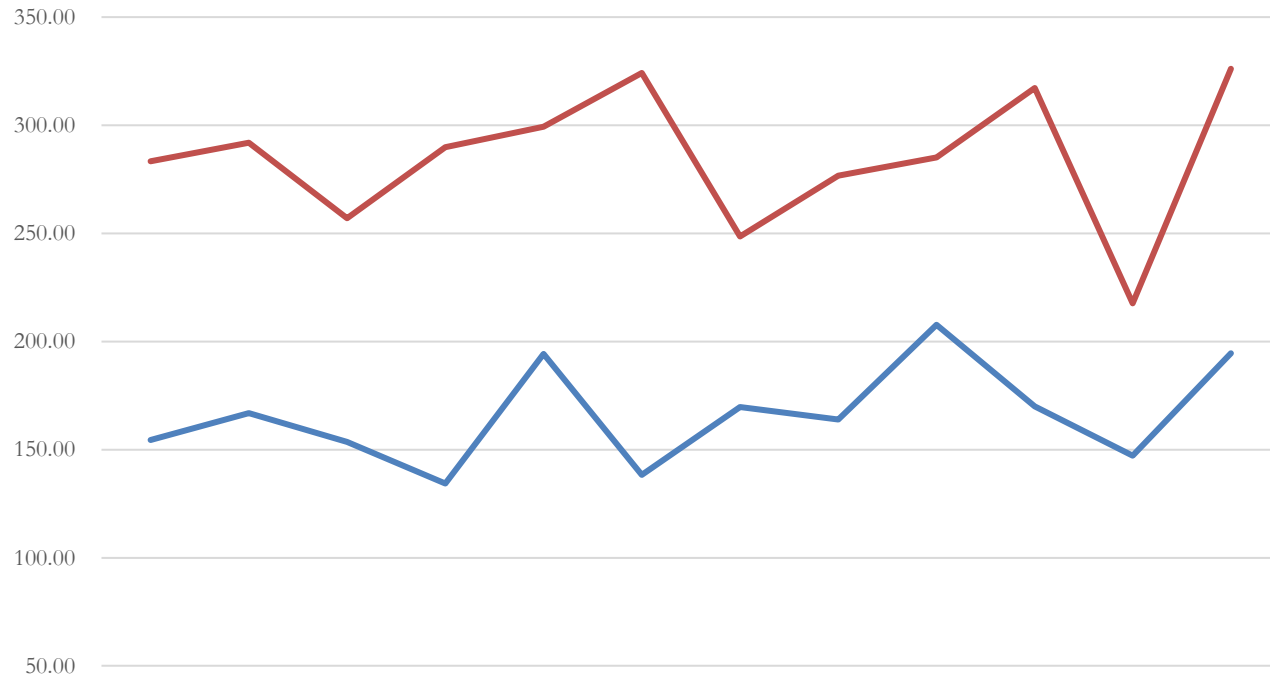
Southern Coos Hospital & Health Center

Summary Statements of Revenues, Expenses, and Changes in Net Position
For The Period Ending December 31, 2023

	Current Month - Dec-2023			Year To Date - Dec-2023		
	Hospital	Clinic Providers	Dec-2023	Hospital	Clinic Providers	Dec-2023
	Actual	Actual	Actual	Actual	Actual	Actual
Patient Revenue						
Inpatient	1,024,177	-	1,024,177	6,218,433	-	6,218,433
Outpatient	2,860,936	199,052	3,059,987	16,430,711	1,121,786	17,552,497
Total Patient Revenue	3,885,113	199,052	4,084,164	22,649,143	1,121,786	23,770,930
Deductions From Revenue						
Total Deductions	1,330,666	113,809	1,444,475	7,821,221	635,924	8,457,145
<i>Revenue Deductions %</i>	<i>34.3%</i>	<i>57.2%</i>	<i>35.4%</i>	<i>34.5%</i>	<i>56.7%</i>	<i>35.6%</i>
Net Patient Revenue	2,554,447	85,242	2,639,689	14,827,923	485,863	15,313,785
Other Operating Revenue	5,794	-	5,794	8,019	-	8,019
Total Operating Revenue	2,560,241	85,242	2,645,483	14,835,942	485,863	15,321,805
Operating Expenses						
Total Labor Expenses	1,718,483	94,493	1,812,975	9,694,965	487,790	10,182,755
Total Other Operating Expenses	852,541	48,335	900,876	5,367,136	286,203	5,653,339
Total Operating Expenses	2,571,024	142,827	2,713,851	15,062,101	773,993	15,836,094
Operating Income / (Loss)	(10,783)	(57,585)	(68,368)	(226,159)	(288,130)	(514,289)
Net Non-Operating Revenues	152,088	0	152,088	786,250	0	786,250
Change in Net Position	141,305	(57,585)	83,720	560,091	(288,130)	271,961
Collection Rate %	65.7%	42.8%	64.6%	65.5%	43.3%	64.4%
Compensation Ratio %	67.1%	110.9%	68.5%	65.3%	100.4%	66.5%
OP EBIDA Margin \$	89,954	(57,585)	32,369	381,941	(288,130)	93,811
OP EBIDA Margin %	3.5%	(67.6%)	1.2%	2.6%	(59.3%)	0.6%
Total Margin (%)	5.5%	(67.6%)	3.2%	3.8%	(59.3%)	



Net Revenue/Expense Per Clinic Visit - Clinic Combined



	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
Net Rev/Visit	154.49	166.83	153.59	134.37	194.29	138.34	169.66	163.99	207.69	170.05	147.16	194.62
Expenses/Visit	283.33	291.97	257.00	289.88	299.36	324.20	248.61	276.74	285.08	317.15	217.57	326.09



Surgical Services Income Summary

All Providers

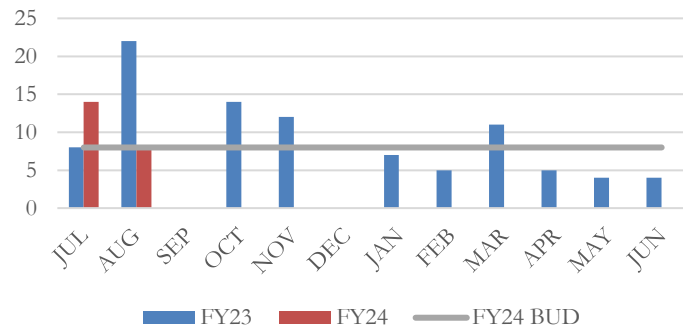
For The Budget Year 2024

For The Budget Year 2024														Current Budget YTD	
	ACT JUL	BUD JUL	ACT AUG	BUD AUG	ACT SEP	BUD SEP	ACT OCT	BUD OCT	ACT NOV	BUD NOV	ACT DEC	BUD DEC	ACT FY 24 YTD	FY24 Budget	Variance
Provider Productivity Metrics															
Productive Days	21	21	23	23	21	21	22	22	22	22	21	21	109	109	0
Total Visits	20	29	21	29	4	29	12	29	14	29	0	29	71	174	(103)
Visits/Day	1.0	1.4	0.9	1.3	0.2	1.4	0.5	1.3	0.6	1.3	0.0	1.4	0.7	1.6	(0.9)
Gross Revenue/Visit	1,791.35	10,041.13	2,255.18	10,041.13	260.11	10,041.13	380.42	10,041.13	510.60	10,126.04	-	10,041.13	1,351.26	10,055.28	(8,704.01)
Net Rev/Day	1,006.57	8,181.13	1,214.86	7,469.72	29.23	8,181.13	122.43	7,809.26	191.71	7,875.30	-	8,181.13	519.31	9,470.41	(8,951.10)
Expense/Day	5,091.41	5,707.17	3,994.01	5,190.86	5,508.10	5,496.10	4,966.83	5,497.99	6,098.48	5,351.71	6,363.83	5,944.04	6,552.84	6,692.87	(140.03)
Diff	(4,084.84)	2,473.96	(2,779.15)	2,278.86	(5,478.87)	2,685.02	(4,844.41)	2,311.27	(5,906.78)	2,523.58	(6,363.83)	2,237.08	(6,033.53)	2,777.54	(8,811.08)
Patient Revenue															
Outpatient															
Total Patient Revenue	35,827	291,193	47,359	291,193	1,040	291,193	4,565	291,193	7,148	293,655	0	291,193	95,940	1,749,618	(1,653,679)
Deductions From Revenue															
Total Deductions From Revenue (Note A)	14,689	119,389	19,417	119,389	427	119,389	1,872	119,389	2,931	120,399	0	119,389	39,335	717,344	(678,008)
Net Patient Revenue	21,138	171,804	27,942	171,804	614	171,804	2,693	171,804	4,218	173,257	0	171,804	56,604	1,032,275	(975,670)
Total Operating Revenue	21,138	171,804	27,942	171,804	614	171,804	2,693	171,804	4,218	173,257	0	171,804	56,604	1,032,275	(975,670)
Operating Expenses															
Salaries & Wages	47,576	78,269	47,521	78,269	66,219	75,837	64,725	80,531	76,281	78,026	90,236	82,131	383,703	473,065	(89,362)
Benefits	14,787	23,202	9,004	22,742	9,890	21,204	14,242	22,046	13,592	21,335	14,281	22,046	75,796	132,575	(56,779)
Purchased Services	36,435	291	27,445	291	28,005	291	22,780	291	19,135	291	15,400	291	149,200	1,747	147,453
Medical Supplies	2,130	12,946	1,948	12,946	1,389	12,944	3,038	12,946	1,708	12,944	2,566	12,946	12,778	77,673	(64,895)
Other Supplies	280	2,289	78	2,289	155	2,289	(842)	2,289	10,049	2,289	7,395	4,558	48,703	27,351	21,353
Maintenance and Repairs	5,573	2,269	5,728	2,269	1,835	2,269	5,188	2,269	13,262	2,269	3,624	2,269	35,211	13,615	21,596
Other Expenses	139	583	139	583	8,177	583	139	583	139	583	139	583	8,869	3,497	5,372
Total Operating Expenses	106,920	119,850	91,862	119,390	115,670	115,418	109,270	120,956	134,167	117,738	133,640	124,825	714,260	729,523	(15,263)
Excess of Operating Rev Over Exp	(85,782)	51,953	(63,921)	52,414	(115,056)	56,385	(106,577)	50,848	(129,949)	55,519	(133,640)	46,979	(657,655)	302,752	(960,407)
Total Non-Operating Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Excess of Revenue Over Expenses	(85,782)	51,953	(63,921)	52,414	(115,056)	56,385	(106,577)	50,848	(129,949)	55,519	(133,640)	46,979	(657,655)	302,752	(960,407)

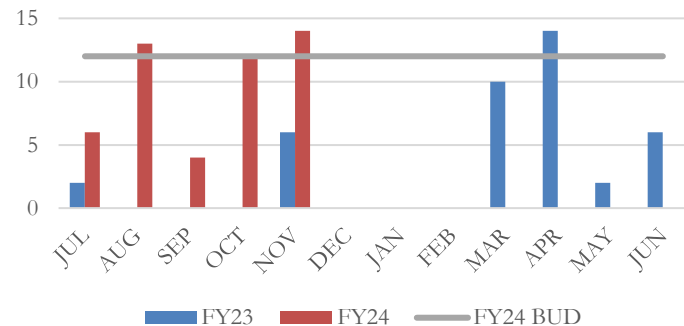
Note A - Average Collection Rate =59% of Gross Charges, therefore the Deduction Rate is 41% of Gross Charges



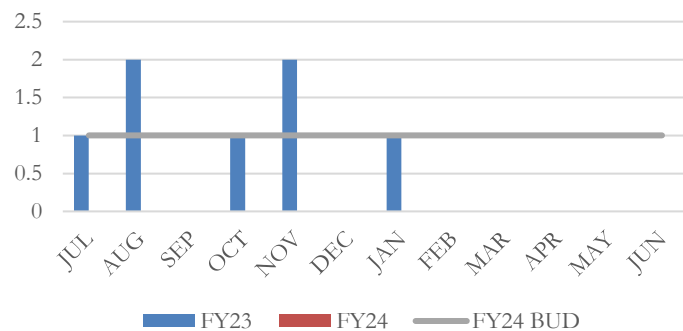
Endoscopies



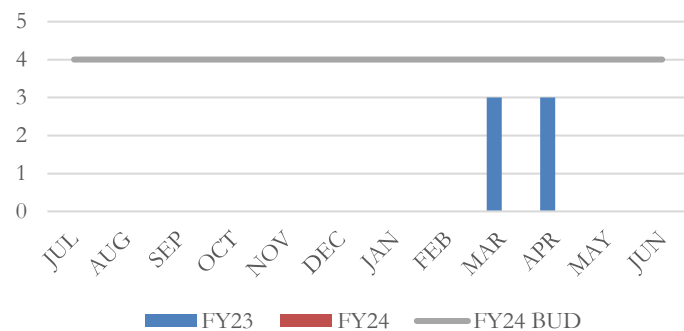
Pain Procedures



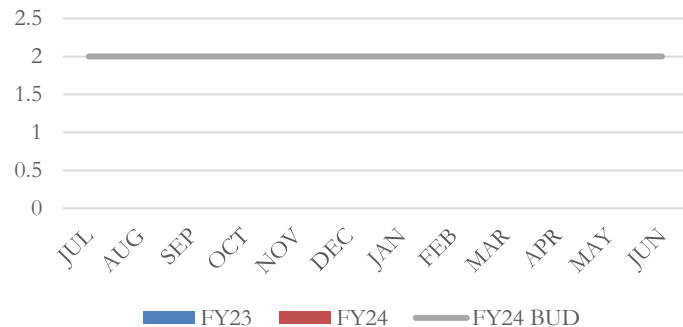
Cardioversions



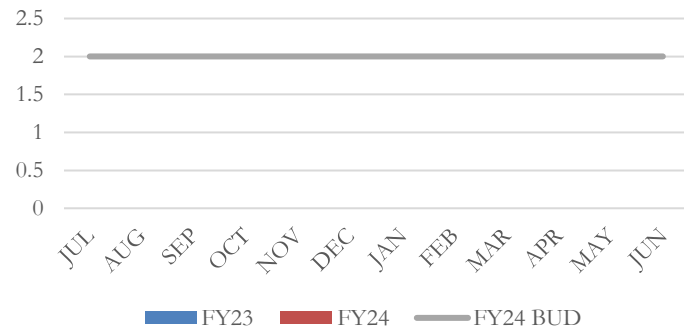
Fractures/Majors



Total Joints



Arthroscopies



ER Provider Income Summary

All Providers

For The Budget Year 2024

													Current Budget YTD		
	ACT JUL	BUD JUL	ACT AUG	BUD AUG	ACT SEP	BUD SEP	ACT OCT	BUD OCT	ACT NOV	BUD NOV	ACT DEC	BUD DEC	ACT YTD	FY24 Budget	Variance
Provider Productivity Metrics															
Productive Days	31	31	31	31	30	30	31	31	30	30	31	31	184	184	0
Total Visits	480	516	452	460	466	473	467	493	410	502	460	480	2735	2,924	(189)
Visits/Day	15.5	16.6	14.6	14.8	15.5	15.8	15.1	15.9	13.7	16.7	14.8	15.5	14.9	15.9	(1.0)
Operating Expenses															
Purchased Services	182,497	150,000	183,005	150,000	197,977	150,000	195,899	150,000	188,065	150,000	193,876	150,000	1,141,319	900,000	241,319
Other Expenses	0	0	4,427	0	4,836	0	6,145	0	4,363	0	180	0	19,951	0	19,951
Total Operating Expenses	182,497	150,000	187,432	150,000	202,814	150,000	202,044	150,000	192,428	150,000	194,056	150,000	1,161,271	900,000	261,271

