



**Board of Directors Executive Session & Regular Meeting  
April 27, 2023 6:00 p.m.**

**AGENDA**

Executive Session Under 192.660(2)(c) to consider matters pertaining to the function of the medical staff of a public hospital licensed pursuant to ORS 441.015 Licensing of facilities and health maintenance organizations. No decisions shall be made in Executive Session.

- I. Executive Session Call to Order
  1. Quality & Patient Safety Report
  2. Risk & Compliance Report
  3. Medical Staff Credentialing & Privileging Report
- II. Open Session Call to Order – To begin at approximately 6:30pm
  1. Roll Call – Is Quorum Present
  2. Motion to Approve Agenda
  3. Motions from Executive Session:
    - a. Quality & Patient Safety Report
    - b. Risk & Compliance Report
    - c. Medical Staff Credentialing & Privileging Report
  4. Public Input
- III. Consent Agenda
  1. Meeting Minutes
    - a. Regular Meeting–03/23/23.....1
    - b. Executive Session–03/23/23 (provided in Executive Session)
  2. Monthly Counsel Invoices Robert S. Miller III – Invoice #1242 4-5-23.....7
  3. Motion to Approve Consent Agenda
- IV. Staff Reports
  1. CEO Report.....8
  2. Multi-Specialty Clinic Report .....10
  3. CNO Report .....13
  4. CFO Report .....18
  5. CIO Report .....19
  6. SCHD Foundation Report .....21
  7. Strategic Plan Report .....(under separate cover)
- V. Monthly Financial Statements: Review .....22
- VI. Old Business
  1. None
- VII. New Business
  1. Review & Motion - Resolution No. 2023-01 To Adopt the 2023 Coos County Multi-Jurisdictional Natural Hazards Mitigation Plan .....40  
(<https://www.co.coos.or.us/sheriff/page/natural-hazards-mitigation-plan>)
- VIII. Open Discussion & Adjournment



**Southern Coos Health District  
Board of Directors Meeting  
Open Session Minutes  
March 23, 2023**

- I. Executive Session Call to Order 6:00 p.m.** Executive Session Under ORS 192.660(2)(i) to evaluate the performance of an officer, employee or staff member if the person does not request an open meeting; 192.660(2)(c) to consider matters pertaining to the function of the medical staff of a public hospital licensed pursuant to ORS 441.015 Licensing of facilities and health maintenance organizations. No decisions shall be made in Executive Session.

**II. Open Session Call to Order 6:44 p.m.**

- 1. Roll Call – All Members Present:** Brent Bischoff, Board Chairman; Mary Schamehorn, Secretary; Norbert Johnson, Treasurer; Pamela Hansen and Tom Bedell, Directors. **Administration:** Raymond Hino, CEO; Jeremiah Dodrill, CFO; Cori Valet, CNO; Scott McEachern, CIO; Dawn Gray, Clinic Manager; P.J. Keizer, MD, Chief of Staff. **Others present:** Robert S. Miller, III, Legal Counsel; Kim Russell, Executive Assistant. **Press:** None.

**2. Approval of Agenda**

Mr. Bischoff noted the following additions to the agenda under Motions from Executive Session, the addition of d. CEO Evaluation and e. Revision of Medical Staff Bylaws.

Mary Schamehorn **moved** to approve the agenda with additions as noted. Pam Hansen **seconded** the motion. **All in favor. Motion passed.**

**3. Motions from Executive Session – Reports**

- a. Quality & Patient Safety Report.** Presented in Executive Session by Sharon Bischoff, Quality RN.
- b. Risk & Compliance Report** presented in Executive Session by Ray Hino, CEO
- c. Medical Staff Report** presented in Executive Session by Dr. PJ Keizer, Chief of Staff, included privileging and credentialing report and item e.) below, addition of provisional status privileges.

**2-Year Privileges – Reappointments**

Victoria Schmelzer, CRNA – Active – Anesthesia/Pain  
Aloysius Fobi, MD – Courtesy - Emergency Medicine  
Morgan Grove, OD – Courtesy - Optometry

### **Medical Staff Privilege Status Change**

David Rickman, MD - Courtesy - ED - Privileges to lapse 3/31/23  
Christine Mitchell, DO – Active to Courtesy per Bylaws 4.2-1

Tom Bedell **moved** to accept the Quality, Patient Safety, Risk & Compliance, and Medical Staff Credentialing Report. Pam Hansen **seconded** the motion. **All in favor. Motion passed.**

#### **d. CEO Evaluation**

Raymond T. Hino joined Southern Coos Hospital & Health Center as Chief Executive Officer on February 28, 2022. Highlights of Mr. Hino's first year included implementation of the new strategic plan, focus on improved financial performance, improved workplace culture, community and healthcare networking, government relations and DNV Critical Access Hospital Accreditation. The Board of Directors requested that Mr. Hino continue to focus on clinic financial stability, strategic plan initiatives, quality, DNV accreditation requirements and cultural improvements.

Mary Schamehorn **moved** that the Board offer Mr. Hino a salary increase of \$13,000 annually, beginning April 1, 2023, resulting in an annual salary of \$243,000. Norbert Johnson **seconded** the motion. **All in favor. Motion passed. Discussion:** Members noted their appreciation for Mr. Hino's efforts this past year. Mr. Hino thanked the Board for their partnership and the opportunity to serve the greater Bandon community.

#### **e. Revision to Medical Staff Bylaws to add classification of 1-year Provisional Status privileges.**

Mary Schamehorn **moved** to approve Medical Staff Bylaws as amended. Norbert Johnson **seconded** the motion. **All in favor. Motion passed.**

#### **4. Public Input**

None.

### **III. Consent Agenda**

#### **1. Meeting Minutes**

- a. Regular Meeting–02/23/23
- b. Executive Session–02/23/23 (provided in Executive Session)

#### **2. Monthly Counsel Invoice Robert S. Miller III – Invoice #1228 3/4/23**

Tom Bedell **moved** to accept the Consent Agenda. Pam Hansen **seconded** the motion. **All in favor. Motion passed. Discussion:** Mr. Miller confirmed that while the Counsel invoice is dated 3-4-23, because it must be approved by the Board at the next monthly meeting, the invoice is not "late" as appears to be noted.

## **IV. Staff Reports**

### **1. CEO Report**

Ray Hino, CEO, provided highlights from the CEO Report for the month of February. The Oregon Health Authority has indicated that mask mandates will be lifted April 3, except for those who are unvaccinated for flu or Covid when working with patients, through May 15. Mr. Hino was pleased to announce that Adam Mankowski, MD, has accepted the role of Emergency Department Medical Director, replacing Dr. Tami Marriott who requested to step down for personal reasons. Mr. Hino and the Board of Directors thanked Dr. Marriott for her service. Orthopedic surgery will resume at Southern Coos tomorrow, March 24, with more surgeries being scheduled. Board members would like to add marketing of orthopedic surgery to the Strategic Plan. The Executive Team attended the Oregon Association of Hospitals & Health Systems (OAHHS) Leadership Conference in Salem February 28-March 1. Strong support was received on Senate Bill 829, an appropriation of \$250,000 for engineering and architectural studies and the creation of a Master Facility Plan for the expansion of SCHHC. Critical Access Hospitals may be exempt from concerns outlined in House Bill 2697 regarding staffing committees and staffing ratios, more information to come. Mr. Hino plans to attend the annual Becker's Hospital Review annual conference in Chicago April 3-6. In the last month Mr. Hino has met with the following healthcare leaders: Jeff Lang, CEO, Coquille Valley Hospital (Coquille), John Kinna, CEO, North Bend Medical Center (5 locations, including Bandon), and Melissa Cribbins, Interim CEO, Coast Community Health Center (Bandon, Port Orford). Mr. Hino has identified a Board education vendor and self-assessment model in use in other District hospitals, with more information to be provided to the Board before June 1.

### **2. Clinic Report**

Dawn Gray, Clinic Manager, presented highlights from the report on February operations, reminding the Board that stats for February will be lower due to the shorter month. New providers are working to increase their numbers. We are pleased with the new billboard in Bandon on Hwy 101 featuring the Primary Care Clinic and hospital 24/7 Emergency Room services. Patient surveys through NRC Health have been positive. PCPCH (Patient-Centered Primary Care Home Program) designation will increase rate of reimbursement.

### **3. CNO Report**

Cori Valet, CNO, provided a summary of the CNO report for the month of February, adding the missing FTE metrics and providing staffing update. The implementation of the new Novarad PACS (Picture Archiving and Communications System), is complete with Dr. Keizer, Radiology Medical Director, adding that the transition is going well. Southern Coos has received a great rate of return and feedback from the new patient satisfaction surveys in areas of Observation, Emergency Department, Laboratory and Outpatient Services.

### **4. CFO Report**

Jeremiah Dodrill, CFO, provided a summary of department highlights for the month

of February. The budgeting process has begun with pre-work for department manager meetings per the Budget Timeline provided last month. Salary benchmarking is progressing with Human Resources. Mr. Dodrill welcomed new Controller, Brenda Sund, who will be joining the team this week.

## **5. CIO Report**

Scott McEachern, CIO, provided a summary of the CIO report for the month of February. Microsoft 365 implementation is on track. Novarad implementation is going well with thanks to Jeff Weymouth, IT Project Lead, and Debra Backman Medical Imaging Manager for their excellent work. Clinical Informatics, led by Shawn March, RN, continues to support projects across multiple departments including the Clinic, Dietary and site-wide text-based appointment reminder platform to include all ancillary departments. The HIM team is operating at full capacity, welcoming back one member from maternity leave, and has been integral in building new provider documentation deficiency tracking systems.

## **6. SCHD Foundation Report**

Mr. McEachern, Foundation Executive Director, provided a review of the Health Foundation 2023-2026 Strategic Plan presented and approved at the March 16 Foundation meeting, replacing the previous strategic plan from 2007. A full copy of the strategic plan is available upon request.

## **7. Strategic Plan Report**

Mr. Hino provided a review of status or changes in progress from prior month. The updated strategic plan can be found on the Southern Coos Hospital & Health Center website and intranet (for employee access). **Discussion:** Board members suggested that Pain Management needs to be marketed. The community needs to know Southern Coos is accepting new patients. Southern Coos is working with financial consultant CLA on what and how we can advertise as an allowable/reimbursable expense.

## **V. Monthly Financial Statements**

Jeremiah Dodrill, CFO, reviewed the financial statements reported for the month of February. Numbers reflect the shorter month. Inpatient and Emergency Departments have been busy. Mr. Dodrill noted the budgeted loss of (\$80,000) compared to actual of (\$325,000) that included the negotiated loss of (\$75,000) with separation from Western Healthcare emergency physician services. Administration and staff are focused on targeted efforts necessary to address issues as reflected in individual reports and strategic plan.

## **VI. Old Business**

1. None.

## VII. New Business

### 1. Employee Tuition Assistance Application

Cori Valet, CNO, presented the tuition assistance request SBAR (Situation, Background, Analysis, Recommendation) for Kaitlynn Rice, working in the Laboratory as an MLA II and currently enrolled in an online Medical Laboratory Technologist (MLT) degree program through Weber State University. In summary, the total cost of the program is \$12,036. The current tuition assistance policy states that secondary degrees may be reimbursed at 50-percent if the advanced degree is in a field of study applicable to the employee's current or impending position. Kaitlynn plans to apply for one of the vacant MLT positions currently filled by travel/contract staff. Kaitlynn holds a degree in biology therefore she would qualify for a 50% reimbursement if approved. **Discussion:** In return for the tuition assistance, Southern Coos requests a minimum 2-years of employment following completion of the degree program.

Norbert Johnson **moved** to approve the tuition assistance request for Kaitlynn Rice as described. Mary Schamehorn **seconded** the motion. All in favor. Motion passed.

### 2. Consideration of Project Management Team, Experis, for Selection of Electronic Health Record & Enterprise Resource Planning Products

Scott McEachern provided a review of Administration's recommendation to accept the proposal from consultant, Experis, which will allow a thorough assessment of full cost of ownership of a new EMR/ERP solution. Both EHR and ERP solutions will be evaluated simultaneously. Request for proposals will be accepted from selected EHR and ERP vendor to meet requirements for public procurement process. Final Vendor Selection recommendations to be presented to the Board on August 24, 2023. Estimated cost to be expensed is \$167,773. **Discussion:** Significant risks to the District have been identified in the areas of compliance with our quality requirements with CMS, as well as with medical staff recruitment and retention. Approximately fifty-two percent of cost is reimbursable from CMS. Reference calls have taken place with several consultants before making this recommendation. An ERP covers management of GL, fixed assets, materials management, and more. Both EMR and ERP are essential. Goal of 2024 to be fully tested, implemented and staff trained. Patient billing can be an issue in any EMR transition which may have contributed to losses at other hospitals; one of many considerations. This fee is not in the current budget. One option will be to retain the current EMR vendor, CPSI. The consultant, Experis, also offers subsequent project management and implementation support but that would be a separate proposal. Proposed expense may potentially be split over 2 fiscal years. \$84,000 can be put in next fiscal year budget. Current system costs will be offsets in budget. This proposed expense is less than 10% of total cost of ownership. This is a very large, expensive decision that is important to get right. Administration and staff do not have the time or expertise to perform the evaluation the consultant will complete.

Mary Schamehorn **moved** to authorize funds as requested of \$167,773 to engage with Experis for selection of electronic health record and enterprise resource planning systems. Norbert Johnson **seconded** the motion. Pamela Hanson **abstained**. Three votes in favor. **Motion passed.**

## **VIII. Open Discussion & Adjournment**

Mr. Johnson commented on the professionalism of the Quality and Patient Safety Committee meetings he attends every third Tuesday.

**At 8:43 p.m. the meeting adjourned.**

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Brent Bischoff, Chairman 4-27-2023

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Mary Schamehorn, Secretary 4-27-2023

# INVOICE

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## Southern Coos Hospital & Health Center

**Bill to**  
Southern Coos Hospital & Health  
Center  
900 11th Street SE  
Bandon, OR 97411 USA

**Invoice details**  
Invoice no.: 1242  
Invoice date: 04/05/2023  
Terms: Net 30  
Due date: 05/05/2023

	Product or service	Amount
1.	<b>Attorney</b> Service date: 03/23/2023 Meeting with CEO Hino re: Board topics; Executive Session and Board Meeting.	3.5 units × \$250.00 \$875.00
2.	<b>Attorney</b> Service date: 03/29/2023 Review request for attorney certification, First American Bancorp, lease payment consolidation. Conference CEO Hino & Board Chair Bischoff; execute and deliver.	2 units × \$250.00 \$500.00

**Ways to pay**

ApplePay

VISA

MasterCard

DISCOVER

AMERICAN EXPRESS

BANK

Total

\$1,375.00

Pay invoice





## Chief Executive Officer Report

**To:** Southern Coos Health District Board of Directors  
**FROM:** Raymond T. Hino, MPA, FACHE, CEO  
**Re:** CEO Report for SCHD Board of Directors, April 2023

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### COVID Update

The SCHHC Covid-19 Committee continues to meet every 2 weeks. Here are recent updates from the Committee:

- As I reported last month, we are now mask free, due to loosening of the regulations for masking in medical facilities. There are still some instances where employees who are not vaccinated for both COVID and the Flu, will need to mask when in patient contact until May 15.
- We are also removing the Negative Pressure tent during the week of April 17 to 21.

### DNV

- The primary activities in preparation for our DNV survey later this year, continue to be (1) Quality monitoring and (2) Policy and Procedure development and approval. We received a report from an Oregon hospital that underwent their most recent DNV survey in March. We are making sure that we are in compliance with the findings that were reported at that hospital.

### Medical Staff

- We have recently received notice that our Family Nurse Practitioner in our clinic, Debra Guzman, is going to be leaving us in June. We have offered Debra's position to our temporary Nurse Practitioner, Vincent Tyson, who is doing an excellent job in our clinic and has been very well received.

### Orthopedic Surgery Service

- We officially relaunched our Orthopedic surgery service on March 24. Since that date, we have completed 5 orthopedic surgery cases. All of them performed by Dr. Wes Johnson. He has reported that our surgery team is doing an excellent job and that he is enjoying working here at Southern Coos Hospital. All of the members of the South Coast Orthopedics Associates have privileges here at SCHHC, and are looking forward to scheduling cases here.

### SB 829

- I have been checking the Senate bill website and have noticed that our Senate Bill 829 has been referred to Ways & Means Committee on March 2. I followed up with Senator David Brock

Smith's Chief of Staff to determine next steps for our bill. SB 829, if approved, would provide \$250,000 in funds to architectural and engineering studies for an expansion of our current Southern Coos Hospital. Per Senator Smith's Chief of Staff, getting our bill to Ways & Means is a huge accomplishment and a very good sign. We are now at the stage of waiting. Our bill could be scheduled for another hearing in the future. She suggests that I send e-mails to the Co-Chairs of the Ways & Means Committee, to explain the urgency of this much needed funding and to request that it be assigned to a subcommittee for approval. I will follow up with her recommendations this month.

### **Becker's Annual Meeting and Conference on April 3-6**

- As reported last month, I did have the opportunity to attend and be a speaker at last month's Becker's Healthcare 13<sup>th</sup> Annual Meeting in Chicago. The topic for the panel that I served on, was "Creating Nimble Teams with a Great Culture." I thought that this was a perfect subject for me and our Southern Coos Hospital Team. I proudly told the audience of our journey in the past 12 months, which has included: a new strategic plan, DNV accreditation, recruitment of key leaders and medical staff and the resulting positive culture that we are developing here. We got many positive reports back from our audience for our inspirational message.

### **Board Self Assessments and Board Education**

- As reported last month, I have identified a vendor that provides Board Education Training and Board Self Assessment Surveys, that are specifically tailored to any size hospital, including small rural and public hospitals. I have known the principals of this company for approximately 15 years. I plan to bring forward a proposal from the company GovernWell, within the next 30 days.

### **Leadership Rounding**

- On April 11, it was my turn to conduct Leadership Rounding for Southern Coos Hospital. Norbert Johnson asked if he could accompany me. I was glad to have him in the room with me and to introduce him to our patients. I rounded on 4 patients and got to speak to 3 of them. (1 patient was asleep). I was able to have detailed interviews with 2 of the patients. Both of them were very appreciative of the patient care that they are receiving at Southern Coos Hospital. 1 of the 2 patients, said that this was the best care that he has ever received.

### **Community Meetings and Collaborations**

- On April 12, Cori Valet, Karen Stafford and I met with the leadership team at Pacific View Senior Living. We had a great meeting and discussed opportunities for each of our organizations to help the other. We then toured Pacific View. They have a very nice facility, and wonderful views.
- On April 14, I was the guest speaker at Bandon Rotary Club. I was invited to speak to the club about our accomplishments in the 12 months since my arrival last year. It was another great opportunity to talk about our successes and accomplishments in improving quality of healthcare in Bandon. Dr. Paul Preslar attended the meeting as my guest and met the Rotarians in attendance.



## Multi-Specialty Clinic Report

**To: Southern Coos Health District Board of Directors and Southern Coos Management**

**From: Dawn Gray, Clinic Manager**

**Re: Multi-Specialty Clinic Report for SCHD Board of Directors Meeting – April 27, 2023**

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### Provider News – March

For the month of March, our primary care providers saw 476 patients. Overall, we saw an 8% increase in total patients served in the Multi-Specialty clinic compared to February. While the number of overall patient visits per day was still down, individual productivity increased. Of note, Dr. Preslar's patient panel has increased with the additional advertising through the new billboard, radio ads, and social media.

I want to highlight a suggestion that Vincent Tyson brought forward of advertising to the local hospitality community (i.e., hotels/motels, Bandon Dunes, vacation rentals, etc.) that we will accommodate same day appointments for out-of-town guests. We are in the process of implementing this and he actually saw someone from another country just yesterday for an acute issue.

With the departure of Debra Guzman, we are actively recruiting a replacement Family Nurse Practitioner. Unfortunately, Vincent has declined an offer to stay on as a full-time provider as he wants to continue to travel. He did, however, state that he would be open to returning if we are in need of another Locum Tenens in the future.

In addition to the provider stats provided below, the specialist stats are:

- Dr. Qadir, Nephrologist, was in clinic twice and saw 20 patients.
- Dr. Webster, ENT/Dermatology was in clinic one day and saw 13 patients.

### Clinic Report – March

- As part of the PCPCH (Patient Centered Primary Care Home) attestation, we will be focusing on several quality metrics for improvement. The metrics are listed below along with our baseline. I would like to point out that in order to determine our baseline, I had to mine the diabetes and high blood pressure data personally as much of the data in Evident is inaccurate.
  - Diabetes: Hemoglobin A1c Poor Control (>9%)
    - Our baseline is 25%
  - Preventive Care & Screening: Tobacco Use: Screening and Cessation Intervention
    - Our baseline is 90.09%
  - Controlling High Blood Pressure
    - Our baseline is 46.5%
- As reported last month, Advanced Health will be providing the clinic with an After-Hours Nurse Triage line to ensure their members have access to care 24 hours a day. Since Advanced Health is mandated by OHA (Oregon Health Authority) to provide members with access to 24/7 care, they are providing the service free of charge to the clinic. We had hoped to have it implemented by the middle of March, but Advanced Health is still working with the 3<sup>rd</sup> party vendor on the implementation.

- Telehealth visits for March totaled 35, which is 7% of the total patient visits. We continue to offer Telehealth appointments when appropriate.
- The No Show rate continues to be 3% for March. A combination of improved Dialog Health reminders and our front office staff calling patients when they No Show has resulted in maintaining a low percentage.
- As reported last month, we have started patient experience surveys through NRC (National Research Corporation) and the results for March are listed below. I would like to highlight the NPS (Net Promoter Score). This metric is used to gauge patient loyalty, satisfaction, and enthusiasm with our facility. It is calculated by asking patients how likely they are to recommend our facility to others. What is a good NPS score? According to Qualtrics.com, the score is between -100 to 100 so anything above 0 is considered good. Here is their breakdown (please note that the overall score for the clinic is 80.7):
  - Above 0 is good
  - Above 20 is favorable
  - Above 50 is excellent
  - Above 80 is world class



Provider Name	Asked about medications		Care provider courtesy and respect		Care providers explain things		Care providers listened		Easy to get appt		Felt safe and secure		Human Understanding		NPS: Facility would recommend		Providers knew medical history	
	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size	Score	n-size
Guzman, Debra (1255627253)	81.3	32	81.1	37	67.6	37	73	37	64.9	37	83.8	37	80	35	74.3	35	61.1	36
Preslar, Paul (1437141793)	87.1	31	90.6	32	81.3	32	71.9	32	68.8	32	81.3	32	77.4	31	83.9	31	34.4	32
Vincent, Tyson (1003245457)	88.2	17	88.9	18	78.9	19	94.4	18	83.3	18	88.9	18	72.2	18	83.3	18	50	18
Schmelzer, Victoria (1417312893)	91.7	12	100	14	92.9	14	100	13	50	14	92.3	13	69.2	13	84.6	13	46.2	13
Adams, Olixn (1306006143)	100	7	85.7	7	71.4	7	85.7	7	57.1	7	85.7	7	71.4	7	71.4	7	85.7	7
Pense, Noel (1790118636)	60	5	80	5	80	5	100	5	40	5	100	5	100	4	100	5	60	5
<b>Grand Total</b>	<b>85.6</b>	<b>104</b>	<b>87.6</b>	<b>113</b>	<b>77.2</b>	<b>114</b>	<b>81.3</b>	<b>112</b>	<b>65.5</b>	<b>113</b>	<b>85.7</b>	<b>112</b>	<b>76.9</b>	<b>108</b>	<b>80.7</b>	<b>109</b>	<b>51.4</b>	<b>111</b>

Provider	Days in Clinic	Patients	CXL'D	No Show	Total	Average	No Show	Cancellation	Total	Total
	Clinic	Scheduled			Seen	Seen	Rate	Rate	Telehealth	New Pts
Debra Guzman, FNP	12	162	22	6	134	11.2	4%	14%	13	9
Olixn Adams, DO	2	26	3	0	23	11.5	0%	12%	3	0
Noel Pense, DO	2	26	6	0	20	10.0	0%	23%	1	0
Paul Preslar, DO	15	120	7	2	111	7.4	2%	6%	1	53
Shane Matsui, LCSW	22	109	22	5	82	3.7	5%	20%	15	0
Vincent Tyson, FNP	22	89	13	4	72	3.3	4%	15%	2	1
COVID-19 Clinic	1	1	0	0	1	1.0	0%	0%	0	0
Outpatient Services	23	280	22	5	253	11.0	2%	8%	0	0
Schmelzer	9	36	1	1	34	3.8	3%	3%	0	10
<b>Totals</b>	<b>108</b>	<b>849</b>	<b>96</b>	<b>23</b>	<b>730</b>	<b>6.8</b>	<b>3%</b>	<b>11%</b>	<b>35</b>	<b>73</b>
<b>Total telehealth</b>	<b>35</b>				476	Clinic Registrations				

Clinic Provider Income Summary

All Providers

For The Budget Year 2023

	Current Budget YTD																			FY23 Budget	Variance
	ACT JUL	BUD JUL	ACT AUG	BUD AUG	ACT SEP	BUD SEP	ACT OCT	BUD OCT	ACT NOV	BUD NOV	ACT DEC	BUD DEC	ACT JAN	BUD JAN	ACT FEB	BUD FEB	ACT MAR	BUD MAR	ACT YTD		
Provider Productivity Metrics																					
Clinic Days	55	78	67	78	61	75	63	82	78	79	56	83	82	83	74	75	84	83	619	716	(98)
Total Visits	420	910	508	910	474	892	460	946	511	928	320	955	597	955	440	863	476	955	4206	8,314	(4,108)
Visits/Day	7.6	11.7	7.6	11.7	7.8	11.9	7.4	11.5	6.6	11.7	5.7	11.5	7.3	11.5	5.9	11.5	5.7	11.5	6.8	11.6	(4.8)
Total RVU	915.98	1,773.20	1,095.47	1,773.20	1,011.27	1,735.00	916.72	1,840.40	1,042.38	1,802.20	624.37	1,857.20	1,281.38	1,857.20	900.24	1,674.40	925.50	1,857.20	8,713.31	16,170.00	(7,456.69)
RVU/Visit	2.18	1.95	2.16	1.95	2.13	1.95	1.99	1.95	2.04	1.94	1.95	1.94	2.15	1.94	2.05	1.94	1.94	1.94	2.07	1.94	0.13
RVU/Clinic Day	16.65	22.73	16.35	22.73	16.72	23.13	14.67	22.44	13.45	22.81	11.15	22.38	15.63	22.38	12.17	22.33	11.02	22.38	14.09	22.58	(8.50)
Gross Revenue/Visit	363.05	334.33	370.58	334.33	450.68	334.68	363.51	337.07	225.31	337.46	535.51	337.72	361.29	337.72	385.66	336.86	351.61	337.72	371.09	336.46	34.63
Gross Revenue/RVU	166.47	171.58	171.85	171.58	211.24	172.06	182.40	173.26	110.45	173.77	274.46	173.66	168.33	173.66	188.50	173.62	180.84	173.66	179.13	172.99	6.13
Net Rev/RVU	72.02	72.37	74.10	72.37	90.38	72.55	78.06	72.98	48.82	73.17	118.73	73.13	71.98	73.13	81.54	73.12	78.99	73.13	77.34	72.89	4.45
Expense/RVU	122.57	75.68	102.29	75.68	99.17	76.15	141.70	73.52	124.36	73.18	215.87	72.46	132.00	73.95	142.70	76.57	132.18	74.31	130.71	74.57	56.14
Diff	(50.55)	(3.31)	(28.19)	(3.31)	(8.79)	(3.60)	(63.64)	(0.53)	(75.54)	(0.01)	(97.14)	0.67	(60.03)	(0.81)	(61.16)	(3.45)	(53.19)	(1.18)	(53.37)	(1.68)	(51.69)
Net Rev/Day	1,199.50	1,645.18	1,211.56	1,645.18	1,510.64	1,678.30	1,144.95	1,638.06	656.70	1,669.23	1,323.77	1,636.39	1,124.77	1,636.39	991.95	1,632.37	870.35	1,636.39	1,089.52	1,646.09	(556.57)
Expense/Day	2,041.30	1,720.46	1,672.43	1,720.40	1,657.58	1,761.55	2,078.45	1,650.01	1,672.65	1,669.49	2,406.86	1,621.46	2,062.76	1,654.59	1,736.04	1,709.34	1,456.36	1,662.76	1,841.35	1,684.01	157.34
Diff	(841.80)	(75.28)	(460.87)	(75.23)	(146.94)	(83.25)	(933.50)	(11.95)	(1,015.96)	(0.26)	(1,083.09)	14.93	(937.99)	(18.20)	(744.09)	(76.97)	(586.01)	(26.37)	(751.83)	(37.92)	(713.91)
Patient Revenue																					
Outpatient																					
Total Patient Revenue	152,481	304,240	188,252	304,240	213,623	298,533	167,213	318,867	115,131	313,160	171,363	322,524	215,690	322,524	169,691	290,714	167,365	322,524	1,560,810	2,797,327	(1,236,517)
Deductions From Revenue																					
Total Deductions From Revenue (Note A)	86,508	175,916	107,078	175,916	122,230	172,660	95,653	184,546	64,237	181,291	97,232	186,704	123,458	186,704	96,287	168,286	94,256	186,704	886,940	1,618,728	(731,788)
Net Patient Revenue	65,973	128,324	81,174	128,324	91,394	125,872	71,559	134,321	50,894	131,869	74,131	135,820	92,231	135,820	73,404	122,428	73,109	135,820	673,870	1,178,599	(504,729)
Total Operating Revenue	65,973	128,324	81,174	128,324	91,394	125,872	71,559	134,321	50,894	131,869	74,131	135,820	92,231	135,820	73,404	122,428	73,109	135,820	673,870	1,178,599	(504,729)
Operating Expenses																					
Salaries & Wages	63,001	73,372	63,504	73,372	55,298	71,383	82,768	73,372	79,193	71,005	92,222	73,586	106,442	74,449	80,022	67,244	71,614	74,449	694,064	651,852	42,212
Benefits	9,853	9,325	9,883	9,320	8,081	9,076	10,487	9,320	8,469	8,430	8,065	8,110	13,270	9,997	10,025	9,642	5,854	10,675	83,988	84,516	(529)
Purchased Services	3,723	9,121	4,832	9,121	3,940	9,002	4,923	9,121	4,973	9,002	(4,446)	9,121	0	9,121	0	8,764	0	9,121	17,945	81,494	(63,548)
Medical Supplies	2,313	0	0	0	0	0	285	0	0	0	0	0	285	0	0	0	285	0	3,168	0	3,168
Other Supplies	0	853	33	853	12	853	0	853	731	853	452	853	(220)	853	0	853	67	853	1,074	7,673	(6,599)
Other Expenses	1,517	2,785	1,517	2,785	4,017	2,785	1,517	2,785	5,794	2,785	3,704	2,785	19,272	2,785	3,667	2,785	7,991	2,785	48,996	25,066	23,930
Allocation Expense	31,864	38,741	32,284	38,741	28,936	39,018	29,923	39,850	30,470	39,815	34,787	40,127	30,098	40,127	34,753	38,914	36,523	40,127	289,639	355,148	(65,509)
Total Operating Expenses	112,271	134,196	112,053	134,191	100,284	132,116	129,903	135,301	129,631	131,890	134,784	134,582	169,147	137,331	128,467	128,201	122,334	138,009	1,138,874	1,205,749	(66,875)
Excess of Operating Rev Over Exp	(46,299)	(5,872)	(30,879)	(5,868)	(8,890)	(6,244)	(58,344)	(980)	(78,737)	(20)	(60,653)	1,239	(76,916)	(1,511)	(55,063)	(5,773)	(49,225)	(2,189)	(465,004)	(27,150)	(437,854)
Total Non-Operating Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Excess of Revenue Over Expenses	(46,299)	(5,872)	(30,879)	(5,868)	(8,890)	(6,244)	(58,344)	(980)	(78,737)	(20)	(60,653)	1,239	(76,916)	(1,511)	(55,063)	(5,773)	(49,225)	(2,189)	(465,004)	(27,150)	(437,854)

Note A - Average Collection Rate =41% of Gross Charges, therefore the Deduction Rate is 59% of Gross Charges



## Chief Nursing Officer Report

**To:** Southern Coos Health District Board of Directors and Southern Coos Management  
**From:** Cori Valet, RN, BSN, Chief Nursing Officer  
**RE:** CNO Report for SCHD Board of Directors, April 27, 2023

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### Clinical Department Staffing- March 2023

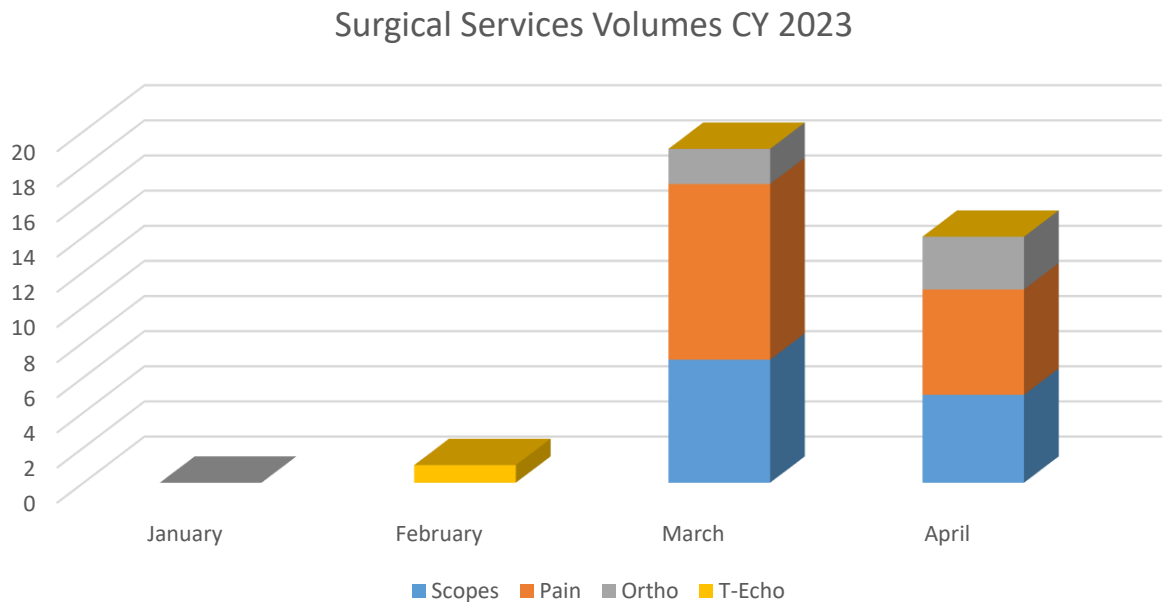
- **Medical-Surgical Department –**
  - One per diem certified nurse assistant on-boarded.
  - One full-time Telemetry Tech/Unit Coordinator on-boarded.
  - Four full-time nurse positions remain vacant (2 RN and 2 LPN).
  - Four CNAI/II positions remain vacant.
  - Four contract RNs and one contract CNAII utilized to fill vacancies.
- **Emergency Department –**
  - Fully staffed.
  - Two contract RNs utilized (one contract ending, one will be renewed to allow new staff member orientation)
  - Variance to budgeted FTEs is a result of increased ED census requiring a second RN during day shift hours.
- **Surgical Services –**
  - One new full-time Surgical RN began orientation.
  - New part-time sterile processor has transitioned into a full-time position.
  - One full-time RN, one full-time and one per diem surgical technologist positions remain vacant.
  - Contract RN will continue to be utilized.
- **Medical Imaging –**
  - One part-time surgical X-ray technologist on-boarded.
  - Four full-time Radiology Technologist vacancies remain.
  - Three Contract Radiology Technologists utilized in March.
  - Variance to budgeted FTEs is a result of technologists out on leave, expanded mammography and ultrasound hours, as well as new surgical technologist required for orthopedic surgical procedures.
- **Laboratory –**
  - Two Full time Medical Lab Technologist/Scientist positions remain vacant.
  - Two Contract Medical Lab Technologists Utilized to fill the need.
  - No applications for employment received.
- **Pharmacy –**
  - Fully staffed.
- **Respiratory Therapy –**
  - Fully Staffed.
  - Zero Agency/Contract therapists utilized.

## Clinical Department FTE Statistics for March 2023

	Current Month								
	FTE			Contract			Total		
	Actual	Budget	Diff	Actual	Budget	Diff	Actual	Budget	Diff
<b>Med Surg</b>	<b>26.47</b>	<b>30.27</b>	<b>-3.80</b>	<b>3.87</b>	<b>2.71</b>	<b>1.16</b>	<b>30.34</b>	<b>32.98</b>	<b>-2.64</b>
Manager	1.00	1.00	0.00	-	-	-	1.00	1.00	0.00
CNA I	2.79	-	2.79	-	-	-	2.79	-	2.79
CNA II	2.99	3.50	-0.51	-	-	-	2.99	3.50	-0.51
Patient Activities Coordinator	1.00	0.60	0.40	-	-	-	1.00	0.60	0.40
Health Screener	-	3.55	-3.55	-	-	-	-	3.55	-3.55
Charge Nurse	3.39	3.94	-0.55	-	-	-	3.39	3.94	-0.55
RN	11.97	12.60	-0.63	3.87	2.71	1.16	15.84	15.31	0.53
LPN	2.38	3.37	-0.99	-	-	-	2.38	3.37	-0.99
Telemetry Tech	0.94	1.71	-0.77	-	-	-	0.94	1.71	-0.77
<b>Swing Bed</b>	<b>0.98</b>	<b>1.02</b>	<b>-0.04</b>	-	-	-	<b>0.98</b>	<b>1.02</b>	<b>-0.04</b>
Case Manager	0.98	1.02	-0.04	-	-	-	0.98	1.02	-0.04
LPN	-	-	0.00	-	-	-	-	-	0.00
<b>Emergency Room</b>	<b>11.19</b>	<b>10.06</b>	<b>1.13</b>	<b>1.30</b>	<b>0.90</b>	<b>0.40</b>	<b>12.49</b>	<b>10.96</b>	<b>1.53</b>
Manager	1.00	1.00	0.00	-	-	-	1.00	1.00	0.00
CNA II	2.30	2.38	-0.08	-	-	-	2.30	2.38	-0.08
LPN	2.29	2.28	0.01	-	-	-	2.29	2.28	0.01
RN	5.59	4.39	1.20	1.30	0.90	0.40	6.89	5.30	1.60
<b>Surgical Services</b>	<b>3.23</b>	<b>5.74</b>	<b>-2.51</b>	<b>1.04</b>	-	<b>1.04</b>	<b>4.28</b>	<b>5.74</b>	<b>-1.47</b>
Director	1.00	-	1.00	-	-	-	1.00	-	1.00
Manager	-	1.00	-1.00	-	-	-	-	1.00	-1.00
RN	-	1.74	-1.74	-	-	-	-	1.74	-1.74
Surgical Nurse	1.17	1.00	0.17	1.04	-	1.04	2.21	1.00	1.21
Surgical Tech	1.06	2.00	-0.94	-	-	-	1.06	2.00	-0.94
<b>Radiology</b>	<b>3.04</b>	<b>3.31</b>	<b>-0.27</b>	<b>1.76</b>	<b>1.62</b>	<b>0.14</b>	<b>4.80</b>	<b>4.93</b>	<b>-0.13</b>
Manager	1.00	1.00	0.00	-	-	-	1.00	1.00	0.00
Coordinator	0.76	1.17	-0.41	-	-	-	0.76	1.17	-0.41
Medical Imaging Admin	0.99	1.13	-0.13	-	-	-	0.99	1.13	-0.13
Rad Tech IV	0.29	-	0.29	1.76	1.62	0.14	2.05	1.62	0.43
RN	-	0.02	-0.02	-	-	-	-	0.02	-0.02
<b>Ultrasound</b>	<b>1.80</b>	<b>1.50</b>	<b>0.30</b>	-	-	-	<b>1.80</b>	<b>1.50</b>	<b>0.30</b>
Ultrasound Tech II	1.51	1.50	0.01	-	-	-	1.51	1.50	0.01
Ultrasound Tech IV	0.29	-	0.29	-	-	-	0.29	-	0.29
<b>Mammography</b>	<b>1.44</b>	<b>0.90</b>	<b>0.54</b>	-	-	-	<b>1.44</b>	<b>0.90</b>	<b>0.54</b>
Mammo Tech	1.44	0.90	0.54	-	-	-	1.44	0.90	0.54
<b>Cat Scan</b>	<b>1.53</b>	-	<b>1.53</b>	-	-	-	<b>1.53</b>	-	<b>1.53</b>
Rad Tech II	0.96	-	0.96	-	-	-	0.96	-	0.96
Ct/Rad Tech Reg	0.56	-	0.56	-	-	-	0.56	-	0.56
<b>MRI</b>	<b>1.04</b>	<b>1.00</b>	<b>0.04</b>	-	-	-	<b>1.04</b>	<b>1.00</b>	<b>0.04</b>
Rad Tech IV	1.04	1.00	0.04	-	-	-	1.04	1.00	0.04
<b>Lab</b>	<b>8.87</b>	<b>10.89</b>	<b>-2.03</b>	<b>1.32</b>	-	<b>1.32</b>	<b>10.18</b>	<b>10.89</b>	<b>-0.71</b>
Manager	1.00	1.00	0.00	-	-	-	1.00	1.00	0.00
Assistant I	0.80	1.04	-0.23	-	-	-	0.80	1.04	-0.23
Assistant II	1.95	1.85	0.10	-	-	-	1.95	1.85	0.10
Assistant III	0.94	1.03	-0.09	-	-	-	0.94	1.03	-0.09
CNA II	0.63	-	0.63	-	-	-	0.63	-	0.63
Medical Lab Tech Lead	1.02	-	1.02	-	-	-	1.02	-	1.02
Medical Lab Scientist	0.44	0.99	-0.55	-	-	-	0.44	0.99	-0.55
Medical Lab Tech	2.08	4.98	-2.90	1.32	-	1.32	3.39	4.98	-1.59
<b>Pharmacy</b>	<b>2.43</b>	<b>2.05</b>	<b>0.38</b>	-	-	-	<b>2.43</b>	<b>2.05</b>	<b>0.38</b>
Pharmacist	1.11	1.00	0.11	-	-	-	1.11	1.00	0.11
RN	1.32	1.05	0.27	-	-	-	1.32	1.05	0.27
<b>Respiratory</b>	<b>6.07</b>	<b>6.00</b>	<b>0.07</b>	-	-	-	<b>6.07</b>	<b>6.00</b>	<b>0.07</b>
Manager	1.00	1.00	0.00	-	-	-	1.00	1.00	0.00
Respiratory Therapist	5.07	5.00	0.07	-	-	-	5.07	5.00	0.07
<b>Total Difference</b>									<b>0.61</b>

### Surgical services -

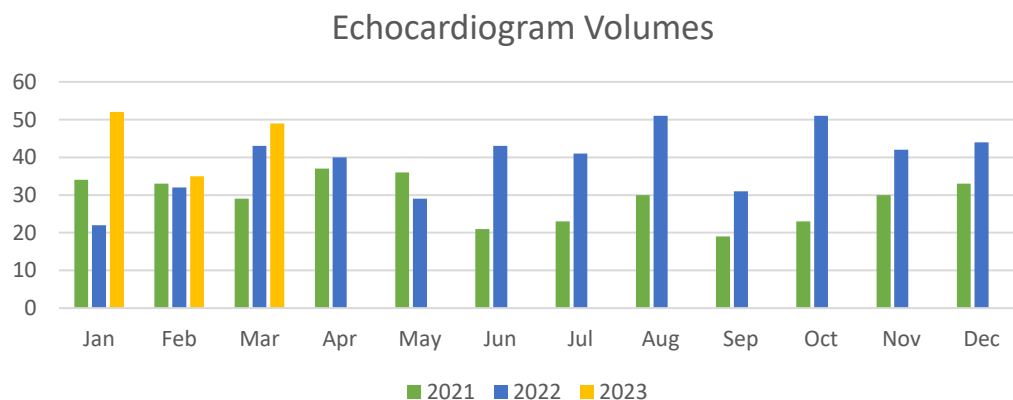
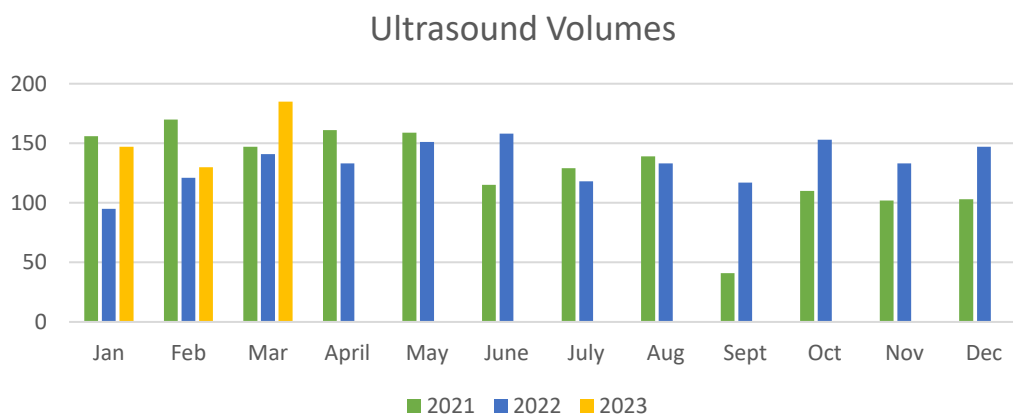
- March 2023 marked the initiation of orthopedic surgery at SCHHC with 2 successful cases performed by Dr. Johnson from South Coast Orthopaedic Associates, P.C. Dr. Johnson expressed positive feedback to the surgical and administration team regarding work environment, staff skill and procedure flow.
- Procedure volumes in March 2023 jumped to 19 in total. 10 Pain procedures, 7 Endo/Colonoscopies, and 2 Orthopedic surgeries. April schedule shows 6 pain procedures, 3 Orthopedic surgeries, and 5 Endo/Colonoscopies.
- The initiation of orthopedic surgery has already proven to be a benefit to patients requiring outpatient surgical procedure but also inpatient. A fracture repair was able to be scheduled and performed on a current patient in our Inpatient unit which prevented transfer to another facility.





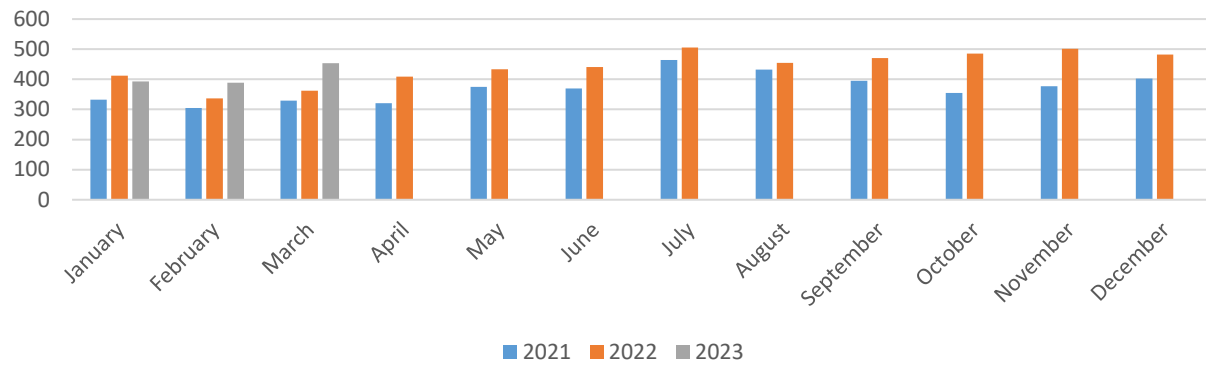
## Medical Imaging -

- Novarad conversion successful with team members expressing relief that the staggered approach of converting ultrasound first, followed by mammography, and finally MR/CT/DEXA allowed for smoother transition and adaptation with minimal stress to the team.
- Calibration was performed on the new portable Xray machine to improve touch screen responsiveness.
- Ultrasound machine Phillips Epic Elite 10 has greatly improved the resolution of our ultrasound imaging. The new machine has many built-in functions that have improved productivity time. 185 General ultrasound exams with 49 Echocardiograms totaling 234 ultrasound procedures performed in March 2023.

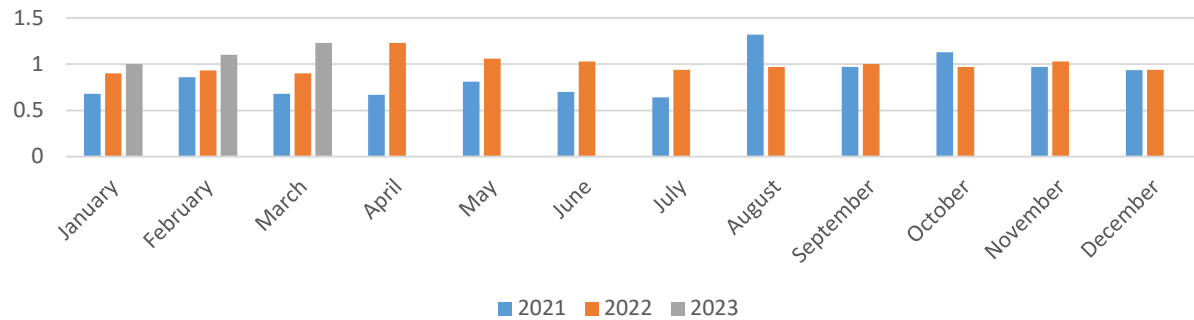


## Emergency Department Statistics -

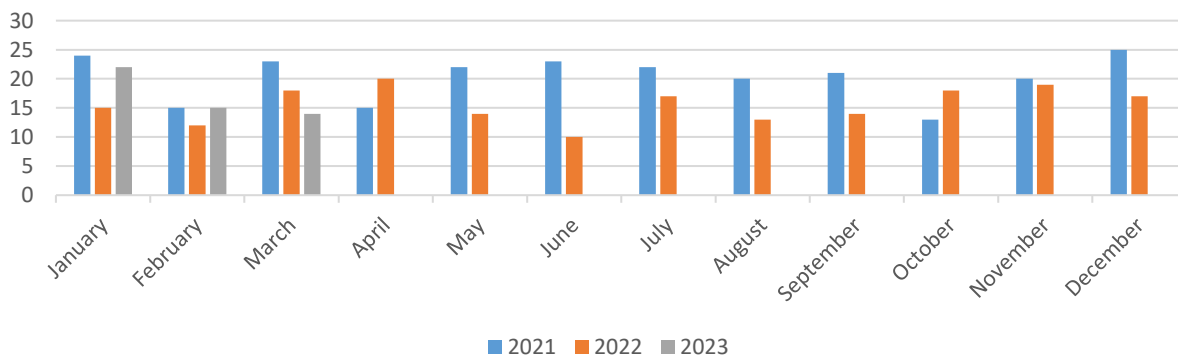
ED Census Tracking 2021-2023



Average ED Admissions to Med-Surg Unit per Day



ED Transfers





# Chief Financial Officer Report

**To: Board of Directors and Southern Coos Management**  
**From: Jeremiah Dodrill, CFO**  
**Re: CFO Report for Board of Directors Meeting – April 27, 2023**

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## **Fiscal Year 2024 Budget Preparation**

The Finance Department is currently in the middle of budget process for the fiscal year ended June 30, 2024. We have completed initial departmental budget meetings and are finalizing baseline operating and capital budgets for each department. The next steps involve rolling up department budgets and all non-departmental budget items such as interest expense, depreciation, tax revenues and revenue deductions to create a draft hospital baseline budget for consideration. The expected first draft of the budget is anticipated by May 15<sup>th</sup>. Attached is a timeline and overview of the budgeting process with relevant considerations.

## **Long Range Financial Planning**

The Finance team completed its evaluation of different long range financial planning tools to develop its baseline long range financial plan. CliftonLarsonAllen's (CLA) Intuition financial modeling tool was selected due to its ability to factor in cost-based reimbursement. We anticipate having a baseline long range financial plan by the June board meeting.

## **Sewage System Evaluation**

The Facilities Maintenance team has begun root cause analysis on the sewage system issues that the hospital has been experiencing. Currently, the Dietary department has had a camera inspection identifying heavy grease buildup and a break in the line. We are receiving repair quotes to repair the broken section of the line. Camera inspections are scheduled to be completed for the rest of the facility by the end of April with the goal of identifying sustainable repairs to alleviate the persistent sewage backup issues we have experienced. As a preventative measure, the Facilities department has implemented weekly enzyme treatments of all drains in the hospital.



## Chief Information Officer Report

**To:** Southern Coos Health District Board of Directors and Southern Coos Management

**From:** Scott McEachern, Chief Information Officer

**Re:** CIO Report for SCHD Board of Directors, April 27, 2023

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### Information Systems

We have completed our conversion to M365 and are now engaged with educating staff on the basics of the system and available applications. Trevor Jurgenson, IS Manager, and I presented a 30-minute overview of M365 at the SCHHC Leadership Academy on April 25. We are following up with additional links to online education and training.

Chris Cox from IS, Rita Hamilton from Dietary, and Foundation board member Steve Reber are leading the implementation of a new point of sale system in the SCHHC Gift Shop and in our cafeteria. They have accomplished the following:

1. Inventoried the Gift Shop and Dietary department
2. Developed menus for the cafeteria
3. Built the on-premise server
4. Configured the point-of-sale systems

They have scheduled an appointment for Reese Electric to drop data ports into the cafeteria. The tentative go-live is still end of June.

### Cybersecurity

Critical Insight, SCHHC's cybersecurity consultant, provides monitoring, detection and response (MDR) of our in and outbound internet traffic. We meet monthly with Critical Insight's Security Operations Center (SOC), which monitors SCHHC's traffic 24x7. In March, the Critical Insight SOC performed one investigation for a possible shell command execution attempt. The internal host did not respond and thus was an unsuccessful attempt. The investigation was closed as the "System blocked the attack."

SCHHC worked with Critical Insight to patch our systems against two vulnerabilities:

1. Microsoft Outlook Elevation of Privilege Vulnerability
2. Windows Snipping Tool Information Disclosure Vulnerability

SCHHC has enabled multi-factor authentication on devices with external access to the SCHHC network. SCHHC uses a VPN client called Ivanti that remote users must use when attempting to access the SCHHC corporate intranet, Evident, or any other related database. By enabling MFA across the enterprise, SCHHC now qualifies for an increase in per claim insurance rates.

## **Clinical Informatics**

Projects include the following:

- Assisting HIM in developing documentation deficiency tracking reports and follow-up.
- Implementing Patient Event Notifications in Evident: the PEN is a system by which members of a patient's care team are notified when they are seen in other departments of the organization. For example, if a patient of Dr. Preslar's is seen in the SCHHC ED, he will receive a notification the next time he logs into the EMR.
- Updating Clinical Patient Summaries (commonly known as CCDA documents) for providers in the clinic.
- Monitoring Medicare Wellness Examinations in the Multi-Specialty Clinic

## **HIM**

Projects in HIM include the following:

1. Partnering with Clinical Informatics to provide EMR workflow support to providers, especially in the ED.
2. Performing a productivity analysis of HIM staff in an attempt to better understand departmental workflow and capacity.
3. Working closely with the clinic staff to intake clinic patient documentation to ensure a complete medical record.

## **EMR/ERP Selection Process**

With last month's approval by the board, we have embarked on an engagement with Experis Health Solutions. The company will guide SCHHC's selection of an electronic health record and enterprise resource planning system. We are in the initial phase of the project (P0-Project Initiation, in the timeline below) in which we gathered data and surveyed our staff and then delivered this information to Experis. Experis staff will be onsite this week, on Friday April 28, to formally kick-off the project.

April 2023	May 2023	June 2023	July 2023	August 2023
P0 – Project Initiation				
P1 – ERP & EHR – IT Strategic Alignment & Organizational Requirements				
	P2 – ERP & EHR – Vendor Selection			
P3 – Baseline, ERP & EHR – Total Cost of Ownership				

Final Milestone: Board Presentation  
on August 24, 2023



## Southern Coos Health Foundation Report

**To:** Southern Coos Health District Board of Directors and Southern Coos Management

**From:** Scott McEachern, Executive Director, SCHF

**Re:** SCH Foundation Report for SCHD Board of Directors, April 27, 2023

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### **SCHF Strategic Plan Update**

The Southern Coos Health Foundation board of directors met on April 20, 2023. The main order of business was to begin implementation of the SCHF Strategic Plan. We are tracking the plan in an online system called Smartsheet, which is a similar system to the tool that the district board uses to track its plan.

One of the first actions in the plan is to convene board committees. The board is prioritizing the creation and implementation of a SCHF Board Recruitment committee. This committee will oversee the screening and invitation of new board members to the SCHF board.

### **Golf for Health Classic – September 16<sup>th</sup>, 2023**

The GFHC committee (Alix McGinley, Scott McEachern, Amy Moss Strong) has been meeting regularly.

The website is now updated with this year's GFHC information, but there are still a few edits to make. McGinley and McEachern updated the sponsor packet. Moss Strong has printed copies of the packet so sponsors can be approached. The goal is to significantly increase the number of large corporate sponsors this year and to reduce expenses where possible to increase the net income from the event. McGinley has been emailing sponsors as well as approaching them in person. Moss Strong, McEachern, CEO Ray Hino, CFO Jeremiah Dodrill and Foundation board members are all helping secure sponsors.

A Save the Date announcement will be posted on social media and radio and digital advertising will start soon. A postcard to all addresses in the Bandon and Port Orford area will be sent out as it was last year by Freedom Graphics.

Plans are underway for the Friday reception, which will include sponsor recognition, hors d'oeuvres and an open bar at Pacific Grill at Bandon Dunes Golf Resort, as well as a putting contest and possibly other activities at the Punch Bowl at BDGR.

SCHHC Dietary Manager Rita Hamilton has offered to provide continental breakfast and a barbecue lunch for the Saturday tournament this year.

The Saturday event may include some activities to get others in the community to come out during the tournament. Ideas being discussed include wine tasting, golf lessons, food and arts and crafts vendors. The silent auction will once again be a big part of the event. Jennifer Parker has offered to help again this year with obtaining auction items. As was done last year, a silent auction basket challenge will be proposed to SCHHC departments, which was a big success last year.



## March 2023 Month End Financial Report

**To: Board of Directors and Southern Coos Management**

**From: Jeremiah Dodrill, CFO**

**Re: March 2023 Month End Financial Results**

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**Gross Revenue and Volumes** – Gross revenues for March of \$4,072,000 were higher than budgeted expectations of \$3,660,000. OP gross revenues of \$2,865,000 were higher than a budget of \$2,615,000. Lab, Imaging, ER and Surgery exceeded budgeted expectations while RT volumes were lower and Clinic volumes were flat to budgeted expectations. IP and Swing Bed volumes and revenues of \$1,207,000 were slightly higher than a budget of \$1,045,000 for the month with an Average Daily Census (ADC) of 8.4 in March compared to budgeted ADC of 7.0.

**Deductions from Revenue** – Revenue deductions at \$1,682,000 or 41.3% of gross revenue were higher than a budget of 33.6%. Deductions from revenue year-to-date at 37.5% are higher than budgeted expectations of 33.6% due primarily to Medicare cost-report reserves. YTD settlement reserves remain at a payable of approximately (\$795k).

**Total Operating Revenues** of \$2,390,000 were slightly lower than the budget of \$2,429,000 in March.

**Labor Expenses** were \$1,573,000 in March compared to a budget of \$1,715,000. Salaries and Benefits were lower than budget due to budget spread of benefits. Contract staffing for nursing, radiology, surgery, and the clinic continues to be high, although spending is now favorable to budget.

**Professional Fees and Purchased Services** combined were \$467,000 which was higher than a budget of \$416,000 due largely in part to not yet realizing sufficient professional fees saving compared to budgeted expectations. Hospital based physician professional fees are not reimbursable on the cost report.

**Medical Supplies, Drugs and Other Supplies** combined at \$172,000 were lower compared to budgeted expectations of \$189,000.

**Operating Expenses** – Total operating expenses of \$2,413,000 for the month overall were lower than a budget of \$2,551,000.

**Operating Income / Loss** – Operating loss for March was (\$23,000) compared to a budgeted loss of (\$121,000).

**Increase in Net Position** was \$96,000 compared to a budgeted decrease in the amount of (\$24,000).

**Days Cash on Hand** for February was 140.1 days, up from December at 138.6. A/R days outstanding decreased from 50.4.6 to 48.4.

# Southern Coos Hospital & Health Center

## Volume and Key Performance Ratios

For The Period Ending March 2023

		Month					Year to Date				
		Actual	Budget	Prior Year	Variance to Bud	Variance to Prior	Actual	Budget	Prior Year	Variance to Bud	Variance to Prior
Volume Summary	IP Days	112	102	102	9.8%	9.8%	1,124	900	899	24.9%	25.0%
	Swing Bed Days	147	114	126	28.9%	16.7%	1,030	1,007	1,007	2.3%	2.3%
	Total Inpatient Days	259	216	228	19.9%	13.6%	2,154	1,907	1,906	13.0%	13.0%
	Avg Daily Census	8.4	7.0	7.4	19.9%	13.6%	7.9	7.0	7.0	13.0%	13.0%
	Avg Length of Stay - IP	3.4	3.0	3.0	13.1%	13.1%	4.1	3.5	3.5	16.6%	16.8%
	Avg Length of Stay - SWB	18.4	12.7	14.0	45.1%	31.3%	13.7	12.4	12.4	10.5%	10.5%
	ED Registrations	443	380	354	16.6%	25.1%	4,014	3,359	3,360	19.5%	19.5%
	Clinic Registrations	441	955	549	-53.8%	-19.7%	4,001	8,314	4,164	-51.9%	-3.9%
	Ancillary Registrations	1,079	781	781	38.2%	38.2%	8,652	10,339	10,339	-16.3%	-16.3%
	Total OP Registrations	1,963	2,116	1,684	-7.2%	16.6%	16,667	22,012	17,863	-24.3%	-6.7%
Key Income Statement Ratios	Gross IP Rev/IP Day	9,424	9,057	8,820	4.0%	6.8%	8,044	9,067	8,549	-11.3%	-5.9%
	Gross SWB Rev/SWB Day	1,033	1,065	1,239	-3.1%	-16.7%	908	1,067	997	-14.9%	-9.0%
	Gross OP Rev/Total OP Registrations	1,459	1,236	1,388	18.1%	5.1%	1,396	1,051	1,099	32.8%	27.0%
	Collection Rate	58.7%	66.4%	69.7%	-11.6%	-15.8%	62.5%	66.4%	67.2%	-5.9%	-7.1%
	Compensation Ratio	65.8%	70.6%	60.3%	-6.8%	9.1%	66.4%	65.5%	66.6%	1.3%	-0.4%
	OP EBIDA Margin \$	60,381	(58,896)	117,226	-202.5%	-48.5%	(56,463)	464,461	(223,329)	-112.2%	-74.7%
	OP EBIDA Margin %	2.5%	-2.4%	5.0%	-204.2%	-49.0%	-0.3%	2.2%	-1.2%	-112.5%	-77.0%
	Total Margin	4.0%	-1.0%	6.4%	-500.5%	-37.1%	1.0%	3.7%	0.1%	-73.3%	758.9%
Key Liquidity Ratios	Days Cash on Hand	130.3	80.0	124.6	62.9%	4.6%					
	AR Days Outstanding	50.3	50	48.2	0.6%	4.4%					





# Southern Coos Hospital & Health Center

## Data Dictionary

Volume Summary	IP Days	Total Inpatient Days Per Midnight Census
	Swing Bed Days	Total Swing Bed Days per Midnight Census
	Total Bed Days	Total Days per Midnight Census
	Avg Daily Census	Total Bed Days / # of Days in period (Mo or YTD)
	Avg Length of Stay - IP	Total Inpatient Days / # of IP Discharges
	Avg Length of Stay - SWB	Total Swing Bed Days / # of SWB Discharges
	ED Registrations	Number of ED patient visits
	Clinic Registrations	Number of Clinic patient visits
	Ancillary Registrations	Total number of all other OP patient visits
	Total OP Registrations	Total number of OP patient visits
Key Income Statement Ratios	Gross IP Rev/IP Day	Avg. gross patient charges per IP patient day
	Gross SWB Rev/SWB Day	Avg. gross patient charges per SWB patient day
	Gross OP Rev/Total OP Registrations	Avg. gross patient charges per OP visit
	Collection Rate	Net patient revenue / total patient charges
	Compensation Ratio	Total Labor Expenses / Total Operating Revenues
	OP EBIDA Margin \$	Operating Margin + Depreciation + Amortization
	OP EBIDA Margin %	Operating EBIDA / Total Operating Revenues
	Total Margin (%)	Total Margin / Total Operating Revenues
Key Liquidity Ratios	Days Cash on Hand	Total unrestricted cash / Daily OP Cash requirements
	AR Days Outstanding	Gross AR / Avg. Daily Revenues



# Southern Coos Hospital & Health Center

Summary Statements of Revenues, Expenses, and Changes in Net Position  
For The Period Ending March 31, 2023

	Current Month - Mar-2023					Year To Date - Mar-2023				
	Mar-2023 Actual	Mar-2023 Budget	Variance	Var %	Mar-2022 Actual	Mar-2023 Actual	Mar-2023 Budget	Variance	Var %	Mar-2022 Actual
<b>Patient Revenue</b>										
Inpatient	1,207,247	1,045,255	161,992	15.5%	1,055,775	9,975,759	9,235,019	740,740	8.0%	8,689,760
Outpatient	2,864,509	2,614,611	249,898	9.6%	2,337,144	23,261,500	23,131,056	130,444	0.6%	19,625,580
<b>Total Patient Revenue</b>	<b>4,071,756</b>	<b>3,659,866</b>	<b>411,890</b>	<b>11.3%</b>	<b>3,392,919</b>	<b>33,237,259</b>	<b>32,366,075</b>	<b>871,184</b>	<b>2.7%</b>	<b>28,315,340</b>
<b>Deductions From Revenue</b>										
<b>Total Deductions</b>	<b>1,681,757</b>	<b>1,230,872</b>	<b>(450,885)</b>	<b>(36.6%)</b>	<b>1,027,807</b>	<b>12,475,250</b>	<b>10,885,235</b>	<b>(1,590,015)</b>	<b>(14.6%)</b>	<b>9,283,651</b>
<i>Revenue Deductions %</i>	<i>41.3%</i>	<i>33.6%</i>			<i>30.3%</i>	<i>37.5%</i>	<i>33.6%</i>			<i>32.8%</i>
<b>Net Patient Revenue</b>	<b>2,389,999</b>	<b>2,428,994</b>	<b>(38,995)</b>	<b>(1.6%)</b>	<b>2,365,112</b>	<b>20,762,009</b>	<b>21,480,840</b>	<b>(718,830)</b>	<b>(3.3%)</b>	<b>19,031,689</b>
Other Operating Revenue	20	86	(66)	(76.7%)	30	135,406	774	134,632	17391.1%	775
<b>Total Operating Revenue</b>	<b>2,390,019</b>	<b>2,429,080</b>	<b>(39,061)</b>	<b>(1.6%)</b>	<b>2,365,142</b>	<b>20,897,415</b>	<b>21,481,614</b>	<b>(584,199)</b>	<b>(2.7%)</b>	<b>19,032,464</b>
<b>Operating Expenses</b>										
<b>Total Labor Expenses</b>	<b>1,573,328</b>	<b>1,715,024</b>	<b>141,697</b>	<b>8.3%</b>	<b>1,427,211</b>	<b>13,871,901</b>	<b>14,080,607</b>	<b>208,707</b>	<b>1.5%</b>	<b>12,681,065</b>
<b>Total Other Operating Expenses</b>	<b>839,855</b>	<b>835,532</b>	<b>(4,323)</b>	<b>(0.5%)</b>	<b>875,921</b>	<b>7,778,835</b>	<b>7,468,157</b>	<b>(310,678)</b>	<b>(4.2%)</b>	<b>7,055,370</b>
<b>Total Operating Expenses</b>	<b>2,413,183</b>	<b>2,550,557</b>	<b>137,374</b>	<b>5.4%</b>	<b>2,303,133</b>	<b>21,650,736</b>	<b>21,548,764</b>	<b>(101,971)</b>	<b>(0.5%)</b>	<b>19,736,435</b>
<b>Operating Income / (Loss)</b>	<b>(23,164)</b>	<b>(121,477)</b>	<b>98,313</b>	<b>(80.9%)</b>	<b>62,009</b>	<b>(753,321)</b>	<b>(67,151)</b>	<b>(686,170)</b>	<b>1021.8%</b>	<b>(703,971)</b>
<b>Net Non-Operating Revenues</b>	<b>119,454</b>	<b>97,040</b>	<b>22,413</b>	<b>23.1%</b>	<b>89,403</b>	<b>960,721</b>	<b>866,947</b>	<b>93,774</b>	<b>10.8%</b>	<b>725,963</b>
<b>Change in Net Position</b>	<b>96,290</b>	<b>(24,437)</b>	<b>120,726</b>	<b>(494.0%)</b>	<b>151,412</b>	<b>207,401</b>	<b>799,797</b>	<b>(592,396)</b>	<b>(74.1%)</b>	<b>21,992</b>
Collection Rate %	58.7%	66.4%	(11.6%)	(11.6%)	69.7%	62.5%	66.4%	(5.9%)	(5.9%)	67.2%
Compensation Ratio %	65.8%	70.6%	(6.8%)	(6.8%)	60.3%	66.4%	65.5%	1.3%	1.3%	66.6%
OP EBIDA Margin \$	60,381	(58,896)	119,277	(202.5%)	117,226	(56,463)	464,461	(520,924)	(112.2%)	(223,329)
OP EBIDA Margin %	2.5%	(2.4%)	5.0%	(204.2%)	5.0%	(0.3%)	2.2%	(2.4%)	(112.5%)	(1.2%)
Total Margin (%)	4.0%	(1.0%)	5.0%	(500.5%)	6.4%	1.0%	3.7%	(2.7%)	(73.3%)	0.1%



# Southern COOS Hospital & Health Center

Volume and Key Performance Ratios  
For The Period Ending March 2023

		Month				
		Actual	Budget	Variance to		Variance to
				Prior Year	Bud	Prior Year
Payor Mix - Gross Charges	Medicare	58.97%	65.57%	65.57%	-10.1%	-10.1%
	Medicaid	18.97%	15.48%	15.48%	22.5%	22.5%
	Commercial	14.28%	11.16%	11.16%	28.0%	28.0%
	Government	5.34%	6.56%	6.56%	-18.6%	-18.6%
	Other	1.10%	0.27%	0.27%	303.5%	303.5%
	Self Pay	1.34%	0.96%	0.96%	40.1%	40.1%

Year to Date				
Actual	Budget	Prior Year	Variance to Bud	Variance to Prior Year
62.73%	61.02%	61.02%	2.8%	2.8%
17.76%	18.51%	18.51%	-4.0%	-4.0%
12.07%	12.15%	12.15%	-0.7%	-0.7%
5.57%	6.16%	6.16%	-9.7%	-9.7%
0.79%	0.38%	0.38%	104.9%	104.9%
1.09%	1.78%	1.78%	-39.1%	-39.1%

**Total**                      **100.00%**   **100.00%**   **100.00%**

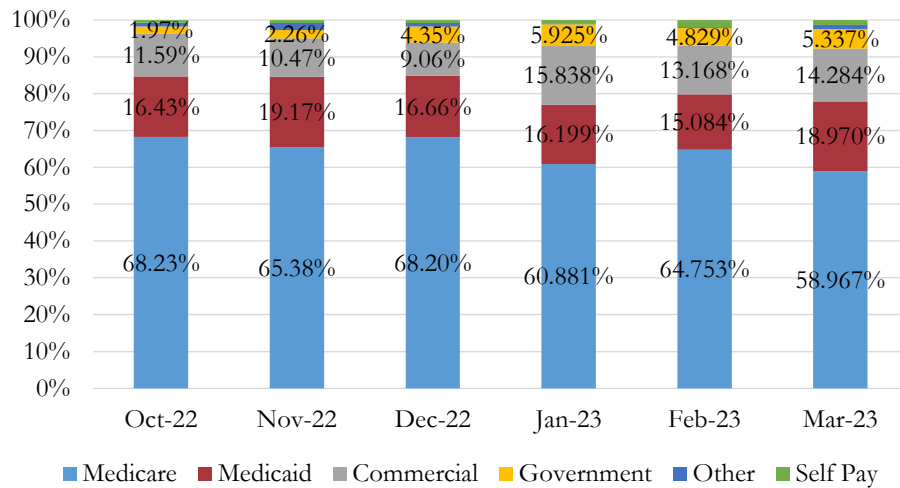
**100.00%**   **100.00%**   **100.00%**

		Month				
		FY23 Actual	FY23 Budget	FY22 Prior Year	Variance %	
					To Budget	To Prior Year
Patient Volumes	In Patient Days	112	102	102	9.8%	9.8%
	Swing Bed Days	147	114	126	28.9%	16.7%
	<b>Total Patient Days</b>	<b>259</b>	<b>216</b>	<b>228</b>	<b>19.9%</b>	<b>13.6%</b>
	Emergency Visits	443	380	354	16.6%	25.1%
	Radiology Procedures	932	760	800	22.6%	16.5%
	Laboratory Tests	4,685	4,176	3,426	12.2%	36.7%
	Respiratory Visits	648	629	913	2.9%	-29.1%
	Surgeries and Endoscopic	27	32	25	-15.6%	8.0%
	Specialty Clinic Visits	253	198	219	27.8%	15.5%
	Primary Care Clinic	476	955	509	-50.2%	-6.5%

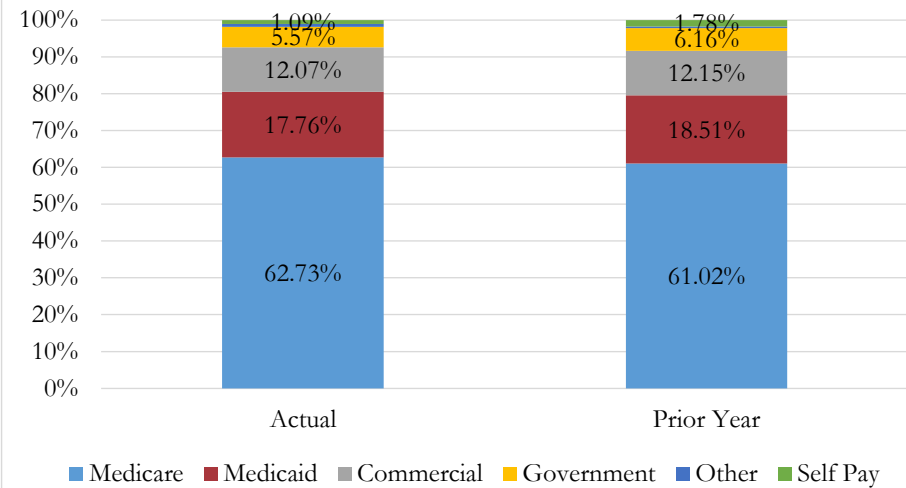
Year To Date				
FY23 Actual	FY23 Budget	FY22 Prior Year	Variance %	
			To Budget	To Prior Year
1,124	900	899	24.9%	25.0%
1,030	1,007	1,007	2.3%	2.3%
<b>2,154</b>	<b>1,907</b>	<b>1,906</b>	<b>13.0%</b>	<b>13.0%</b>
4,014	3,359	3,360	19.5%	19.5%
7,551	6,952	6,360	8.6%	18.7%
34,081	36,910	33,553	-7.7%	1.6%
5,201	5,561	5,563	-6.5%	-6.5%
109	283	188	-61.5%	-42.0%
1,763	1,751	1,749	0.7%	0.8%
4,206	8,314	4,122	-49.4%	2.0%



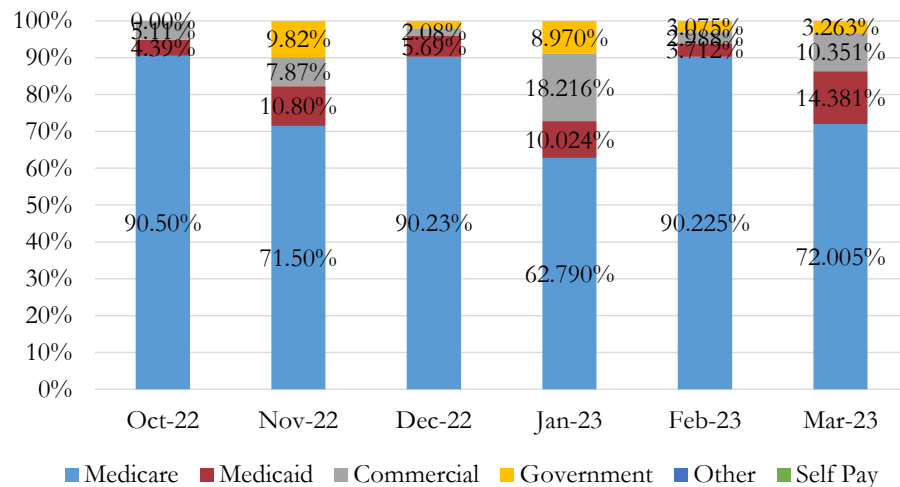
## All Patients Payor Mix



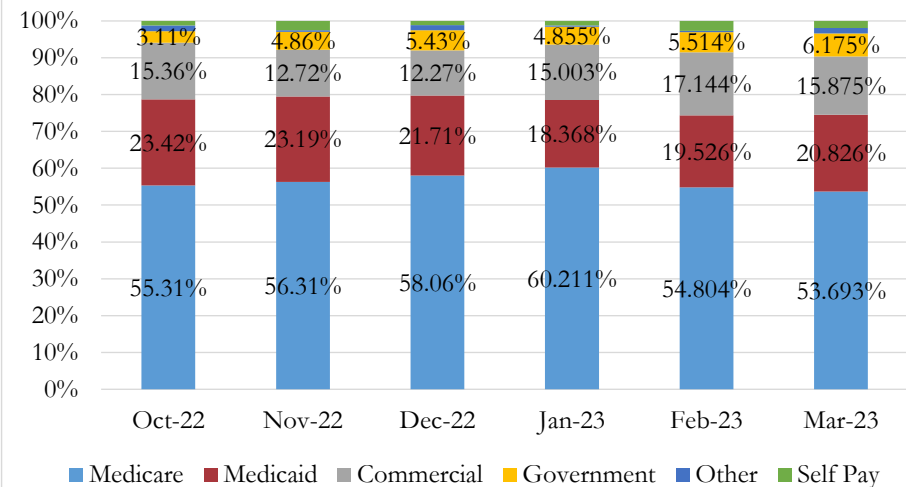
## Year to Date Payor Mix



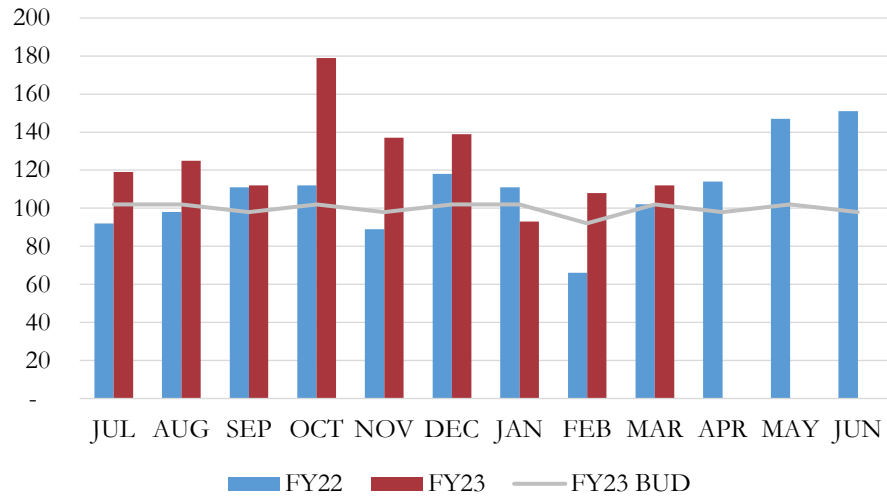
## IP Payor Mix



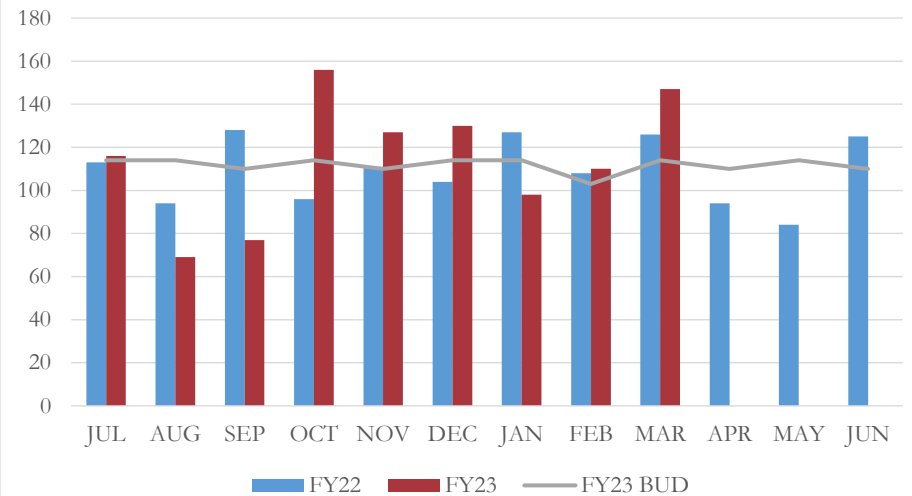
## OP Payor Mix



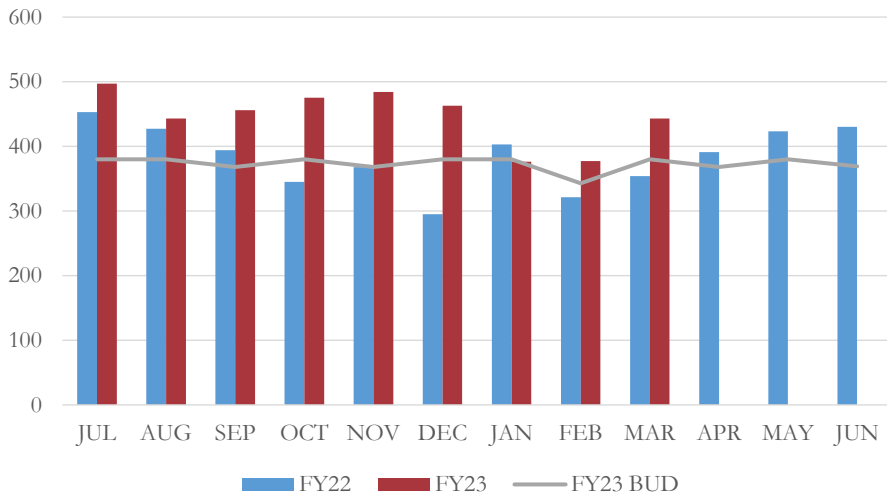
### IP Days



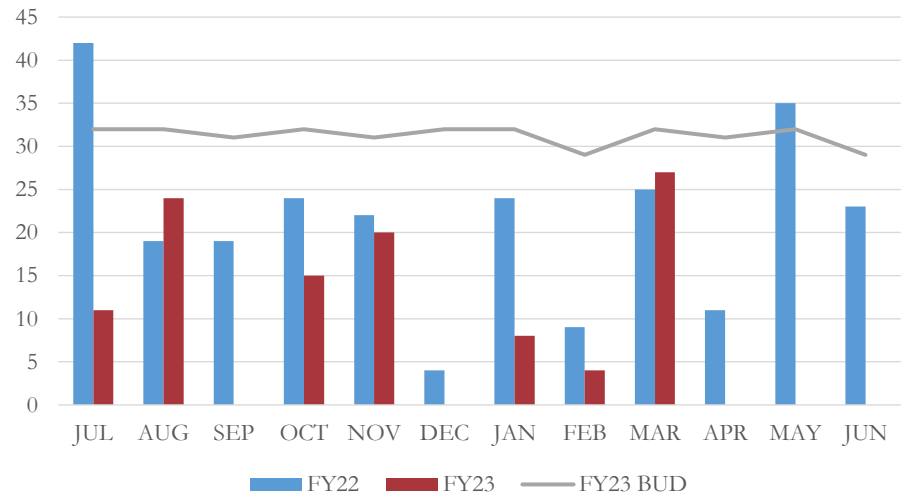
### Swing Bed Days



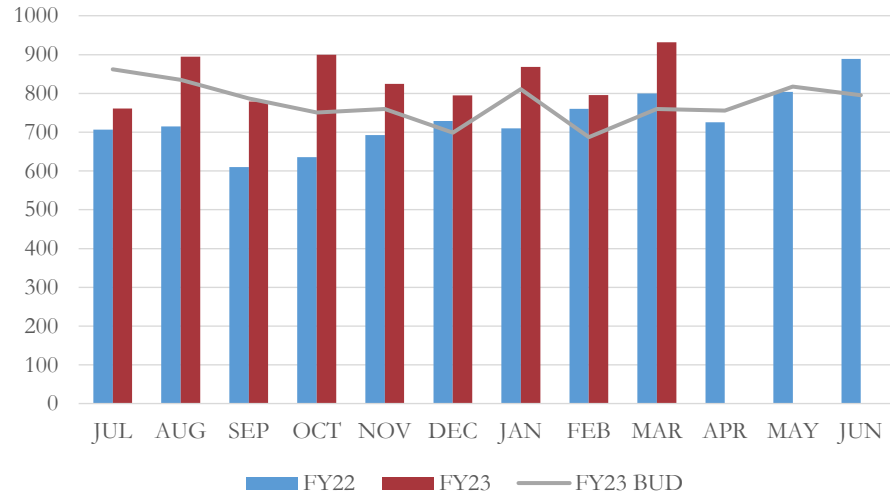
### ER Visits



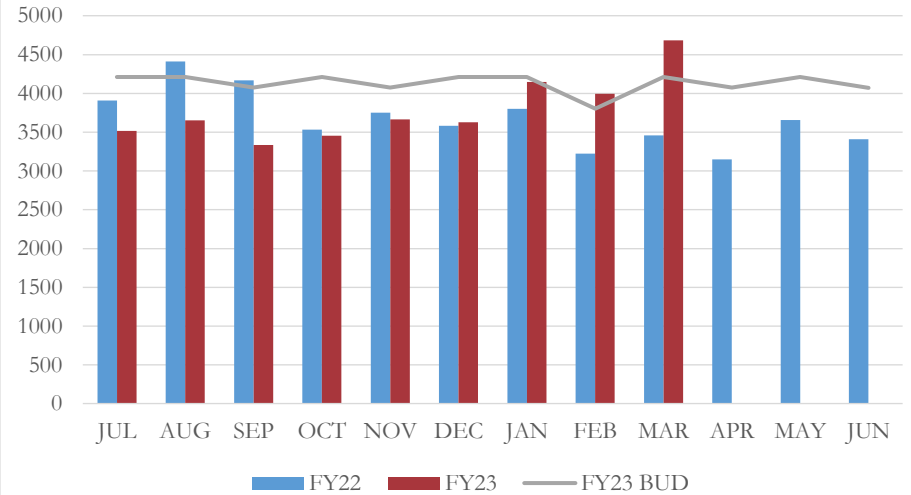
### Surgery Patients



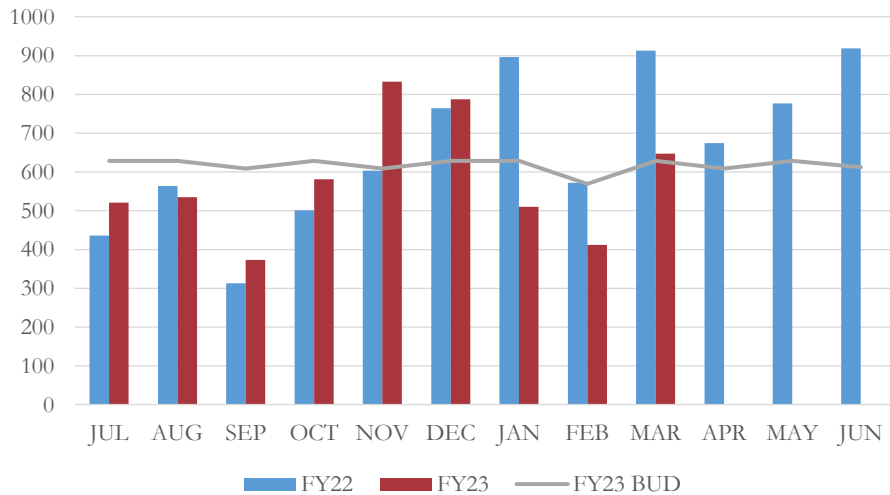
### Imaging Visits



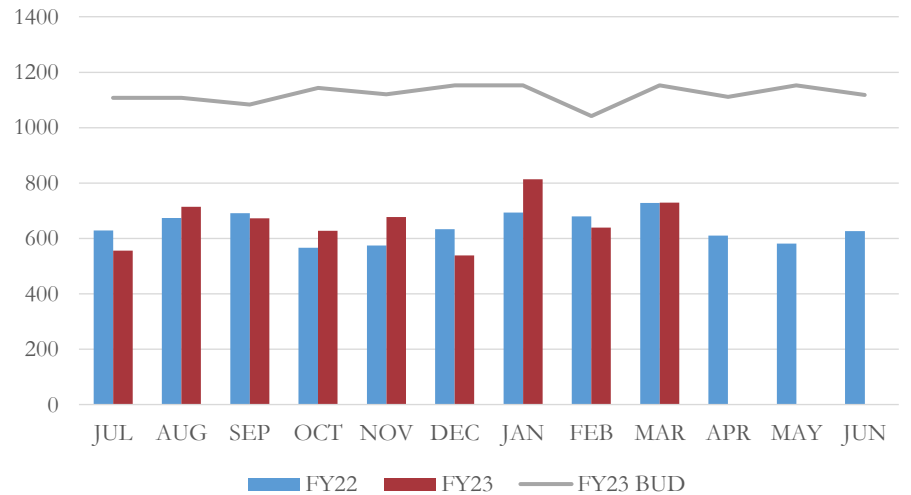
### Lab Tests



### RT Procedures



### Clinic Visits



# Southern Coos Hospital & Health Center

## Balance Sheet

For The Period Ending March 2023

	Balance as of March 2023	Balance as of June 2022	Change	Balance as of June 2021
<b>Assets</b>				
<b>Current Assets</b>				
Cash - Operating	7,997,031	6,600,542	1,396,489	7,830,681
Covid-19 Relief Funds	1,201,335	1,201,335	-	(0)
Medicare Accelerated Payments	-	3,041,479	(3,041,479)	6,952,217
Investments - Unrestricted	1,667,190	1,452,639	214,551	452,620
Investments - Restricted	9,488	9,488	-	9,488
Investment - USDA Restricted	233,705	233,705	-	233,705
Investment - Board Designated	1,972,783	1,972,783	-	1,972,783
Cash and Cash Equivalents	13,081,532	14,511,971	(1,430,439)	17,451,493
Patient Accounts Receivable	6,382,357	5,990,969	391,388	4,845,025
Allowance for Uncollectibles	(2,983,031)	(2,793,125)	(189,906)	(2,456,334)
<b>Net Patient Accounts Receivable</b>	<b>3,399,327</b>	<b>3,197,844</b>	<b>201,482</b>	<b>2,388,691</b>
Other Receivables	(186,642)	492,153	(678,794)	840,233
Inventory	166,745	163,375	3,370	239,072
Prepaid Expense	285,672	479,232	(193,560)	402,507
<b>Total Current Assets</b>	<b>16,746,635</b>	<b>18,844,575</b>	<b>(2,097,941)</b>	<b>21,321,997</b>
<b>Property, Plant and Equipment</b>				
Land	461,527	461,527	-	461,527
Property and Equipment:	18,853,512	17,205,488	1,648,024	16,154,324
Less: Accumulated Depreciation	(13,583,694)	(12,886,837)	(696,858)	(11,651,955)
Construction In Progress	99,881	67,081	32,800	31,125
<b>Net PP&amp;E</b>	<b>5,831,226</b>	<b>4,847,259</b>	<b>983,966</b>	<b>4,995,021</b>
<b>Total Assets</b>	<b>22,577,860</b>	<b>23,691,835</b>	<b>(1,113,974)</b>	<b>26,317,018</b>



# Southern Coos Hospital & Health Center

## Balance Sheet

For The Period Ending March 2023

	Balance as of March 2023	Balance as of June 2022	Change	Balance as of June 2021
<b>Liabilities and Net Assets</b>				
<b>Current Liabilities</b>				
Accounts Payable	1,717,847	772,657	945,189	924,534
Accrued Payroll and Benefits	1,029,044	1,195,908	(166,864)	1,054,435
Interest and Other Payable	851,100	712,471	138,628	310,866
Current Portion of Long Term Debt	246,328	246,328	-	231,964
Medicare Accelerated Fund	(188)	3,041,479	(3,041,668)	6,952,217
Provider Relief Funds	1,201,335	1,201,335	-	-
<b>Current Liabilities</b>	<b>5,045,466</b>	<b>7,170,179</b>	<b>(2,124,714)</b>	<b>9,474,016</b>
Long-Term Debt	5,040,320	4,236,981	803,339	4,368,697
Less Current Portion of Long-Term Debt	(246,328)	(246,328)	-	(231,964)
<b>Total Long-Term Debt, net</b>	<b>4,793,992</b>	<b>3,990,653</b>	<b>803,339</b>	<b>4,136,733</b>
<b>Total Liabilities</b>	<b>9,839,457</b>	<b>11,160,832</b>	<b>(1,321,375)</b>	<b>13,610,748</b>
<b>Net Assets:</b>				
Fund Balance	12,531,002	12,706,270	(175,268)	4,533,364
Change in Net Position	207,401	(175,268)	382,668	8,172,906
<b>Total Net Assets</b>	<b>12,738,403</b>	<b>12,531,002</b>	<b>207,401</b>	<b>12,706,270</b>
<b>Total Liabilities &amp; Net Assets</b>	<b>22,577,860</b>	<b>23,691,835</b>	<b>(1,113,974)</b>	<b>26,317,018</b>





# Southern Coos Hospital & Health Center

Summary Statements of Revenues, Expenses, and Changes in Net Position

For The Period Ending March 31, 2023

	Current Month - Mar-2023					Year To Date - Mar-2023				
	Mar-2023 Actual	Mar-2023 Budget	Variance	Var %	Mar-2022 Actual	Mar-2023 Actual	Mar-2023 Budget	Variance	Var %	Mar-2022 Actual
<b>Patient Revenue</b>										
Inpatient	1,207,247	1,045,255	161,992	15.5%	1,055,775	9,975,759	9,235,019	740,740	8.0%	8,689,760
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<b>Deductions From Revenue</b>										
<b>Total Deductions</b>	<b>1,681,757</b>	<b>1,230,872</b>	<b>(450,885)</b>	<b>(36.6%)</b>	<b>1,027,807</b>	<b>12,475,250</b>	<b>10,885,235</b>	<b>(1,590,015)</b>	<b>(14.6%)</b>	<b>9,283,651</b>
Revenue Deductions %	41.3%	33.6%			30.3%	37.5%	33.6%			32.8%
<b>Net Patient Revenue</b>	<b>2,389,999</b>	<b>2,428,994</b>	<b>(38,995)</b>	<b>(1.6%)</b>	<b>2,365,112</b>	<b>20,762,009</b>	<b>21,480,840</b>	<b>(718,830)</b>	<b>(3.3%)</b>	<b>19,031,689</b>
Other Operating Revenue	20	86	(66)	(76.7%)	30	135,406	774	134,632	17391.1%	775
<b>Total Operating Revenue</b>	<b>2,390,019</b>	<b>2,429,080</b>	<b>(39,061)</b>	<b>(1.6%)</b>	<b>2,365,142</b>	<b>20,897,415</b>	<b>21,481,614</b>	<b>(584,199)</b>	<b>(2.7%)</b>	<b>19,032,464</b>
<b>Operating Expenses</b>										
Salaries & Wages	1,057,860	1,306,047	248,187	19.0%	980,490	9,753,905	10,629,380	875,475	8.2%	8,726,684
Contract Labor	303,537	106,613	(196,925)	(184.7%)	189,112	1,741,414	977,913	(763,500)	(78.1%)	1,718,242
Benefits	211,930	302,365	90,435	29.9%	257,609	2,376,582	2,473,315	96,732	3.9%	2,236,140
Total Labor Expenses	1,573,328	1,715,024	141,697	8.3%	1,427,211	13,871,901	14,080,607	208,707	1.5%	12,681,065
Professional Fees	228,924	181,378	(47,546)	(26.2%)	221,826	2,238,031	1,632,404	(605,627)	(37.1%)	1,945,450
Purchased Services	237,821	234,891	(2,930)	(1.2%)	253,538	2,045,003	2,113,420	68,417	3.2%	2,077,034
Drugs & Pharmaceuticals	56,672	61,943	5,271	8.5%	54,421	438,967	547,466	108,499	19.8%	516,440
Medical Supplies	22,462	19,275	(3,186)	(16.5%)	18,192	201,597	170,355	(31,242)	(18.3%)	128,630
Other Supplies	92,776	107,787	15,011	13.9%	141,269	835,394	969,913	134,520	13.9%	814,310
Lease and Rental	(26,293)	49,414	75,707	153.2%	28,811	157,244	444,726	287,483	64.6%	248,775
Maintenance & Repairs	17,387	17,703	315	1.8%	13,335	159,310	159,318	8	0.0%	134,640
Other Expenses	67,445	52,032	(15,413)	(29.6%)	45,377	525,917	462,182	(63,735)	(13.8%)	357,611
Utilities	28,914	22,037	(6,877)	(31.2%)	25,188	226,439	198,334	(28,105)	(14.2%)	190,880
Insurance	21,629	26,492	4,863	18.4%	18,747	193,772	238,427	44,655	18.7%	160,958
Interest	8,575	-	(8,575)	0.0%	-	60,305	-	(60,305)	0.0%	-
Depreciation & Amortization	83,545	62,581	(20,964)	(33.5%)	55,217	696,858	531,611	(165,246)	(31.1%)	480,642
<b>Total Operating Expenses</b>	<b>2,413,183</b>	<b>2,550,557</b>	<b>137,374</b>	<b>5.4%</b>	<b>2,303,133</b>	<b>21,650,736</b>	<b>21,548,764</b>	<b>(101,971)</b>	<b>(0.5%)</b>	<b>19,736,435</b>
<b>Operating Income / (Loss)</b>	<b>(23,164)</b>	<b>(121,477)</b>	<b>98,313</b>	<b>(80.9%)</b>	<b>62,009</b>	<b>(753,321)</b>	<b>(67,151)</b>	<b>(686,170)</b>	<b>1021.8%</b>	<b>(703,971)</b>
<b>Non-Operating</b>										
Property Taxes	89,427	86,432	2,994	3.5%	85,155	804,841	774,058	30,782	4.0%	762,701
Non-Operating Revenue	9,000	21,355	(12,355)	(57.9%)	13,899	75,800	191,948	(116,148)	(60.5%)	72,294
Interest Expense	(14,784)	(14,394)	(389)	2.7%	(15,135)	(135,446)	(131,829)	(3,617)	2.7%	(140,152)
Investment Income	35,811	4,536	31,275	689.5%	5,484	215,527	40,762	174,764	428.7%	39,120
Gain(Loss) on Sale of Assets	-	(888)	888	(100.0%)	-	-	(7,993)	7,993	(100.0%)	-
<b>Total Non-Operating</b>	<b>119,454</b>	<b>97,040</b>	<b>22,413</b>	<b>23.1%</b>	<b>89,403</b>	<b>960,721</b>	<b>866,947</b>	<b>93,774</b>	<b>10.8%</b>	<b>733,963</b>
<b>Change in Net Position</b>	<b>96,290</b>	<b>(24,437)</b>	<b>120,726</b>	<b>(494.0%)</b>	<b>151,412</b>	<b>207,401</b>	<b>799,797</b>	<b>(592,396)</b>	<b>(74.1%)</b>	<b>29,992</b>



# Southern Coos Hospital & Health Center

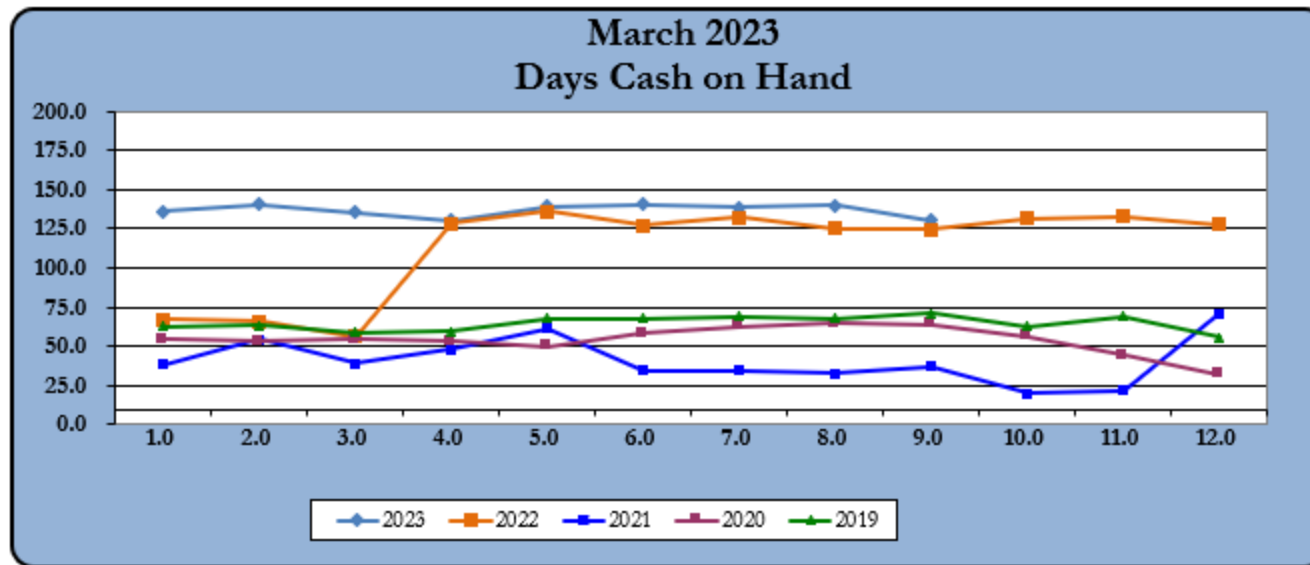
## Income Statement

For The Period Ending March 2023

Comparison to Prior Months

	Oct-2022	Nov-2022	Dec-2022	Jan-2023	Feb-2023	Mar-2023
<b>ient Revenue</b>						
patient	1,465,820	1,242,120	1,199,820	948,973	972,522	1,207,247
utpatient	2,533,610	2,576,250	2,671,277	2,611,992	2,294,339	2,864,509
<b>otal Patient Revenue</b>	<b>3,999,429</b>	<b>3,818,370</b>	<b>3,871,096</b>	<b>3,560,966</b>	<b>3,266,860</b>	<b>4,071,756</b>
<b>ductions From Revenue</b>						
arity Services	18,074	12,580	12,589	8,392	16,445	12,236
ontractual Allowances	1,267,584	1,503,142	1,630,796	1,270,135	911,488	1,510,225
ther Discounts	157,798	102,380	89,366	130,136	168,337	171,461
ad Debt	(7,453)	(10,111)	(15,453)	(6,240)	(7,730)	(12,165)
<b>otal Deductions</b>	<b>1,436,002</b>	<b>1,607,991</b>	<b>1,717,299</b>	<b>1,402,423</b>	<b>1,088,540</b>	<b>1,681,757</b>
<b>et Patient Revenue</b>	<b>2,563,427</b>	<b>2,210,379</b>	<b>2,153,798</b>	<b>2,158,543</b>	<b>2,178,320</b>	<b>2,389,999</b>
ther Operating Revenue	30	25	5	135,266	15	20
<b>otal Operating Revenue</b>	<b>2,563,457</b>	<b>2,210,404</b>	<b>2,153,803</b>	<b>2,293,809</b>	<b>2,178,335</b>	<b>2,390,019</b>
<b>erating Expenses</b>						
salaries & Wages	1,056,924	1,121,878	1,150,435	1,127,972	1,018,773	1,057,860
enefits	292,399	284,341	282,079	308,927	282,029	211,930
ontract Labor	199,894	160,186	225,526	162,442	269,339	303,537
rofessional Fees	256,985	253,413	262,739	236,918	298,568	228,924
urchased Services	273,174	199,016	229,539	204,958	246,809	237,821
edical Supplies	25,343	22,917	17,812	19,781	19,330	22,462
ugs & Pharmaceuticals	44,125	39,458	47,567	43,791	55,956	56,672
ther Supplies	99,481	89,973	115,470	89,385	72,688	92,776
epreciation & Amortization	49,597	181,987	75,165	76,085	76,272	83,545
ase and Rental	48,459	(85,151)	24,493	27,115	23,201	(26,293)
aintenance & Repairs	10,664	15,785	4,660	21,795	21,629	17,387
ilities	25,973	19,761	25,683	22,809	21,177	28,914
urance	21,309	21,309	21,184	22,719	21,824	21,629
terest	-	31,943	5,832	7,034	6,922	8,575
ther Expenses	84,632	59,330	37,177	44,870	82,916	67,445
<b>otal Operating Expenses</b>	<b>2,488,959</b>	<b>2,416,145</b>	<b>2,525,362</b>	<b>2,416,600</b>	<b>2,517,433</b>	<b>2,413,183</b>
<b>ccess of Revenue Over Expenses from Operations</b>	<b>74,499</b>	<b>(205,741)</b>	<b>(371,559)</b>	<b>(122,791)</b>	<b>(339,098)</b>	<b>(23,164)</b>
<b>n-Operating</b>						
nrestricted Contributions	102,242	89,427	89,427	89,427	89,427	89,427
ther NonOperating Revenue\Expense	1,849	4,715	1,178	29,149	6,889	9,000
vestment Income	19,840	24,392	28,838	32,086	32,186	35,811
<b>otal Non-Operating</b>	<b>123,932</b>	<b>118,534</b>	<b>119,442</b>	<b>150,661</b>	<b>128,501</b>	<b>134,238</b>
terest Expense	(14,784)	(17,174)	(14,782)	(14,788)	(14,784)	(14,784)
<b>ccess of Revenue Over Expenses</b>	<b>183,646</b>	<b>(104,381)</b>	<b>(266,898)</b>	<b>13,083</b>	<b>(225,380)</b>	<b>96,290</b>





**Calculation:**

Total Unrestricted Cash on Hand

Daily Operating Cash Needs

**Definition:**

This ratio quantifies the amount of cash on hand in terms of how many "days" an organization can survive with existing cash reserves.

**Desired Position:**

Upward trend, above the median

Year	Average
2023	136.8
2022	113.0
2021	41.2
2020	54.0
2019	64.7

**Benchmark**

**80 Days**

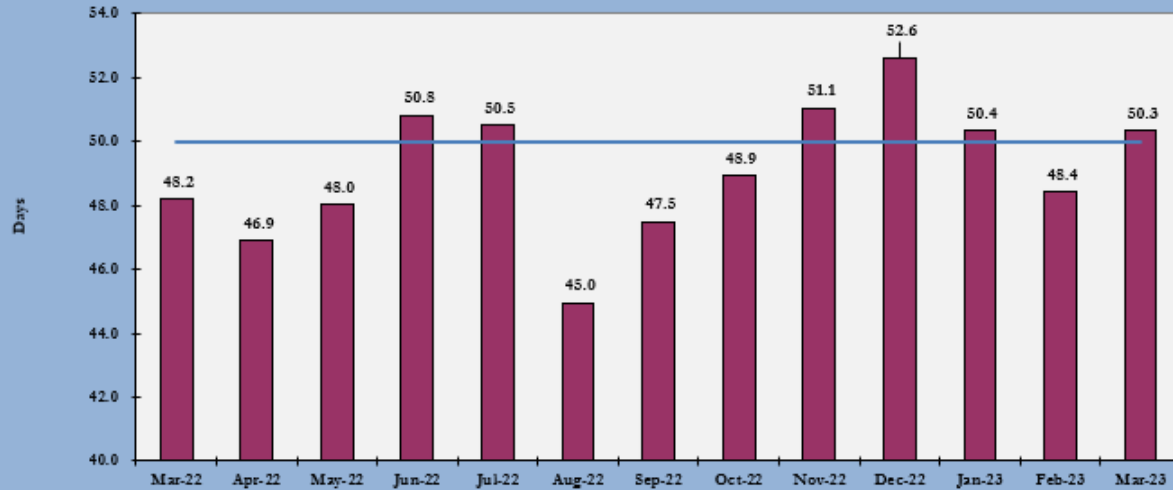
**How ratio is used:**

This ratio is frequently used by bankers, bondholders and analysts to gauge an organization's liquidity--and ability to meet short term obligations as they mature.

Fiscal	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>
2023	135.9	140.8	135.2	130.5	139.4	140.7	138.6	140.1	130.3			
2022	67.2	66.2	56.6	128.6	136.1	127.4	132.1	125.1	124.6	131.5	132.8	127.5
2021	38.7	54.6	39.1	48.2	61.6	34.4	34.6	33.0	37.2	19.9	21.9	70.8
2020	54.3	53.4	54.2	53.3	50.3	58.3	62.6	64.9	63.8	56.4	44.0	32.0
2019	63.0	63.5	59.0	59.6	67.6	67.6	69.3	67.8	71.2	62.8	69.0	55.7



### March 31, 2023- Days in A/R



**Calculation:**  $\frac{\text{Gross Accounts Receivable}}{\text{Average Daily Revenue}}$

**Definition:** Considered a key "liquidity ratio" that calculates how quickly accounts are being paid.

**Desired Position:** Downward trend below the median, and below average.

**Benchmark** 50

**How ratio is used:** Used to determine timing required to collect accounts. Usually, organizations below the average Days in AR are likely to have higher levels of Days Cash on Hand.

	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23
A/R (Gross)	5,206,299	4,918,498	5,171,194	5,698,606	5,920,336	5,391,457	5,497,910	5,886,139	6,242,296	6,684,720	6,158,963	5,756,386	6,096,420
Days in AR	48.2	46.9	48.0	50.8	50.5	45.0	47.5	48.9	51.1	52.6	50.4	48.4	50.3
	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23
A/R (Gross)	5,206,299	4,918,498	5,171,194	5,698,606	5,920,336	5,391,457	5,497,910	5,886,139	6,242,296	6,684,720	6,158,963	5,756,386	6,096,420
Days in Month	31	30	31	30	31	31	30	31	30	31	31	28	31
Monthly Revenue	3,392,919	3,007,670	3,502,412	3,693,131	3,581,626	3,758,971	3,308,183	3,999,429	3,818,370	3,871,096	3,560,966	3,266,860	4,071,756
3 Mo Avg Daily Revenue	107,981	104,852	107,641	112,123	117,143	119,932	115,748	120,289	122,264	127,053	122,287	118,877	121,106
Days in AR	48.2	46.9	48.0	50.8	50.5	45.0	47.5	48.9	51.1	52.6	50.4	48.4	50.3



**SOUTHERN COOS HOSPITAL & HEALTH CENTER  
CAPITAL PURCHASES SUMMARY FY 2023**

**Approved Projects:**

Project Name	Department	Budgeted Amount	Total Spending	Amount Remaining	Date Completed
<b>Non-Threshold Capital Purchases (&lt;\$15,000)</b>		\$ 101,400			
Security Camera System Expansion	Information Systems	\$ 5,500.00	\$ 11,995.00	\$ -	1/31/2023
Portable OR Light	OR	\$ 4,723.00	\$ 4,723.00	\$ -	1/31/2023
Coag Replacement Reagents	Laboratory	\$ 15,000.00	\$ 15,000.00	\$ -	2/28/2023
<b>Not in Budget (&gt;\$15,000)</b>					
Gen 2 Iovera Hand Held	Pain Management	\$ -	\$ 14,000	\$ -	8/31/2022
Prodigy iDXA Machine	Radiology	\$ -	\$ 9,600	\$ -	8/31/2022
Transducer Biopsy Sompma	Surgery	\$ -	\$ 7,700	\$ -	10/31/2022
Horizon Blood Bank & Plasma Thawing System	Laboratory	\$ -	\$ 8,472	\$ -	2/28/2023
Generator 8	Surgery	\$ -	\$ 10,613	\$ -	3/31/2023
Vscan Air Handheld Ultrasound & Tablet	ER	\$ -	\$ 6,613	\$ -	3/31/2023
Allen Lift Assist Beach Chair	Surgery	\$ -	\$ 10,101	\$ -	In Progress
Warming Blanket & Cabinet	Surgery	\$ -	\$ 7,794	\$ -	In Progress
Carpel Tunnel System	Surgery	\$ -	\$ 8,473	\$ -	In Progress
Modular Knee Positioner	Surgery	\$ -	\$ 11,242	\$ -	In Progress
		<b>\$ 101,400</b>	<b>\$ 126,325</b>	<b>\$ (24,925)</b>	
<b>Threshold Projects (&gt;\$15,000)</b>					
RFA Generator	Surgery - Pain Management	\$ 50,000	\$ 55,515	\$ -	10/31/2023
Crash Cart Defibrillator	Surgery	\$ 25,000	\$ 14,953	\$ 10,047	11/30/2022
Phone System Upgrade	Information Systems	\$ 35,000	\$ 34,999	\$ 1	12/31/2022
IV Pumps	MedSurge	\$ 16,200	\$ 12,800	\$ 3,400	1/31/2023
Cardiac Monitors	MedSurge	\$ 230,000	\$ -	\$ 230,000	
Nova BioMedical Prime Plus	Laboratory	\$ 125,100	\$ -	\$ 125,100	
Two Bin Implementation	Material Management	\$ 100,000	\$ -	\$ 100,000	
Air Handler Repairs	Engineering	\$ 55,000	\$ -	\$ 55,000	
Scope Reprocessor	Surgery-Endo	\$ 48,000	\$ -	\$ 48,000	
Cautery	Surgery	\$ 40,000	\$ -	\$ 40,000	
BacT Alert Replacement	Laboratory	\$ 32,000	\$ -	\$ 32,000	
Stago Satellite Replacement	Laboratory	\$ 25,000	\$ -	\$ 25,000	
Wifi System Upgrade	Information Systems	\$ 19,300	\$ -	\$ 19,300	
Butterfly Ultrasound	MedSurge	\$ 18,000	\$ -	\$ 18,000	
<b>Not in Budget (&gt;\$15,000)</b>					
Equipment Updrade for RAD Equipmnet	Radiology	\$ -	\$ 17,200.00	\$ -	1/31/2023
Generator 10 & 8	Surgery	\$ -	\$ 32,973.31	\$ -	2/28/2023
Smart Pump	Surgery	\$ -	\$ 18,890.91	\$ -	3/31/2023
System 1E	Surgery	\$ -	\$ 23,421.86	\$ -	In progress
OR Lights	Surgery	\$ -	\$ 23,923.36	\$ -	In progress
Surgery Tools (System 8)	Surgery	\$ -	\$ 26,455.00	\$ -	In progress
Anesthesia Machine	Surgery	\$ -	\$ 62,983.87	\$ -	In progress
		<b>\$ 692,400</b>	<b>\$ 205,848</b>	<b>\$ 486,552</b>	
<b>Total</b>		<b>\$ 793,800</b>	<b>\$ 332,173</b>	<b>\$ 461,627</b>	

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**Grant Funded Projects:**

Project Name	Department	Budgeted Amount	Total Spending	Amount Remaining	Date Completed	Grant Funding Source
Vapotherm HVT Unit	Laboratory	\$ -	\$ 14,500	\$ -	8/31/2022	SHIP ARPA
Stat Profile Prime Plus Analyzer	Laboratory	\$ -	\$ 14,000	\$ -	12/31/2022	SHIP ARPA
		<b>\$ -</b>	<b>\$ 28,500</b>	<b>\$ -</b>		



# Clinic Provider Income Summary

All Providers For The Budget Year 2023

All Providers For The Budget Year 2023																Current Budget YTD					
	ACT JUL	BUD JUL	ACT AUG	BUD AUG	ACT SEP	BUD SEP	ACT OCT	BUD OCT	ACT NOV	BUD NOV	ACT DEC	BUD DEC	ACT JAN	BUD JAN	ACT FEB	BUD FEB	ACT MAR	BUD MAR	ACT YTD	FY23 Budget	Variance
Provider Productivity Metrics																					
Clinic Days	55	78	67	78	61	75	63	82	78	79	56	83	82	83	74	75	84	83	619	716	(98)
Total Visits	420	910	508	910	474	892	460	946	511	928	320	955	597	955	440	863	476	955	4206	8,314	(4,108)
Visits/Day	7.6	11.7	7.6	11.7	7.8	11.9	7.4	11.5	6.6	11.7	5.7	11.5	7.3	11.5	5.9	11.5	5.7	11.5	6.8	11.6	(4.8)
Total RVU	915.98	1,773.20	1,095.47	1,773.20	1,011.27	1,735.00	916.72	1,840.40	1,042.38	1,802.20	624.37	1,857.20	1,281.38	1,857.20	900.24	1,674.40	925.50	1,857.20	8,713.31	16,170.00	(7,456.69)
RVU/Visit	2.18	1.95	2.16	1.95	2.13	1.95	1.99	1.95	2.04	1.94	1.95	1.94	2.15	1.94	2.05	1.94	1.94	1.94	2.07	1.94	0.13
RVU/Clinic Day	16.65	22.73	16.35	22.73	16.72	23.13	14.67	22.44	13.45	22.81	11.15	22.38	15.63	22.38	12.17	22.33	11.02	22.38	14.09	22.58	(8.50)
Gross Revenue/Visit	363.05	334.33	370.58	334.33	450.68	334.68	363.51	337.07	225.31	337.46	535.51	337.72	361.29	337.72	385.66	336.86	351.61	337.72	371.09	336.46	34.63
Gross Revenue/RVU	166.47	171.58	171.85	171.58	211.24	172.06	182.40	173.26	110.45	173.77	274.46	173.66	168.33	173.66	188.50	173.62	180.84	173.66	179.13	172.99	6.13
Net Rev/RVU	72.02	72.37	74.10	72.37	90.38	72.55	78.06	72.98	48.82	73.17	118.73	73.13	71.98	73.13	81.54	73.12	78.99	73.13	77.34	72.89	4.45
Expense/RVU	122.57	75.68	102.29	75.68	99.17	76.15	141.70	73.52	124.36	73.18	215.87	72.46	132.00	73.95	142.70	76.57	132.18	74.31	130.71	74.57	56.14
Diff	(50.55)	(3.31)	(28.19)	(3.31)	(8.79)	(3.60)	(63.64)	(0.53)	(75.54)	(0.01)	(97.14)	0.67	(60.03)	(0.81)	(61.16)	(3.45)	(53.19)	(1.18)	(53.37)	(1.68)	(51.69)
Net Rev/Day	1,199.50	1,645.18	1,211.56	1,645.18	1,510.64	1,678.30	1,144.95	1,638.06	656.70	1,669.23	1,323.77	1,636.39	1,124.77	1,636.39	991.95	1,632.37	870.35	1,636.39	1,089.52	1,646.09	(556.57)
Expense/Day	2,041.30	1,720.46	1,672.43	1,720.40	1,657.58	1,761.55	2,078.45	1,650.01	1,672.65	1,669.49	2,406.86	1,621.46	2,062.76	1,654.59	1,736.04	1,709.34	1,456.36	1,662.76	1,841.35	1,684.01	157.34
Diff	(841.80)	(75.28)	(460.87)	(75.23)	(146.94)	(83.25)	(933.50)	(11.95)	(1,015.96)	(0.26)	(1,083.09)	14.93	(937.99)	(18.20)	(744.09)	(76.97)	(586.01)	(26.37)	(751.83)	(37.92)	(713.91)
Patient Revenue																					
Outpatient																					
Total Patient Revenue	152,481	304,240	188,252	304,240	213,623	298,533	167,213	318,867	115,131	313,160	171,363	322,524	215,690	322,524	169,691	290,714	167,365	322,524	1,560,810	2,797,327	(1,236,517)
Deductions From Revenue																					
Total Deductions From Revenue (Note A)	86,508	175,916	107,078	175,916	122,230	172,660	95,653	184,546	64,237	181,291	97,232	186,704	123,458	186,704	96,287	168,286	94,256	186,704	886,940	1,618,728	(731,788)
Net Patient Revenue	65,973	128,324	81,174	128,324	91,394	125,872	71,559	134,321	50,894	131,869	74,131	135,820	92,231	135,820	73,404	122,428	73,109	135,820	673,870	1,178,599	(504,729)
Total Operating Revenue	65,973	128,324	81,174	128,324	91,394	125,872	71,559	134,321	50,894	131,869	74,131	135,820	92,231	135,820	73,404	122,428	73,109	135,820	673,870	1,178,599	(504,729)
Operating Expenses																					
Salaries & Wages	63,001	73,372	63,504	73,372	55,298	71,383	82,768	73,372	79,193	71,005	92,222	73,586	106,442	74,449	80,022	67,244	71,614	74,449	694,064	651,852	42,212
Benefits	9,853	9,325	9,883	9,320	8,081	9,076	10,487	9,320	8,469	8,430	8,065	8,110	13,270	9,997	10,025	9,642	5,854	10,675	83,988	84,516	(529)
Purchased Services	3,723	9,121	4,832	9,121	3,940	9,002	4,923	9,121	4,973	9,002	(4,446)	9,121	0	9,121	0	8,764	0	9,121	17,945	81,494	(63,548)
Medical Supplies	2,313	0	0	0	0	0	285	0	0	0	0	0	285	0	0	0	285	0	3,168	0	3,168
Other Supplies	0	853	33	853	12	853	0	853	731	853	452	853	(220)	853	0	853	67	853	1,074	7,673	(6,599)
Other Expenses	1,517	2,785	1,517	2,785	4,017	2,785	1,517	2,785	5,794	2,785	3,704	2,785	19,272	2,785	3,667	2,785	7,991	2,785	48,996	25,066	23,930
Allocation Expense	31,864	38,741	32,284	38,741	28,936	39,018	29,923	39,850	30,470	39,815	34,787	40,127	30,098	40,127	34,753	38,914	36,523	40,127	289,639	355,148	(65,509)
Total Operating Expenses	112,271	134,196	112,053	134,191	100,284	132,116	129,903	135,301	129,631	131,890	134,784	134,582	169,147	137,331	128,467	128,201	122,334	138,009	1,138,874	1,205,749	(66,875)
Excess of Operating Rev Over Exp	(46,299)	(5,872)	(30,879)	(5,868)	(8,890)	(6,244)	(58,344)	(980)	(78,737)	(20)	(60,653)	1,239	(76,916)	(1,511)	(55,063)	(5,773)	(49,225)	(2,189)	(465,004)	(27,150)	(437,854)
Total Non-Operating Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Excess of Revenue Over Expenses	(46,299)	(5,872)	(30,879)	(5,868)	(8,890)	(6,244)	(58,344)	(980)	(78,737)	(20)	(60,653)	1,239	(76,916)	(1,511)	(55,063)	(5,773)	(49,225)	(2,189)	(465,004)	(27,150)	(437,854)

Note A - Average Collection Rate =41% of Gross Charges, therefore the Deduction Rate is 59% of Gross Charges



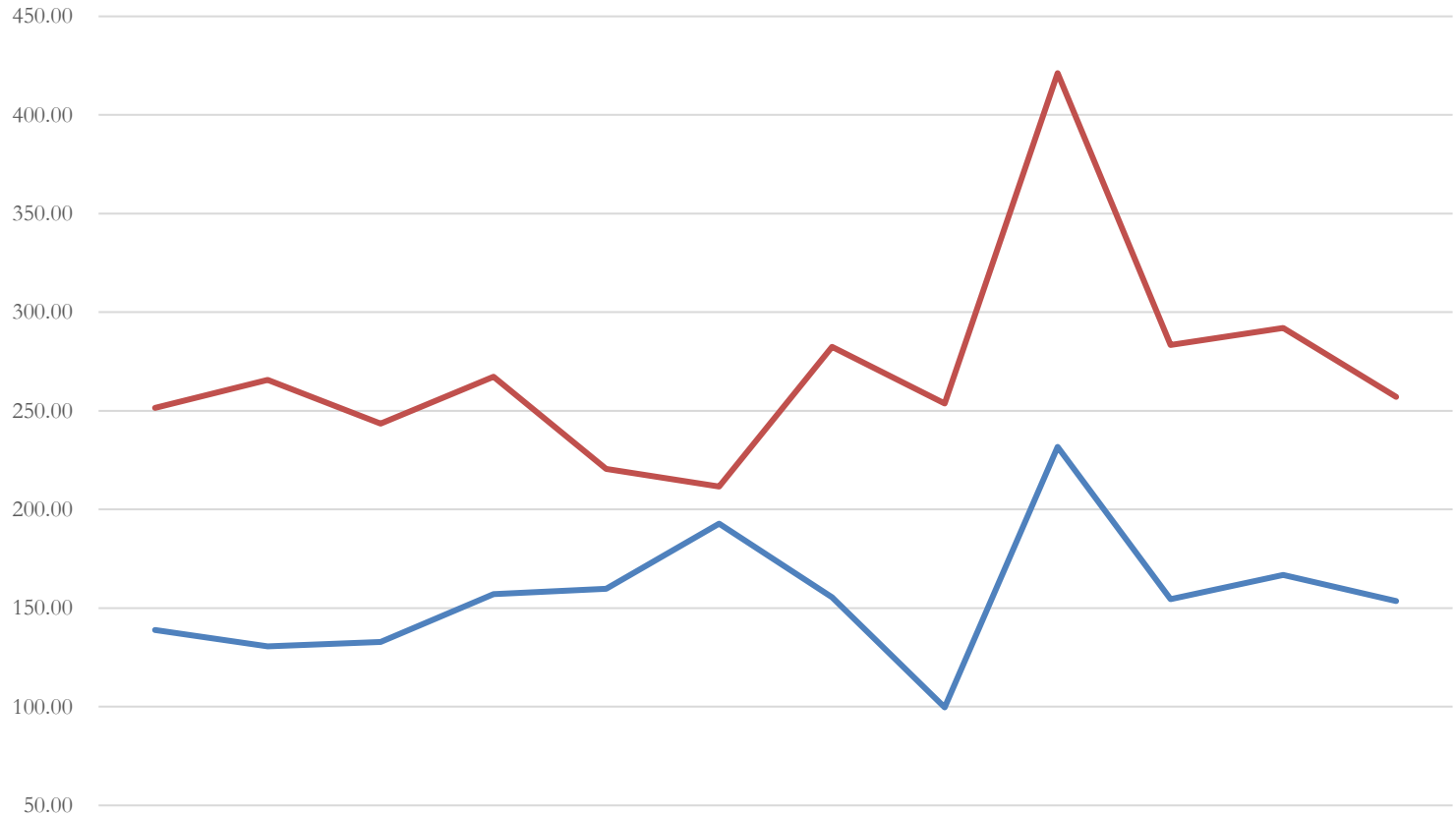
# Southern Coos Hospital & Health Center

Summary Statements of Revenues, Expenses, and Changes in Net Position  
For The Period Ending March 31, 2023

	Current Month - Mar-2023			Year To Date - Mar-2023		
	Hospital	Clinic Providers	Mar-2023	Hospital	Clinic Providers	Mar-2023
	Actual	Actual	Actual	Actual	Actual	Actual
<b>Patient Revenue</b>						
Inpatient	1,207,247	-	1,207,247	9,975,759	-	9,975,759
Outpatient	2,697,144	167,365	2,864,509	21,700,691	1,560,810	23,261,500
<b>Total Patient Revenue</b>	<b>3,904,391</b>	<b>167,365</b>	<b>4,071,756</b>	<b>31,676,449</b>	<b>1,560,810</b>	<b>33,237,259</b>
<b>Deductions From Revenue</b>						
<b>Total Deductions</b>	<b>1,587,501</b>	<b>94,256</b>	<b>1,681,757</b>	<b>11,588,310</b>	<b>886,940</b>	<b>12,475,250</b>
<i>Revenue Deductions %</i>	<i>40.7%</i>	<i>56.3%</i>	<i>41.3%</i>	<i>36.6%</i>	<i>56.8%</i>	<i>37.5%</i>
<b>Net Patient Revenue</b>	<b>2,316,889</b>	<b>73,109</b>	<b>2,389,999</b>	<b>20,088,140</b>	<b>673,870</b>	<b>20,762,009</b>
Other Operating Revenue	20	-	20	135,406	-	135,406
<b>Total Operating Revenue</b>	<b>2,316,909</b>	<b>73,109</b>	<b>2,390,019</b>	<b>20,223,546</b>	<b>673,870</b>	<b>20,897,415</b>
<b>Operating Expenses</b>						
Total Labor Expenses	1,495,860	77,468	1,573,328	13,093,849	778,051	13,871,901
Total Other Operating Expenses	794,989	44,866	839,855	7,418,013	360,822	7,778,835
<b>Total Operating Expenses</b>	<b>2,290,849</b>	<b>122,334</b>	<b>2,413,183</b>	<b>20,511,862</b>	<b>1,138,874</b>	<b>21,650,736</b>
<b>Operating Income / (Loss)</b>	<b>26,061</b>	<b>(49,225)</b>	<b>(23,164)</b>	<b>(288,317)</b>	<b>(465,004)</b>	<b>(753,321)</b>
<b>Net Non-Operating Revenues</b>	<b>119,454</b>	<b>0</b>	<b>119,454</b>	<b>960,721</b>	<b>0</b>	<b>960,721</b>
<b>Change in Net Position</b>	<b>145,514</b>	<b>(49,225)</b>	<b>96,290</b>	<b>672,405</b>	<b>(465,004)</b>	<b>207,401</b>
<b>Collection Rate %</b>	<b>59.3%</b>	<b>43.7%</b>	<b>58.7%</b>	<b>63.4%</b>	<b>43.2%</b>	<b>62.5%</b>
<b>Compensation Ratio %</b>	<b>64.6%</b>	<b>106.0%</b>	<b>65.8%</b>	<b>64.7%</b>	<b>115.5%</b>	<b>66.4%</b>
<b>OP EBIDA Margin \$</b>	<b>109,606</b>	<b>(49,225)</b>	<b>60,381</b>	<b>408,541</b>	<b>(465,004)</b>	<b>(56,463)</b>
<b>OP EBIDA Margin %</b>	<b>4.7%</b>	<b>(67.3%)</b>	<b>2.5%</b>	<b>2.0%</b>	<b>(69.0%)</b>	<b>(0.3%)</b>
<b>Total Margin (%)</b>	<b>6.3%</b>	<b>(67.3%)</b>	<b>4.0%</b>	<b>3.3%</b>	<b>(69.0%)</b>	<b>1.0%</b>



### Net Revenue/Expense Per Clinic Visit - Clinic Combined



	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR
Net Rev/Visit	138.98	130.65	132.85	157.08	159.79	192.81	155.56	99.60	231.66	154.49	166.83	153.59
Expenses/Visit	251.44	265.62	243.46	267.31	220.58	211.57	282.40	253.68	421.20	283.33	291.97	257.00







## Adoption Resolution: Southern Coos Hospital RESOLUTION NO. 2023-01

### **A RESOLUTION ADOPTING THE 2023 COOS COUNTY MULTI-JURISDICTIONAL NATURAL HAZARDS MITIGATION PLAN**

**WHEREAS**, natural hazards threaten life, businesses, property, and environmental systems throughout Coos County.

**WHEREAS**, an understanding of the nature, extent, and potential impacts of natural hazards is the foundation for developing strategies to reduce or eliminate those impacts.

**WHEREAS**, natural hazards mitigation planning is the process through which such understanding and strategies are developed and a process for implementation is established.

**WHEREAS**, it is in the interest of Coos County and the cities and special districts located therein to undertake natural hazards mitigation planning and implementation together as coordinated planning strengthens communities and better serves all.

**WHEREAS**, Coos County and the Cities of Bandon, Coos Bay, Coquille, Lakeside, Myrtle Point, North Bend, and Powers previously prepared, implemented, and updated a multi-jurisdictional natural hazards mitigation plan in accordance with the Disaster Mitigation Act of 2000. These plans were each approved by the Federal Emergency Management Agency (FEMA) for a period of five years.

**WHEREAS**, the Port of Coos Bay, the Port of Bandon, the Southern Coos Hospital, Bay Area Hospital, and Haynes Drainage District, each participated updating the 2023 Coos County Multi-Jurisdictional Natural Hazards Mitigation Plan, in accordance with the Disaster Mitigation Act of 2000, thereby developing their first natural hazards mitigation plans.

**WHEREAS**, the 2016 Coos County Multi-Jurisdictional Natural Hazards Mitigation Plan is the most recent and expired on September 12, 2021.

**WHEREAS**, having a natural hazards mitigation plan developed in accordance with the Disaster Mitigation Act of 2000 and approved by FEMA is a prerequisite for local government eligibility for certain federal hazard mitigation funds, particularly Hazard Mitigation Assistance (HMA) programs, such as Building Resilient Infrastructure and Communities (BRIC), Hazard Mitigation Grant Program (HMGP), and Flood Mitigation Assistance (FMA).

**WHEREAS**, adoption of the updated 2023 Coos County Multi-Jurisdictional Natural Hazards Mitigation Plan is required for FEMA approval of the 2023 Coos County Multi-Jurisdictional Natural Hazards Mitigation Plan.

**WHEREAS**, adoption of the updated 2023 Coos County Multi-Jurisdictional Natural Hazards Mitigation Plan demonstrates Coos County’s commitment to reducing or eliminating the potential impacts of natural hazards and to achieving the Plan’s goals.

**NOW, THEREFORE, BE IT RESOLVED BY COOS COUNTY:**

**Section 1.** Southern Coos Hospital hereby adopts the recitals above in support of this resolution.

**Section 2.** Southern Coos Hospital hereby adopts the Coos County Multi-Jurisdictional Natural Hazards Mitigation Plan.

**DATED** this 27<sup>th</sup> day of April, 2023.

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Brent Bischoff, Chairman

ATTEST:

APPROVED AS TO FORM:

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Mary Schamehorn, Secretary

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Robert S. Miller, Counsel