STATUS	WBS	DESCRIPTION	OWNER	DUE DATE	RESOURCES	%
	1.0	People: Be the employer of choice and a Chartis top 100 rural hospital				
On Track	1.1	Be the kind of employer that drives top 100 hospital (Employee Engagement Survey)	Stacy Nelson	6/30/2027	Stacy Nelson, Amanda Bemetz	34.72
On Track	1.1.1	Survey Current Employees about their current Workplace Experience: What's working, What's not working, What do they want in an Employer, Why are they at SCHHC, etc.?	Stacy Nelson	12/31/2025	Stacy Nelson	
On Track	1.1.2	Identify the type of employee (performance/behavior) we want at SCHHC, and the culture we want to build on.	Stacy Nelson	3/31/2025	Stacy Nelson	100
On Track	1.1.3	Implement an employee-focused culture (so employees want to come and stay at SCHHC).	Stacy Nelson	6/30/2026	Executive Team	
On Track	1.1.4	Enhance employee engagement strategies	Stacy Nelson	6/30/2027	Executive Team	25
On Track	1.1.4.1	Utilize an Employee Engagement Survey Tool; Evaluate what we have done. What has worked? What has not	Stacy Nelson	12/31/2025	Stacy Nelson	75
On Track	1.1.4.2	Design plan for Employee Engagement, based on feedback from employees.	Stacy Nelson	12/31/2025	Executive Team	
On Track	1.1.4.3	Revamp Onboarding Process: The 4 C's: Culture, Compliance, Communication, and Connection.	Stacy Nelson	12/31/2025	Stacy Nelson	75
On Track	1.1.4.4	Implement plan for Employee Engagement	Stacy Nelson	6/30/2026	Executive Team	
On Track	1.1.4.5	Evaluate plan for Employee Engagement.	Stacy Nelson	9/30/2026	Executive Team	
On Track	1.1.4.6	Get certified as a, "Great Place to Work."	Stacy Nelson	6/30/2027	Executive Team	
On Track	1.1.5	Develop and Implement Wellness Strategies (Physical, Mental/Emotional, Spiritual, Financial).	Stacy Nelson	12/31/2025	Executive Team, HR Team	75
On Track	1.1.5.1	Implement monthly Employee Wellness Program through Employee Assistance Program Partner, Canopy	Stacy Nelson	6/30/2025	Stacy Nelson	75
On Track	1.1.6	Grow our SCHHC Workforce	Stacy Nelson	6/30/2026	Executive Team	8.33
On Track	1.1.6.1	Professional development for employees	Stacy Nelson	12/31/2025	Executive Team	25
	1.1.6.2	Employee Career Paths	Stacy Nelson	6/30/2026	Executive Team	
	1.1.6.3	Succession planning	Raymond Hino	12/31/2026	Executive Team	
On Track	1.2	Provide competitive compensation and robust benefits packages	Cam Marlowe, Stacy Nelson	6/30/2026	Executive Team, Hospital Board	52.5
On Track	1.2.1	Compensation	Stacy Nelson, Cam Marlowe	10/31/2025	Executive Team, Hospital Board	50
On Track	1.2.1.1	Compensation Analysis Company	Cameron Marlowe, Stacy Nelson	10/31/2025	Executive Team, Finance Dept.	50
On Track	1.2.2	Evaluate current benefits package	Cam Marlowe, Stacy Nelson	12/31/2025	Executive Team	55

Status	ID	Task	Owner	Due Date	Team	%
Completed	1.2.2.1	Medical Benefits (Reasonable Cost, Quality Coverage, Excellent Access to Providers, etc.	Stacy Nelson, Cameron Marlowe	11/30/2024	Stacy Nelson, Cameron Marlowe	100
On Track	1.2.2.2	Retirement Package	Cameron Marlowe, Stacy Nelson	12/31/2025	Stacy Nelson, Cameron Marlowe	25
On Track	1.2.2.3	Evaluate other value-added benefits (i.e. Pet Insurance, etc.)	Stacy Nelson	12/31/2025	Executive Team, HR Team	40
On Track	1.3	Expanding Volunteers and duties	Stacy Nelson	6/30/2026	Executive Team, HR Team	23.33
On Track	1.3.1	Bring volunteers back	Raymond Hino, Stacy Nelson	6/30/2026	Executive Team, HR Team	23.33
On Track	1.3.1.1	Identify a pool of volunteers to recruit.	Stacy Nelson, Raymond Hino	12/31/2025	Executive Team, HR Team	25
On Track	1.3.1.2	Outreach to High School for volunteers	Stacy Nelson	12/31/2025	Executive Team, HR Team	40
On Track	1.3.1.3	Develop program for youth to explore health care careers.	Stacy Nelson, Cori Valet, Raymond Hino, Cam Marlowe	12/31/2025	Executive Team, HR Team	75
	1.3.1.4	Develop/Design how Volunteers will be used.	Cam Marlowe, Raymond Hino, Cori Valet, Stacy Nelson	12/31/2025	Executive Team, HR Team	
	1.3.1.5	Training and Development for Volunteers.	Stacy Nelson, Cori Valet, Cam Marlowe	3/30/2026	Executive Team, HR Team	
	1.3.1.6	Develop an ambassadorship program.	Stacy Nelson, Raymond Hino	9/30/2026	Executive Team, HR Team	
On Track	1.4	Designated as National Health Service Corps (NHSC) Site for eligibility for Loan Repayment Eligibility	Stacy Nelson, David Serle	12/31/2027	Stacy Nelson, David Serle	33.33
	1.4.1	Develop required policies and procedures	Stacy Nelson	6/30/2026	Raymond Hino, Stacy Nelson, David Serle	
	1.4.2	Submit attestation to become an NHSC site	Stacy Nelson, Raymond Hino	6/30/2027	David Serle, Stacy Nelson, Raymond Hino	
Completed	1.4.3	Submit attestation to become an Oregon Healthcare Provider Loan Repayment Program	David Serle, Raymond Hino	3/31/2025	Scott McEachern, Colene Hickman	100
On Track	1.5	Develop workforce housing options and opportunities, in collaboration with other large employers in Bandon.	Raymond Hino, Cam Marlowe	12/31/2027	Executive Team	71.25
Completed	1.5.1	Employee Housing Survey to find out needs	Stacy Nelson	10/31/2024	Executive Team	100
Completed	1.5.1.1	Survey Sent out to Employees	Stacy Nelson	2/7/2025	Stacy Nelson	100
Completed	1.5.1.2	Compile Data for next Steps	Stacy Nelson, Cam Marlowe	4/4/2025	Stacy Nelson, Antone Eek	100
Completed	1.5.2	Meet with Developers	Raymond Hino	12/31/2024	Executive Team	100
On Track	1.5.2.1	Perk Development Group	Raymond Hino, Cam Marlowe	6/1/2025	Executive Team	100
Completed	1.5.2.2	L2L	Cam Marlowe, Raymond Hino	6/1/2025	Executive Team	100
On Track	1.5.3	Find out what property the district owns for housing development	Cam Marlowe	10/31/2025	Executive Team, Real Estate Agent	60
Completed	1.5.3.1	Identify all properties owned by the District	Cam Marlowe	10/1/2024	Cameron Marlowe	100

On Track	1.5.3.2	Value Property	Cam Marlowe	12/31/2025	Cameron Marlowe	50
On Track	1.5.3.3	Property Allocation - Keep vs Sell	Cam Marlowe	12/31/2025	Cam Marlowe, Raymond Hino, Board of Directors	30
On Track	1.5.4	Collaborate with other leaders in the community	Raymond Hino	12/31/2027	Executive Team	25
	2.0	**Service: what are we doing for our customer**				
On Track	2.1	Collaborate with the community and other healthcare organizations.	Raymond Hino	12/31/2027	Executive Team	49.16
On Track	2.1.1	Collaborate with Coast to address challenges related to social determinants of health.	Cori Valet, David Serle	12/31/2025	Raymond Hino, Cam Marlowe, Alden Forrester Cori Valet, Scott McEachern	
	2.1.1.1					
On Track	2.1.2	Bay Area Hospital Collaboration	Cori Valet, Amanda Bemetz, Alden Forrester	4/1/2026	Executive Team	55
	2.1.2.1	STEMI program	Amanda Bemetz, Alden Forrester, David Serle, Cam Marlowe	4/1/2026	Executive Team	10
Completed	2.1.2.2	Dietician program	Cam Marlowe, Raymond Hino	6/30/2025	Raymond Hino, Cameron Marlowe, Rita Hamilton, Alden Forrester, Cori Valet	100
Completed	2.1.3	Partnership with Coast Community	Raymond Hino	7/1/2025	Cameron Marlowe, Scott McEachern, David Serle	100
Completed	2.1.3.1	MSA agreement	Raymond Hino	12/31/2024	Cameron Marlowe, Scott McEachern, DWT Law firm	100
On Track	2.1.4	Partnership with Bandon Dunes	Raymond Hino	12/31/2026	Executive Team	83.33
Completed	2.1.4.1	Annual Flu and COVID Vaccination Clinics for Bandon Dunes employees	Cori Valet	11/30/2024	Nick Lucas, Denise Ebenal	100
On Track	2.1.4.2	Develop and Implement Occupational Medicine Plan	Scott McEachern, Raymond Hino, Alden Forrester, Cam Marlowe	12/31/2025	Raymond Hino, Alden Forrester, Scott McEachern	50
Completed	2.1.4.3	USGA Women's Amateur Championship Tournament Medical Services Provider	Alden Forrester	8/30/2025	Executive Team, Emergency Dept Medical Group, SCHHC Clinical Staff	100
On Track	2.1.5	Partner with CTCLUSI	Raymond Hino	8/31/2025	Executive Team	35
On Track	2.1.5.1	Electronic Medical Record System Interface	Scott McEachern	9/30/2025	Providence Health	35
On Track	2.1.6	Partnership with other businesses (Healthcare, transportation, gov, business, Tribes)	Raymond Hino	12/31/2027	Executive Team	
Completed	2.1.7	Develop a patient transportation strategy	Cori Valet	6/30/2026	Executive Team	100
Completed	2.1.7.1	clinic	David Serle	6/30/2026	Executive Team	100
Completed	2.1.7.2	ED	Cori Valet	6/30/2026	Executive Team	100
Completed	2.1.7.3	city transport services	Raymond Hino	6/30/2026	Executive Team	100
On Track	2.1.8	Coos County Family Practice Resident Program Consortium	Raymond Hino	7/1/2027	Alden Forrester, Executive Team.	20
Completed	2.1.8.1	Preliminary meetings held with Vice Provost, Di Lacey, of Western University of Health Sciences	Raymond Hino	10/1/2024	Alden Forrester, Executive Team	100
	2.1.8.2	Feasibility Analysis to be completed on SCHHC ability to support being 1 of the host facilities for a Family Medicine Residency Program	Raymond Hino, Alden Forrester, Cam Marlowe, David Serle	9/1/2025	Executive Team	

	2.1.8.3	Present a Budget for Approval by SCHHC Hospital Board for approval of FM Residency Program	David Serle, Cam Marlowe, Alden Forrester, Raymond Hino	12/31/2025	Executive Team	
	2.1.8.4	Hire necessary staff and provide for logistical requirements (housing, rotation schedule, faculty contracting, etc).	Raymond Hino, Alden Forrester, David Serle, Cam Marlowe	1/1/2027	Executive Team	
	2.1.8.5	Participate in Family Medicine Residency Program Match Program	Cam Marlowe, David Serle, Raymond Hino, Alden Forrester	3/30/2027	Executive Team	
On Track	2.2	Become the hospital of choice identifying, developing and providing the right services to improve community health.	Cam Marlowe, Raymond Hino, Kimberly Russell, Antone Eek, Scott McEachern, Cori Valet	12/31/2025	Board of Directors, Executive Team, Hospital and Health Center staff, Amy Moss Strong	75.2
Completed	2.2.1	CEO to meet with major employers, elected leaders, medical staff members, Hospital Board and Executive Team to identify an opportunity assessment for current and future hospital services.	Raymond Hino, Kimberly Russell	7/1/2025	Board of Directors, Executive Team, Amy Moss Strong	70
Completed	2.2.1.1	Create a matrix of commercial health plan, and managed care plans that are active in Southern Coos County	Cam Marlowe	9/30/2022	Colene Hickman, Andy Werking	100
Completed	2.2.1.2	Review current commercial and managed care contracts and adequacy of payment terms	Cam Marlowe	12/31/2022	Colene Hickman, Andy Werking	100
Completed	2.2.2	Evaluate alignment between employer sponsored health plans and current payor contracts at SCHHC	Cameron Marlowe	12/31/2022	Colene Hickman, Andy Werking	100
Completed	2.2.3	Collaborate with other local healthcare organizations to maximize benefit to patients and the community	Raymond Hino	12/31/2022	Executive Team	100
On Track	2.2.4	Increase commercial payers use of SCHHC services	Raymond Hino	12/31/2025	Cori Valet, Cameron Marlowe	56.25
On Track	2.2.4.1	Increase SCHHC utilization of employees at local employers that offer better insurance plans: Bandon Dunes, School District, City of Bandon, local businesses; etc.	Raymond Hino	12/31/2025	Executive Team	25
On Track	2.2.4.2	Create and disseminate marketing collateral to local businesses and civic organizations	Raymond Hino	7/1/2025	Executive Team	
Completed	2.2.4.3	Assess local businesses' healthcare needs	Cori Valet	3/31/2023	Cameron Marlowe, Raymond Hino	100
Completed	2.2.4.4	Develop marketing plan for new orthopedic surgeon	Scott McEachern	12/29/2023	Scott McEachern, Amy Moss Strong	100
On Track	2.2.5	Behavioral health (Outpatient)	Cam Marlowe	7/1/2025	Senior Life Solutions Vendor, Raymond Hino	25
On Track	2.2.5.1	Geriatric Psych	Raymond Hino, Alden Forrester, Cam Marlowe	11/3/2025	Raymond Hino, Alden Forrester	50
On Track	2.2.5.2	Partner with Coast	Raymond Hino	12/31/2025	Executive Team	
On Track	2.2.6	Increase Utilization of Surgical Services	Cori Valet, Alden Forrester	7/1/2025	Executive Team	100
Completed	2.2.6.1	Develop a marketing plan for surgical services	Alden Forrester, Raymond Hino, Amy Moss Strong	3/31/2025	Executive Team	100
Completed	2.2.6.2	Develop a surgery growth strategy	Alden Forrester	12/31/2024	Raymond Hino, Alden Forrester, Cameron Marlowe	100

Status	#	Description	Owner	Due Date	Team	%
On Track	2.3	Develop and implement a patient centered engagement model for patient services to improve patient satisfaction.	Raymond Hino	12/31/2027	Executive Team	23.4
Completed	2.3.1	Create a vision for SCHHC's patient engagement model, from initial contact and intake to point of service, and finally to discharge. The working premise is that the SCHHC patient engagement model should emulate an Apple Store experience.	Raymond Hino	6/17/2022	Executive Team, Leadership Team	100
On Track	2.3.2	Create project teams focused on. at minimum, the following: (1) Pre-Hospital Experience; (2) Wayfinding and Physical Environment; (3) Intake; (4) Outpatient Services; (5) Inpatient Services; (6) Discharge and Continuation of Engagement.	Raymond Hino	12/31/2026	Executive Team; Project Teams	17
	2.3.3	Implement 2-5 deliverable enhancements to patient engagement, recommended by each team	Raymond Hino	12/31/2026	Executive Team, Project Teams; Leadership Team	
	2.3.4	Implement 4-8 deliverable enhancements to patient engagement, recommended by each team	Raymond Hino	12/31/2027	Executive Team, Project Teams, Leadership Team	
	2.3.5	Improve the entrance greeting process (Volunteer greeting and navigating)	Cam Marlowe	7/1/2027	Colene Hickman	
On Track	2.4	Build a proactive case management program	David Serle, Cori Valet	12/31/2025	Karen Stafford	78
On Track	2.4.1	Expand case management in the acute setting to 7 days/week	Cori Valet	12/31/2025	Karen Stafford	90
Completed	2.4.1.1	Recruit and train 1 RN FTE to case management/UR Swing bed coordination	Cori Valet	3/31/2025	Karen Stafford, Stacy Nelson, Albert	90
Completed	2.4.2	Initiate Chronic care nurse program in the clinic	David Serle	12/31/2024	Stacy Nelson, Albert	100
Completed	2.4.3	Improve Transition of Care processes	Cori Valet, David Serle	6/30/2025	Karen Stafford	100
Completed	2.4.4	Develop and maintain central community resource list applicable for all patient care settings	Cori Valet	5/30/2025	Karen Stafford, David Serle	100
On Track	2.5	Level 4 Trauma designation	Cori Valet, Alden Forrester	12/31/2026	Nick Lucas, Dr. Evans, Raymond Hino, Scott McEachern., Cameron Marlowe, Kim Russel, Stacy Nelson, Chris Amaral, Amanda Bemetz, Kerry Vincent	27.5
On Track	2.5.1	Recruit/Hire a proportunate FTE Trauma Coordination/Management as required for Level IV Trauma center with less than 250 patients per year.	Cori Valet	5/30/2025	Nick Lucas, Stacy Nelson, Alberto	100
On Track	2.5.2	Establish a Multidisciplinary Trauma Committee (PIPS) for action, oversight and follow up for Trauma program compliance	Cori Valet, Alden Forrester	11/20/2025	Nick Lucas, Andrea Aldridge, Dr. Hall	65
On Track	2.5.3	Develop and implement clinical protocols and practice management guidelines	Alden Forrester, Cori Valet	6/30/2026	Nick Lucas, Andrea Aldridge, Dr. Hall	
On Track	2.5.4	Develop and implement an injury prevention program that includes partnerships with community organizations.	Cori Valet, Alden Forrester	7/31/2026	Nick Lucas, Andrea Aldridge, Dr. Hall	
On Track	2.5.5	Provide required training for all applicable staff and medical providers	Alden Forrester, Cori Valet	8/31/2026	Nick Lucas, Anrea Aldridge, Dr. Hall	

	2.5.6	Successfully complete the On-site trauma survey with Oregon Health Authority	Cori Valet, Alden Forrester	11/30/2026	Nick Lucas, Andrea Aldridge, Dr. Hall	
On Track	2.6	Feasibility Study for Appropriate services	Cameron Marlowe, Alden Forrester, Cori Valet, Cam Marlowe	12/31/2026	Applicable department managers	38.33
	2.6.1	Echo Stress Testing	Cam Marlowe, Cori Valet, Alden Forrester	12/31/2026	Leah Hyman	
	2.6.1.1	Conduct preliminary analysis to determine if following steps worthy of completion	Cam Marlowe, Cori Valet	12/31/2025	Executive Team	
	2.6.1.2	Prepare projected income statement	Cori Valet, Cam Marlowe	3/31/2026	Executive Team	
	2.6.1.3	Conduct Market Survey	Raymond Hino, Cori Valet	3/31/2026	Executive Team	
	2.6.1.4	Create business and operations plan to include equipment, facility, personnel, supply availability and overhead	Cori Valet, Alden Forrester, Cam Marlowe	6/30/2026	Executive Team	
	2.6.1.5	Review and analyze all data and determine Go/No Go Decision	Cam Marlowe, Alden Forrester, Cori Valet	9/30/2026	Executive Team	
	2.6.1.6	Present proposal to board of directors for approval if applicable	Cori Valet, Raymond Hino	10/22/2026	Executive Team	
	2.6.2	Mobile Nuclear testing	Alden Forrester, Cori Valet, Cam Marlowe	12/31/2026	Leah Hyman	
	2.6.2.1	Conduct preliminary analysis to determine if following steps worthy of completion	Cori Valet, Cam Marlowe	12/31/2025	Leah Hyman, Executive Team	
	2.6.2.2	Prepare projected income statement	Cori Valet	3/31/2026	Leah Hyman, Executive Team	
	2.6.2.3	Conduct Market Survey	Cori Valet	3/31/2026	Leah Hyman, Executive Team	
	2.6.2.4	Create business and operations plan to include equipment, facility, personnel, supply availability and overhead	Cori Valet, Alden Forrester, Cam Marlowe	6/30/2026	Leah Hyman, Executive Team	
	2.6.2.5	Review and analyze all data and determine Go/No Go Decision	Cam Marlowe, Alden Forrester, Cori Valet	9/30/2026	Leah Hyman, Executive Team	
	2.6.2.6	Present proposal to board of directors for approval if applicable	Cori Valet, Raymond Hino	10/22/2026	Leah Hyman, Executive Team	
Completed	2.6.3	Endoscopy	Cam Marlowe, Cori Valet, Alden Forrester	2/28/2025	Danielle Wirt	100
Completed	2.6.3.1	Conduct preliminary analysis to determine if following steps worthy of completion	Alden Forrester, Cori Valet, Cam Marlowe	11/30/2024	Danielle Wirt	100
Completed	2.6.3.2	Prepare projected income statement	Cam Marlowe, Cori Valet	12/15/2024	Danielle Wirt	100
Completed	2.6.3.3	Conduct Market Survey	Cori Valet, Cam Marlowe	12/31/2024	Danielle Wirt	100
Completed	2.6.3.4	Create business and operations plan to include equipment, facility, personnel, supply availability and overhead	Cam Marlowe, Cori Valet, Cameron Marlowe, Alden Forrester	12/31/2024	Danielle Wirt	100
Completed	2.6.3.5	Review and analyze all data and determine Go/No Go Decision	Alden Forrester, Cori Valet, Cameron Marlowe	12/31/2024	Danielle Wirt	100
	2.6.4	Coast Top referrals: Gen Surgery, Dermatology, ENT	Alden Forrester, Cori Valet, Cameron Marlowe		Danielle Wirt	
	2.6.4.1	Conduct preliminary analysis to determine if following steps worthy of completion				

	2.6.4.2	Prepare projected income statement				
	2.6.4.3	Conduct Market Survey				
	2.6.4.4	Create business and operations plan to include equipment, facility, personnel, supply availability and overhead				
	2.6.4.5	Review and analyze all data and determine Go/No Go Decision				
	2.6.4.6	Present proposal to board of directors for approval if applicable				
On Track	2.6.5	Expand Pain Program	Cam Marlowe, Cori Valet, Antone Eek, David Serle	9/1/2025	Danielle Wirt, Victoria Schmelzer	91.66
Completed	2.6.5.1	Conduct preliminary analysis to determine if following steps worthy of completion	David Serle	2/1/2025	Finance Department	100
Completed	2.6.5.2	Prepare projected income statement	David Serle	2/1/2025	Finance Department	100
Completed	2.6.5.3	Conduct Market Survey	David Serle	2/1/2025	Executive Team	100
Completed	2.6.5.4	Create business and operations plan to include equipment, facility, personnel, supply availability and overhead	David Serle	2/1/2025	Executive Team	100
Completed	2.6.5.5	Review and analyze all data and determine Go/No Go Decision	David Serle	3/1/2025	Executive Team	100
On Track	2.6.5.6	Hire and Onboard 2nd CRNA Pain Provider	David Serle	9/1/2025	HR Team, Victoria Schmelzer	50
Completed	2.7	Develop Tele Medicine strategy.	Cori Valet, Alden Forrester	6/30/2025	Cam Marlowe, Raymond Hino, Exec Team	100
On Track	2.8	Expand Access to Care at Clinic	David Serle	12/31/2027	Executive Team	98
Completed	2.8.1	Increase clinic hours	David Serle	8/1/2024		100
Completed	2.8.2	Recruit a Physician Medical Director and additional FNP	Stacy Nelson, David Serle	12/31/2024	Raymond Hino	100
Completed	2.8.3	Develop plan to increase clinic space to accommodate additional providers	Cameron Marlowe, David Serle	12/31/2024	Executive Team	100
Completed	2.8.4	Recruit a Physician and Implement Same Day Service/ Walk In Clinic Service	David Serle, Cam Marlowe	12/31/2027	Executive Team	100
On Track	2.8.5	Recruit and Onboard Full Time Advanced Practice Professional (APP)	David Serle, Alden Forrester, Raymond Hino	9/1/2025	Executive Team	90
	3.0	Quality: Services and internal operations				
On Track	3.1	EHR Optimization	Scott McEachern	12/31/2025	Staff	96.66
Completed	3.1.1	Epic Go-LIve	Scott McEachern	12/7/2024	Staff	100
Completed	3.1.2	Post-Live Support Begins	Scott McEachern	2/28/2025	Staff	100
Completed	3.1.3	One Month Post Live: All provider documentation finished in Legacy EHR	Scott McEachern	1/11/2025	Medical Staff, Dr. Forrester	100
On Track	3.1.4	Ellkay (Medical Record Archive) Live	Scott McEachern	4/30/2025	Shawn March	83.33
Completed	3.1.4.1	Communication to Providers regarding where data resides	Scott McEachern	1/4/2025	Staff	100
On Track	3.1.4.2	Final Data Extract from Trubridge EHR	Scott McEachern	6/30/2025	Shawn March	100
On Track	3.1.4.3	Communication to Providers describing data archive (post-live archive)	Scott McEachern	9/30/2025	Shawn March	50

Status	ID	Task	Owner	Due Date	Stakeholders	%
On Track	3.1.5	Decommission Trubridge EHR and convert to legacy system	Scott McEachern	6/30/2025	Raymond Hino, Cameron Marlowe	100
On Track	3.2	Achieve top 100 Hospital Status	Raymond Hino, Cori Valet, Scott McEachern, Cam Marlowe	12/31/2027	Executive Team, Managers, staff, providers, district board	30
Completed	3.2.1	Implement new HCAHPS vendor	Scott McEachern	12/31/2022	Cori Valet	100
On Track	3.2.2	Research criteria for achieving top 100 Hospital Status	Raymond Hino	6/1/2025	Executive Team	50
	3.2.3	Achieve 50% of Top 100 Hospital metrics	Raymond Hino	12/31/2026	Executive Team	
	3.2.4	Achieve 100% of Top 100 Hospital metrics Nationwide	Raymond Hino	12/31/2027	Executive Team	
	3.2.5	Work with Altius to improve staffing metrics to become a top hospital	Cameron Marlowe	12/31/2025	Executive Team	
Completed	3.3	Develop and implement an organization-wide Risk Management Strategy	Amanda Bemetz	4/30/2025	Executive Team	100
On Track	3.4	Develop a Clinical Informatics Roadmap	Scott McEachern	9/30/2025	Shawn March, Executive Team	75
On Track	3.4.1	Develop a SCH Data Governance Model	Scott McEachern	9/30/2025	Executive Team, Managers	75
On Track	3.4.1.1	Benchmark Data Accuracy	Scott McEachern	9/30/2025	Staff	75
On Track	3.5	Develop IS Strategy and roadmap	Scott McEachern	6/30/2025	Trevor Jurgenson, Executive Team	75.71
On Track	3.5.1	Promote Health & Wellness in SCH's Community through use of technology	Scott McEachern	6/30/2025	Executive Team	75
On Track	3.5.1.1	Optimize public's use of MyChart	Scott McEachern	12/31/2025	Staff	75
On Track	3.5.2	Improve Patient Satisfaction through use of Innovative Workflows and Products	Scott McEachern	6/30/2025	Executive Team	100
On Track	3.5.2.1	Implement AI Phone Agent	Scott McEachern, Cameron Marlowe	5/30/2025	IS team, Colene Hickman	100
On Track	3.5.3	Improve Patient Continuity of Care through SCH's participation in Health Information Exchanges, Building Connections with other medical facilities, and maintaining high interoperability standards	Scott McEachern	6/30/2025	Executive Team	100
Completed	3.5.3.1	HIE participation	Scott McEachern	1/31/2025	Executive Team	100
On Track	3.5.3.2	Maintain high Interoperability Standards:	Scott McEachern	1/31/2025	Executive Team	100
On Track	3.5.4	Develop SCH AI Policy & Strategy	Scott McEachern	6/30/2025	Executive Team	78.57
	3.5.4.1	Secured Third-Party consultant via Microsoft Philanthropies to guide formation of AI Strategic Counsel, set governance model	Scott McEachern	4/15/2025	Scott McEachern, 3rd Party Consultant	100
	3.5.4.2	Develop Purpose and Guiding Principles Document for AI Governance	Scott McEachern	5/2/2025	Scott McEachern, Consultant	100
Completed	3.5.4.3	Convene AI Strategic Council: Meeting #1	Scott McEachern	5/8/2025	AI Strategic Council	100
On Track	3.5.4.4	Approve Guiding Principles	Scott McEachern	5/19/2025	AI Strategic Council	75
On Track	3.5.4.5	Develop AI Use at SCHHC Policy	Scott McEachern	5/19/2025	AI Strategic Council	75
On Track	3.5.4.6	Update BAA with language around use of AI in third-party applications	Scott McEachern	9/30/2025	Scott McEachern	25
On Track	3.5.4.7	Update vendor evaluation procedure to include analysis of AI in potential third-party applications	Scott McEachern	9/30/2025	Scott McEachern	75
On Track	3.5.5	Improve Cybersecurity Posture	Scott McEachern	6/30/2025	Executive Team	25
On Track	3.5.5.1	Conduct Three Live All Staff Tabletop Exercises	Scott McEachern	12/31/2025	Executive Team	25

On Track	3.5.5.2	Coordinate a community-wide cyberattack training episode with medical and civic partners	Scott McEachern	12/31/2025	Executive Team	25
On Track	3.6	Develop an organizational clinical quality program: Patient Safety	Amanda Bemetz	1/30/2026	Executive Team	91.66
Completed	3.6.1	Organizational dissemination of measures: Inpatient Quality Indicators (IQI's)	Amanda Bemetz	4/30/2025	Executive Team	100
Completed	3.6.2	Organizational dissemination of measures: Patient Safety Indicators (PSI's)	Amanda Bemetz	4/30/2025	Executive Team	100
Completed	3.6.3	Identifying and implementation of applicable quality measures including rural-relevant measures; annual data mapping and disseminate to key stakeholders.	Amanda Bemetz	7/30/2025	Executive Team	100
On Track	3.6.4	Implement a Patient Safety Culture Survey program; possibly implementing the AHRQ tool Surveys on Patients Safety Culture (SOPS) Hospital Survey, determine frequency, route, dissemination, and result driven focus points. Goal of Spring 2025.	Amanda Bemetz	1/30/2026	Executive Team, HR Director	75
On Track	3.6.5	Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS):	Amanda Bemetz	1/30/2026	Executive Team	83.33
Completed	3.6.5.1	New version/ measures 2025: January 1, 2025, will be known as HCAHPS 2.0; Patient Discharged- pending rulemaking	Amanda Bemetz	4/30/2025	Executive Team	100
On Track	3.6.5.2	Value-based Purchasing: CMS adjusted payments for performance on the survey, including the quality of their clinical care.	Amanda Bemetz, Cameron Marlowe	4/30/2025	Executive Team	75
Completed	3.6.5.3	Public Reporting: from CMS, results reported on Hospital Compare: Address critical aspects, evaluate and assess for trends, implement identified	Amanda Bemetz	1/30/2026	Executive Team	75
	4.0	Growth				
On Track	4.1	Develop and Implement Comprehensive District Marketing Plan for 2025-2026	Raymond Hino	6/30/2025	Amy Moss Strong, Executive Team, Leadership Team	78.57
Completed	4.1.1	SCH Marketing Strategy 2025: Epic Transition	Scott McEachern	6/30/2025	Executive Team	100
Completed	4.1.1.1	Increase Patient Portal (My Chart) utilization by 50%	Scott McEachern	1/31/2025		100
Completed	4.1.1.2	Regular Project Press Releases	Scott McEachern	12/31/2024		100
Completed	4.1.2	Deploy Short Videos	Raymond Hino	4/30/2025	Raymond Hino, Amy Moss Strong	25
	4.1.2.1	Implement Who Works Here Wednesdays Videos	Raymond Hino			25
Completed	4.1.3	Enhance SCHHC Website	Raymond Hino	6/30/2025	Raymond Hino, Amy Moss Strong	100
On Track	4.1.4	Revisit Rebranding to Bandon Regional Health	Raymond Hino	6/30/2025	Executive Team	25
On Track	4.1.5	Conduct Regular HIPAA Risk Audits on Marketing Efforts	Scott McEachern	6/30/2025	Scott McEachern	100
Completed	4.1.6	Increase Investment in Digital Technologies to assist in streamlining the Patient Journey	Scott McEachern	6/30/2025	Scott McEachern	100

Status	ID	Task	Owner	Date	Support	%
On Track	4.1.6.1	Explore chatbots and virtual assistants	Scott McEachern	6/30/2025		100
On Track	4.1.7	Increase Patient Access by Connecting all Elements of SCHHC Ecosystem	Raymond Hino	6/30/2025	Executive Team	100
On Track	4.1.7.1	SCHHC Website, MyChart Patient Portal, Patient Statements, Phone Tree	Scott McEachern	6/30/2025		100
On Track	4.2	Develop a facility master plan for the entire facility that will encompass equipment, clinical tools, and infrastructure	Antone Eek, Raymond Hino, Cam Marlowe	7/1/2026	Board of Directors, Executive Team, Design architects, Managers	66.66
Completed	4.2.1	Engage consultant to guide development of facility master plan, including RFP, selection of architects, and development of TCO	Cam Marlowe	4/30/2025	Scott McEachern, Jason Cook, Joe Kunkle	100
Completed	4.2.1.1	RFP / Grant for Facility Master Plan	Scott McEachern	1/1/2025	Raymond Hino, Scott McEachern, Alix McGinley	100
Completed	4.2.1.2	Start Meetings to review current needs and future needs	Scott McEachern, Raymond Hino, Cam Marlowe	1/31/2025	Raymond Hino, Cameron Marlowe, Scott McEachern, Alden Forrester, Healthcare Collaborative	100
Completed	4.2.1.3	Determine Current Building Needs to bridge gap to Master Facility Objective	Cam Marlowe, Raymond Hino, Cameron Marlowe, District Board	10/31/2025	Executive Team, Board of Directors, Healthcare Collaborative	100
Completed	4.2.2	Select Architects and Engineering firms for MFP	Alden Forrester, Raymond Hino, Scott McEachern, Stacy Nelson, Cori Valet, David Serle, Cam Marlowe	6/30/2025	Executive Team and Joe Kunkel	100
Completed	4.2.2.1	Release RFP	Cam Marlowe, Scott McEachern, Stacy Nelson, Cori Valet, David Serle, Raymond Hino, Alden Forrester	4/4/2025	Joe Kunkel	100
Completed	4.2.2.2	Interview Architects	Alden Forrester, Raymond Hino, David Serle, Cori Valet, Stacy Nelson, Scott McEachern, Cam Marlowe	6/2/2025	Executive Team and Joe Kunkel	100
On Track	4.2.3	Make final Master Facility Plan presentation to Board of Directors and Receive Acceptance and Approval of the Plan	Cori Valet, Stacy Nelson, Scott McEachern, Raymond Hino, Alden Forrester, David Serle	4/30/2026	Executive Team and Joe Kunkel	
On Track	4.3	Create Project Management Infrastructure at SCHHC	Scott McEachern	12/31/2025	Executive Team	87.5
Completed	4.3.1	Inventory current SCHHC projects by 2/28/25	Scott McEachern	2/28/2025	Executive Team	100
Completed	4.3.2	Set up weekly project meetings	Scott McEachern	6/30/2025	Executive Team	100
On Track	4.3.3	Set up MS Project SCHHC Project Tracker	Scott McEachern	6/30/2025	Executive Team	100
On Track	4.3.4	Quarterly Governance Committee Meeting	Scott McEachern	9/30/2025	Executive Team	50
	4.3.4.1	Quarterly Project Review	Scott McEachern	9/30/2025	Executive Team	50
On Track	4.4	Epic Community Connect Implementation	Scott McEachern	3/31/2025	Executive Team	96.87
Completed	4.4.1	Imprivata SSO	Scott McEachern	10/1/2024		100
Completed	4.4.2	Sage/Intacct Go Live	Scott McEachern	11/1/2024	Cameron Marlowe	100
Completed	4.4.3	EHR Technical Dress Rehearsal	Scott McEachern	10/15/2024		100
Completed	4.4.4	EHR Workflow Dress Rehearsal	Scott McEachern	11/15/2024		100

Completed	4.4.5	Scheduling/Registration Conversion	Scott McEachern	11/30/2024		100	
On Track	4.4.6	Epic Community Connect Go-Live	Scott McEachern	12/7/2024		100	
Completed	4.4.6.1	Epic Community Connect	Scott McEachern	12/7/2024		100	
On Track	4.4.6.2	Data Conversion to Epic:	Scott McEachern	12/7/2024		100	
Completed	4.4.6.3	Imprivata Go Live	Scott McEachern	12/7/2024		100	
Completed	4.4.7	Data Conversion to Epic Third Extract	Scott McEachern	12/31/2024		100	
On Track	4.4.8	Archive Go-Live	Scott McEachern	3/31/2025		75	
On Track	4.4.8.1	Convert staff to use of Epic data and Archive and d/c use of Trubridge	Scott McEachern	6/30/2025		75	
On Track	4.5	Expand and Optimize Retail Pharmacy Services	Cam Marlowe	12/31/2025	Scott McEachern, Raymond Hino	99.64	
Completed	4.5.1	Director of Pharmacy Services	Cameron Marlowe	4/30/2025	Stacy Nelson	100	
Completed	4.5.1.1	JD Posted	Cameron Marlowe			100	
Completed	4.5.1.2	Director of Pharmacy Hired	Cameron Marlowe			100	
Completed	4.5.2	Outpatient Retail Pharmacy	Cameron Marlowe	6/6/2025	Pharmacy Team	100	
Completed	4.5.2.1	Agreement with Cardinal	Cameron Marlowe	8/1/2024	Raymond Hino	100	
Completed	4.5.2.2	Contractor - Pharmacy Build (Project Management & Architect)	Cam Marlowe	11/30/2024	Jason	100	
Completed	4.5.2.3	Contractor - Pharmacy Build (General Contractor)	Cam Marlowe	4/30/2025	Jason	100	
Completed	4.5.2.4	Contractor - UniWeb - Shelving	Cam Marlowe	4/20/2025	Jason	100	
Completed	4.5.2.5	Cardinal - Retail Pharmacy Inventory Account GLS	Cameron Marlowe	3/14/2025		100	
On Track	4.5.2.6	Contractor - Cardinal (Payor Contracts)	Cameron Marlowe	12/31/2025		100	
Completed	4.5.2.7	Contractor - POS System	Scott McEachern, Cam Marlowe	4/30/2025		100	
Completed	4.5.3	Outpatient Pharmacy Licensing	Cam Marlowe	3/14/2025	Pharmacy Team	100	
Completed	4.5.3.1	NPI	Cameron Marlowe			100	
Completed	4.5.3.2	NCPDP	Cam Marlowe			100	
Completed	4.5.3.3	Oregon Board of Pharmacy	Cameron Marlowe			100	
On Track	4.5.3.4	DEA	Cam Marlowe			100	
On Track	4.5.4	Optimize 340B program	Cam Marlowe	4/30/2026	Pharmacy Team	98.57	
Completed	4.5.4.1	340B Coordinator CPhT - JD and Posted	Cameron Marlowe			100	
Completed	4.5.4.2	340B Coordinator CPhT - Hire	Cam Marlowe			100	
On Track	4.5.4.3	340B Coordinator CPhT - Trained / Database Cleaned	Cameron Marlowe			90	
Completed	4.5.4.4	Cancel MacroHelix Contract	Cam Marlowe, Scott McEachern, Antone Eek	4/14/2025		100	
Completed	4.5.4.5	Verity Solutions Contract (Replacement for MacroHelix)	Scott McEachern, Cameron Marlowe			100	
On Track	4.5.4.6	Verity Solutions - Go Live	Cam Marlowe, Scott McEachern, Antone Eek	3/24/2025		100	
On Track	4.5.4.7	Verity Solutions - Move Contract Pharmacies from MacroHelix	Scott McEachern, Cameron Marlowe	5/30/2025		100	
	5.0	Finance:Self sustainable					
On Track	5.1	Review and renegotiate and include quality metrics for all payer contracts	Cameron Marlowe	10/31/2025	Raymond Hino, David Serle, Advance Healthcare	37.22	
Completed	5.1.1	Current Payer Contracts - Updated and Loaded into EPIC Billing System	Cam Marlowe	7/1/2025	Katelin Wirth	100	

Status	#	Task	Owner	Due Date	Responsible	%
Completed	5.1.2	Healthcare Consulting Services - Contracted Services to renegotiate contracts	Cameron Marlowe	1/5/2026	Colene Hickman	10
On Track	5.1.3	Payer Contracts - Renegotiated	Cameron Marlowe	1/5/2026	Andy Werking, Katelin Wirth	1.66
On Track	5.1.3.1	Moda	Cameron Marlowe	1/5/2026	Andy Werking	5
On Track	5.1.3.2	UHC	Cam Marlowe	1/5/2026	Andy Werking	1
On Track	5.1.3.3	Regence BCBS	Cameron Marlowe	1/5/2026	Andy Werking	1
On Track	5.1.3.4	HealthNet	Cam Marlowe	1/5/2026	Andy Werking	1
On Track	5.1.3.5	Centine	Cameron Marlowe	1/5/2026	Andy Werking	1
On Track	5.1.3.6	Advanced Health	Cam Marlowe	1/5/2026	Andy Werking	1
On Track	5.2	Profitability plan: Defined plan to increase the bottom line	Cameron Marlowe	5/30/2025	Cameron Marlowe	46.45
Completed	5.2.1	Revenue Cycle Improvements	Cameron Marlowe	12/31/2025	Colene Hickman, Nichole Hunt, Katelin Worth	88.33
Completed	5.2.1.1	Coding Replacement and Optimization	Cameron Marlowe	6/28/2024		100
Completed	5.2.1.2	CDM Redesign and Cleanup - Phase 1	Cameron Marlowe	8/29/2025		100
On Track	5.2.1.3	CDM Redesign and Cleanup - Phase 2	Cameron Marlowe	10/6/2025	Katelin Wirth	30
Completed	5.2.1.4	Revenue Integrity and Reporting	Cameron Marlowe	1/30/2026		100
Completed	5.2.1.5	Charge Capture Review and Optimization	Cameron Marlowe	3/31/2025	Katelin Wirth	100
Completed	5.2.1.6	Reporting and Accountability with Billed AR	Cameron Marlowe	3/31/2025	Katelin Wirth	100
On Track	5.2.2	Revenue Deductions - Optimization and Planning	Cameron Marlowe	12/31/2025	Colene Hickman, Katelin Worth	10
On Track	5.2.2.1	Payer Contracts - Contractual Adjustments	Cameron Marlowe	12/29/2025	Colene Hickman	20
On Track	5.2.2.2	Prior Authorization Adjustments / WO	Cameron Marlowe	8/29/2025	Colene Hickman	10
On Track	5.2.2.3	Medical Necessity Adjustments / WO	Cameron Marlowe, Alden Forrester	12/29/2025	Case Management	
On Track	5.2.2.4	Outstanding A/R - Reserve Reduction	Cameron Marlowe	12/31/2025	Katelin Wirth	
	5.2.2.5	Colene to present A/R Reduction Plan	Cameron Marlowe	8/28/2025	Colene Hickman	20
On Track	5.2.3	Identify revenue gap to profitability	Cameron Marlowe	9/30/2025	Katelin Wirth	40
On Track	5.2.3.1	Revenue Stabilization - EPIC	Cameron Marlowe	9/30/2025	Antone Eek, Katelin Wirth, Colene Hickman	60
On Track	5.2.3.2	Lines of Business - Strategic Initiatives	Cameron Marlowe, Alden Forrester, Cori Valet	9/30/2025	Katelin Wirth	20
On Track	5.2.4	Lines of business (Revenue Streams) identified in the strategic plan to help with profitability and long term organizational stability / patient care	Cameron Marlowe	7/25/2025	Katelin Wirth	47.5
Completed	5.2.4.1	Retail Pharmacy - Analysis (Revenue Starts June 2025)	Cameron Marlowe	5/1/2025		100
	5.2.4.2	OP Clinic - Dermatology	Cameron Marlowe	2/28/2025		
On Track	5.2.4.3	OP Clinic - General Surgery	Cameron Marlowe	6/1/2025		35
On Track	5.2.4.4	OP Clinic - Geri Pysch (Revenue Starts October/November 2025)	Cameron Marlowe	10/10/2025		55
On Track	5.3	Optimize ACO performance	Amanda Bemetz, Raymond Hino, David Serle	12/31/2025	Cameron Marlowe, Amanda Bemetz	60
On Track	5.3.1	Utilize the ACO's platform to manage and track patient-centered care through Annual Medicare Wellness Visits and monthly check-ins with patients who are high utilizers of the ED.	David Serle, Raymond Hino	12/31/2025	Shawn March, Kelli Cotton David Serle, Kassandra Keller, Dr. Webster	60

On Track	5.3.2	Benchmark current state of performance metrics and develop plan of improvement to reach ACO's metric goals	David Serle, Amanda Bemetz	12/31/2025	Scott McEachern, Shawn March David Serle, Kassandra Keller	60
Completed	5.4	ERP implementation	Scott McEachern, Cameron Marlowe	11/1/2024	Scott McEachern, Cameron Marlowe	100
	6.0	**Accreditation and regulatory compliance**				
On Track	6.1	DNV Continuous Readiness; DNV Required documents current and readiness	Amanda Bemetz	8/8/2025	Executive Team	87.5
On Track	6.1.1	Attain ISO 9001 Certification at 2025 DNV Accreditation Survey	Amanda Bemetz	8/8/2025	Executive Team	75
Completed	6.1.2	2024 DNV Non-Conformities Corrective Action Plan complete	Amanda Bemetz	8/8/2025	Executive Team	100
	7.0	**General SCHHC Projects**				
Completed	7.1	Upgrade Sterile processing department	Cori Valet	10/31/2024	Jason Cook, Cori Valet, Joe Kunkel, Denise Ebenal, Danielle Wirt, Chris Amaral	100
	8.0	**Community Health Needs Assessment**				
On Track	8.1	Expand Access to care in SCH Clinic	David Serle	7/1/2025	Executive Team	65
Completed	8.1.1	Implement Triage Line	David Serle	10/1/2023	Executive Team	100
On Track	8.1.2	Tracking Call Volume and Time	Scott McEachern	7/1/2025	Executive Team, SCHHC IS Department	50
On Track	8.1.3	Same Day (Fast Track) Appointments in SCH Clinic	David Serle	7/1/2025	Executive Team	75
Completed	8.1.4	Extended Hours in the SCH Clinic	David Serle	8/1/2024	Executive Team	100
	8.1.5					
On Track	8.2	Assess Potential Specialties to improve local access	Raymond Hino	7/1/2025	Executive Team	80
Completed	8.2.1	Assess top three opportunities	Raymond Hino	8/1/2024	Executive Team	100
Completed	8.2.1.1	Dermatology	Raymond Hino	11/21/2023	Executive Team	100
Completed	8.2.1.2	Urology	Raymond Hino			100
Completed	8.2.1.3	Gynecology	Raymond Hino			100
Completed	8.2.1.4	Endocrinology	Raymond Hino			100
Completed	8.2.1.5	Ophthalmology (Cataracts)	Raymond Hino			100
Completed	8.2.1.6	Podiatry	Raymond Hino			100
Completed	8.2.1.7	ENT	Raymond Hino			100
Completed	8.2.1.8	Nephrology	Raymond Hino	11/21/2023		100
Completed	8.2.1.9	Pediatric	Raymond Hino			100
Completed	8.2.1.10	Telemedicine	Raymond Hino			100
Completed	8.2.1.11	Psychiatric services	Raymond Hino			100
Completed	8.2.1.12	Orthopedics	Raymond Hino	11/21/2023	Jeremiah Dodrill	100
On Track	8.2.2	Feasibility of top three	Raymond Hino	6/30/2024	Executive Team	60
Completed	8.2.2.1	Who's in the market	Scott McEachern	10/31/2023	David Sandberg, Antone Eek, Raymond Hino	100
On Track	8.2.2.2	Wait times	David Serle	7/1/2025	Executive Team	
On Track	8.2.2.3	Reputation of local providers	Raymond Hino	7/1/2025	Executive Team	80
Completed	8.3	Improve Service Offerings to SCHHC Patients	Raymond Hino	12/31/2023	Executive Team	100

Status	#		Title	Owner	Due Date	Team	%
On Track	8.4		Increase community awareness about our services	Alden Forrester, Raymond Hino, David Serle	6/30/2025	Executive Team	66.66
Completed	8.4.1		Improve Google Star Ratings	Raymond Hino	6/30/2024	Amy Moss Strong	100
Completed	8.4.2		Regular Billboard Rotation: every 3 months	Raymond Hino	8/1/2024	Executive Team	100
On Track	8.4.3		Promote Pulmonary Function Testing capabilities	Alden Forrester, Cori Valet	10/31/2025	Executive Team	
On Track	8.5		Staff Education	Raymond Hino	7/1/2025	Executive Team	16.66
On Track	8.5.1		Increased awareness of Insurance acceptance, and services offered at the hospital and clinic, Community, and how to access those services	Raymond Hino	7/1/2025	Executive Team	50
Completed	8.5.1.1		Outside service resource list.	David Serle	7/1/2025	Executive Team	100
On Track	8.5.1.2		Availability and promotion of Financial Assistance Policy	Scott McEachern	12/31/2023	Dawn Gray, front desk staff, Colene Hickman, Amy Moss Strong	
On Track	8.5.2		Cultural Competency and trauma-informed care education	Raymond Hino	7/1/2025	Executive Team	
On Track	8.5.3		Expanded HIPAA Privacy Training	Scott McEachern	7/1/2025	Executive Team	
	9.0		**Health Equity and Social Drivers of Health**				
Completed	9.1		Increase awareness about Health Equity and Social Drivers of Health	Amanda Bemetz	1/30/2025	Executive Team	100
On Track	9.2		Optimize Health Screening and Immunizations to drive Health Equity	David Serle, Cori Valet	8/31/2026	Karen Stafford, Nick Lucas, Amanda Myers, Kerry Vincent, Leah Hyman	78.33
On Track	9.2.1		Mammography screening promotion	Cori Valet	9/12/2025	Leah Hyman	80
On Track	9.2.2		Medicare Annual Wellness Visits	David Serle	6/30/2025	Kelli Cotton	
Completed	9.2.3		PSA screening promotion	David Serle	8/15/2025	Cindy Kessler	100
	9.2.3.1		Create and disperse fliers for patient access areas on campus and other local health centers.		8/1/2025	Amy Moss-Strong Cynthia Kessler	100
	9.2.3.2		Facebook, website, radio advertising		8/15/2025	Amy Moss-Strong Cynthia Kessler	100
Completed	9.2.4		Expand SCHHC presence at Health Fairs	David Serle, Cori Valet, Stacy Nelson	6/30/2025		100
Completed	9.2.5		Expand access to Sports Physicals	David Serle	6/30/2025	Liz Deters	100
On Track	9.2.6		Expand access to Immunizations	David Serle, Cori Valet	9/30/2025	Dr. Webster	90
Completed	9.2.6.1		Expand flu and covid vaccines to Bandon Dunes Golf Resort employees and members of the confederated tribes.	Cori Valet	12/10/2023	Nick Lucas	100
On Track	9.2.6.2		Initiate Vaccines for Children in the Primary Care environment	David Serle	9/30/2025	David Serle/Kassandra	80
On Track	9.3		Partner with the Community to Improve Health Equity	Cori Valet, David Serle	12/31/2026	Case Management	33.33
	9.3.1		Partnerships (Coast)	Cori Valet, David Serle		Case Management	
Completed	9.3.2		Food Banks	Cori Valet, David Serle		Case Management	100
Completed	9.3.2.1		Establish connection with regional food banks to determine availability and referral processes.	Cori Valet	6/30/2025	Case Management	100
	9.3.3		City/County	Raymond Hino, David Serle			
	9.4		Elderly loneliness	David Serle	12/31/2027		

	9.4.1	Implement a community engagement and support program	David Serle, Raymond Hino	12/31/2027	Executive Team	
	9.4.2	Provide access to mental health professionals who can offer counseling and support	Raymond Hino, David Serle	12/31/2026	Executive Team	
On Track	9.5	Build Infrastructure to Support Health Equity	Amanda Bemetz	4/30/2025	Executive Team	100
	10.0	**Foundation**				
Completed	10.1	Restructure the SC foundation and fundraising.	Raymond Hino	12/31/2025	Executive Team, Foundation Board of Directors	100